

FINANCIAL TIMES

Britain and the EMS:
reformed system
would be best, Page 25

Austria	DM22	Indonesia	Rp3100	Portugal	Esc100
Bahrain	Dinar	India	Rs150	Latvia	Ls100
Belgium	BF100	Iran	Rls100	Lithuania	Lt54.10
Canada	CS1.75	Japan	Yam100	Sri Lanka	Rs125
Cyprus	CL0.75	Jordan	Fls500	Sri Lanka	Rs125
Denmark	Dk4.90	Kuwait	Fls500	Sweden	Sk400
Egypt	EGP2.25	Liberia	SL125	Switzerland	Fr72.25
Finland	Fls1.50	Malta	Fls25	Tunisia	Fls100
France	Fr16.20	Mauritius	Rs100	Turkey	Ls100
Germany	DM42.20	Mexico	Pes300	Tunisia	Fls100
Greece	Dr7.00	Morocco	Dir100	Turkey	Ls100
Hong Kong	HKS12	Netherlands	Fls100	Turkey	Ls100
Iraq	Fls15	Norway	Nkr600	USA	\$1.75

No. 30,332

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World News

Iraqi Gulf attacks break lull of four days

Iraq broke a four-day lull in attacks on Gulf shipping with an air strike yesterday on two large naval targets, its term for oil tankers and merchant ships.

An Iraqi military spokesman said the aircraft attacked the vessels at the tanker waiting area east of Iran's main oil terminal at Kharg island.

Schlueter in trouble

Danish Prime Minister Pouls Schlueter's four-party coalition looked set to lose its working majority after yesterday's general election but the opposition Social Democrats did not appear to be in a position to form a government. Page 26

Luanda talks resume

Washington's top African specialist, Assistant Secretary of State Chester Crocker, arrived in Luanda for a surprise resumption of talks on Namibia and the withdrawal of Cuban troops from Angola.

Australian pit strike

Australian coal miners were to begin a national strike, likely to last at least a week, in protest at job losses. Page 26

East-West accord

East and West Germany appeared likely to agree to regular summit meetings in the future after two days of talks in Bonn between East German leader Erich Honecker and West German Chancellor Helmut Kohl. Page 2

Mozambique strike

Rightwing Mozambican rebels said they had cut the oil pipeline between Beira in Mozambique and Mutare, Zimbabwe.

Four die in Sri Lanka

Masked gunmen killed a Christian pastor and three compatriots in fighting between rival Tamil groups in northern Sri Lanka.

Fiji warning

Fiji Governor-General Ratu Sir Penei Ganilau threatened to appoint a caretaker government if the administration deposed in last May's coup refused to return to political peace talks.

Vietnam jails general

Vietnam sentenced Major General Nguyen Truong Xuan, the Haiphong garrison commander, to 20 years in jail for corruption.

Burundi frees 600

Burundi's new ruler, Major Pierre Buyoya, announced the release of more than 600 political prisoners jailed under the previous regime.

Civil Guard killed

Two gunmen believed to be Basque separatists killed a Spanish Civil Guard officer in a daylight attack in Bilbao.

Soviet satellite launch

The Soviet Union launched six exploratory satellites into orbit with a single booster rocket.

Libyan casualties

Qaddafi's troops had killed more than 1,700 Libyan soldiers in their weekend raid on a Libyan air base.

Venezuela floods toll

President Jaime Lusinchi flew to the central Venezuelan city of Maracay to assess the impact of floods that killed more than 100 people and left thousands homeless.

Agrokomer man held

Fikret Abdic, former head of Agrokomer, the company at the centre of a Yugoslav financial scandal, was arrested on charges of crimes against the self-management system.

Moscow books seized

American and Israeli publishers said Soviet officials had confiscated several dozen books intended for display at the Moscow International Book Fair.

Business Summary

Pickens launches bid for Newmont

T. BOONE PICKENS, the Texas corporate raider, yesterday launched an all-out assault on Newmont Mining, the US gold and energy group, with an offer to buy out the company's shareholders for \$95 a share or about \$6.3bn. Page 26

FRANCE state-owned heavy industry is making a faster return to health than had been expected, according to Mr Alain Madelin, industry minister. Page 27

COCOA PRICES fell in London as delegates to the International Cocoa Organisation continued to seek an agreement on the operation of the butter stock.

Cocoa
2nd position futures London (£ per tonne).
1450
1400
1350
1300
1250
1200
Jan 1987 Sep

The December contract on the London Futures and Options Exchange fell £29 to close at £2,145.90 a tonne - the lowest closing level since April 1983. Page 36

GOLD fell \$5.75 on the London bullion market to close at \$458.00. In Zurich it fell to \$458.50 (£463.85). Page 36

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DOLLAR closed in New York at DM1.7950, £141.60, FF16.0015, SF1.4890. It rose in London to close at DM1.7925 (DM1.7920; but fell to £141.70 (£141.75); and SF1.4840 (SF1.4850); and remained unchanged at DM2.9750 and FF15.9850. The Bank of England figures, the dollar's exchange rate index fell 0.1 to 100.1. Page 37

STERLING closed in New York at \$1.6605. It fell in London to \$1.6595 (£1.6600); to FF19.0475 (FF19.0525); and to SF2.4630 (SF2.4650); and remained unchanged at DM2.9750 and Y235.25. The pound's exchange rate index closed at 73.2. Page 37

LONDON: UK equities turned lower when Wall Street opened weakly after the Labor Day holiday. The FT-SE 100 index finished 3.6 lower at 2,275.60 and the FT Ordinary Index was down 1.3 at 1,773.2. Details Page 44

TOKYO recovered as telecommunications shares surged. The Nikkei market average recouped 200.00 to 25,204.02. Volume remained light at 546m shares. Page 48

GAF, New Jersey producer of special chemicals and building products, received a £2.3bn management buyout offer from Mr Samuel Heyman, chairman. Page 21

GENERAL MOTORS, world's largest automotive group, will produce a substantial net profit for its European operations in 1987 after chalking up losses totalling over \$1bn in the past three years. Page 27

PHILIPS SA, Belgian arm of the Dutch electronics group, will introduce a new instrument to the Belgian financial markets - BFRs (\$134m) of conversion certificates - in the bid to tap indigenous sources for its substantial investment programme. Page 21

RATNERS GROUP, UK jewelry retailer, may face another claim for large "golden handshakes" following the resignations of five members of the Weinstein family, former controlling shareholders of the rival Ernest Jones chain which Ratners bought for £25m (£41.25m) in July. Page 18

US blocks Brazil's plan to convert bank debt to bonds

BY STEWART FLEMING IN WASHINGTON AND ALEXANDER NICOLL IN LONDON

BRAZIL yesterday dropped a radical plan to convert half the country's \$80bn debt to banks into bonds and writing down to win the support of the US.

At the setback, Mr Luiz Carlos Bresser Pereira, the Brazilian Finance Minister, insisted that he would press ahead with efforts to secure agreement of the banks for a more conventional financing package, including a new loan.

After meeting with Mr James Baker, US Treasury Secretary, and top Federal Reserve Board officials, Mr Bresser Pereira said that Mr Baker had objected to the Brazilian proposal.

In a statement later, the US Treasury described the securitisation plan as a "non-starter". "There was a general agreement that Brazil's problems should be addressed in a conventional way and both parties agreed to continue to consult closely to that end," it said.

Mr Bresser Pereira unveiled the plan only last week. Officials had said the bonds would be akin to the "menu of options" approach, providing borrowers and lenders with a range of financing options, of which the Argentine package was the prototype.

But they noted that the Argentine exit bonds were scarcely taken up by banks because the

latest decision will be greased with a yield by banks, which are objecting to the proposed compulsory conversion because it would have forced them to take substantial write-offs.

Mr Bresser Pereira said Mr Baker had accepted the idea that a "Brazilian refinancing could involve an effort to issue so-called 'exit bonds'".

These would be modelled after the securities which Argentina offered bank lenders as part of its recent debt restructuring. Mr Bresser Pereira indicated that the US is insisting, however, that participation in any such scheme would be voluntary and that the bonds would be issued with the same value as the loans they replace without forcing a write-down.

Bankers in London said the amended plan appeared more akin to the "menu of options" approach, providing borrowers and lenders with a range of financing options, of which the Argentine package was the prototype.

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EUROPEAN NEWS

Jail riots leave Belgian minister in the firing line

BY QUENTIN PEEL IN BRUSSELS

BELGIAN POLICE and prison services were on full alert last night for any renewed outbreak of violence in the country's ageing jails, after two nights of rioting in protest at allegedly better conditions being offered to Liverpool football fans facing trial for manslaughter.

Once again the tragedy at the Heysel football stadium in Brussels in 1985, when Liverpool supporters caused a stampede resulting in 38 deaths in the crowd at the European Cup final, threatens to cause a major row in Belgian politics.

Mr Jean Gol, the Minister of Justice and leader of the French-speaking Liberal Party in the governing coalition, was yesterday on the defensive both about the decaying and over-crowded state of national prisons and about his decision to show journalists around the modernised cells available for the 25 Liverpool fans being extradited from Britain.

The riots on Sunday and Monday nights occurred in the oldest jails in the country—Forest and St Gilles in central Brussels—which the most senior Government spokesman admits to be in a sorry state.

Thanks to the slow-moving Belgian legal process, slightly more than half the 7,000 prisoners in Belgian jails are on remand, awaiting the end of their trials. Moreover, the average annual number of prisoners has increased from over 4,000 to the present figure over the past 15 years.

Mr Gol insisted yesterday that a comprehensive modernisation plan was in progress for the state prisons, but at the same time sought to deny suggestions that the modernised cells for the Liverpool fans would in any way amount to



● Honecker underlines political differences

"three-star hotels."

He blamed the press for publishing exaggerated reports on the comforts available—including colour television and table football—after Socialist politicians attacked him for showing them off. He appears to have been caught by his own desire to reassure British public opinion that extradition was not unfair, by arousing the fury of Belgian demand prisoners kept in far worse conditions elsewhere.

Mr Gol himself forced the resignation of Mr Charles Ferdinand Nethom, the rival Social Christian Party leader, in 1985, when the latter was Interior Minister and responsible for the policing of the Heysel stadium at the time of the disaster. The resulting row caused the last Belgian general election.

The present furor has yet to produce any public conflict with the governing coalition, but failure to control the prison disturbances, which dampen the prisoners' grievances, will inevitably be used against the Justice Minister himself.

Meanwhile, an information blackout was imposed last night on the likely arrival of the Liverpool fans, expected to be sometime in the course of today.

There was a threat of further protests yesterday in Louvain prison itself, where the Liverpool fans are to be held on remand—and Belgian prisoners went "on strike" to demand a review of the procedures for parole.

When the Liverpool fans arrive they will go first to the Palais de Justice—the Law Courts—in Brussels, for questioning by an examining magistrate, before being held at Louvain pending trial.

Labour corps plan sparks political row in Malta

BY GODFREY GRIMA IN VALLETTA

MALTA'S GOVERNMENT of Dr Eddie Fenech Adami yesterday appeared to be heading swiftly towards its first political stand-off with Dr Carmelo Mifsud Bonnici's opposition Labour over a controversial employment policy rushed through parliament.

The dispute hinges mostly on opposing interpretations of a proposed workers' auxiliary corps.

At a meeting with trade union leaders and heads of government organisations, the Prime Minister on Monday denied opposition charges that the Government planned to sack thousands of workers hired by the previous administration shortly before last May's general election.

The proposed workers auxiliary scheme aims to absorb the excess manpower at parastatal and state controlled commercial organisations, the Prime Minister said. Changes made in the island's employment laws do not empower the Government to fire employees, he insisted.

However, Dr Mifsud Bonnici later said his party and its affiliate, the 30,000-strong General Workers Union, were not convinced and demanded concrete proof that those employed by the previous government to reduce unemployment would not be fired or offered inferior wage and working conditions.

A joint opposition and GWU committee has been set up to plan a series of protests which might include calling on supporters not to pay water, electricity and telephone bills.

Pravda accuses US on attitude to glasnost

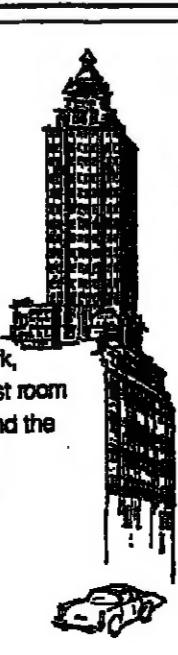
THE SOVIET newspaper Pravda yesterday accused the US of seeking to hide developments in the Soviet Union from the American public behind an "iron curtain" of silence, Reuter reports from Moscow.

In a strongly-worded commentary, Pravda said US efforts to distort the Soviet stand on issues including arms control and human rights were increasing on the eve of high-level US-Soviet talks in Washington.

Pravda pointed scorn at President Ronald Reagan's August 26 call on the Soviet Union to show glasnost in its military affairs, saying Moscow had made clear its position at an international conference in New York the previous day.

Referring to talks in Washington next week between Mr Eduard Shevardnadze, the Soviet Foreign Minister and Mr George Shultz, US Secretary of State, it said anti-Soviet campaign was increasing ahead of the meeting.

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East and West Germany to improve links

BY DAVID MARCH IN BONN

EAST AND WEST Germany look likely to agree regular future summit meetings after agreeing yesterday to a variety of measures to improve links, including important accords on technology and the environment.

Mr Erich Honecker, the East German leader, who ended yesterday two days of political talks in Bonn, briskly underlined fundamental political disagreement between the two states, rejecting Bonn's claim that the two countries form one nation. He now starts a planned three-day tour of a country he last saw nearly four decades ago.

The East Germans also dismissed, in public at least, calls

by Mr Helmut Kohl, the West German Chancellor, for a permanent end to the shoot-on-sight policy of East German soldiers guarding the border.

Mr Kohl's inability to win any immediate concessions on human rights — to which only scant reference was made in a lengthy final communiqué yesterday — looks certain to run into criticism in West Germany from politicians on both left and right.

However, underlining the tone of cautious optimism about the outcome of the talks, Mr Wolfgang Schaeuble, the Bonn Chancellor's Minister, said:

"The important thing is that we have the intention, step by step,

to develop co-operation further."

The two sides agreed to conclude soon an accord on reciprocal electricity deliveries and to improve the Hanover-Berlin rail link, as well as to examine East German border claims along the river Elbe.

As part of the gradual process of normalisation, the following steps were also decided:

• Scientific co-operation is to be stepped up following conclusion of an agreement under discussion for 14 years for joint projects between East and West German researchers.

An initial batch of 27 projects

range from physics and

production technology to research

on AIDS has been agreed.

East Germany is likely to become an associate member of the European Eureka technology programme. East German researchers and technicians will have improved access to West German universities, with companies also co-operating on projects.

• Joint efforts will be made to reduce environmental damage along the East-West German border, where West Germany has long been worried about river pollution and noxious emissions from East German industrial plants and power stations.

• The two countries will exchange information on reactor

safety designed to reduce the danger of nuclear accidents and improve radioactive waste disposal.

• The two sides plan further steps to improve travel, communication and other personal contacts. Bonn now expects 1.1 million younger East Germans to visit West Germany this year, not counting pensioners who have relatively liberal access to the West. Sporting, cultural and tourism links will be intensified.

Inter-German rail fares will be cut and East Germany agreed to ease some restrictions on postal deliveries from West Germany of cassettes and electronic goods, specialist magazines and pharmaceuticals.

Kohl's Berlin Wall attack is read across border

BY LESLIE COLITT IN BERLIN

EAST GERMANS are being treated to an exhilarating dose of freedom of the East German press, which is providing detailed coverage of the visit to West Germany by East German leader Mr Erich Honecker.

The main Communist newspaper, *Neues Deutschland*, yesterday carried remarks by West German Chancellor Helmut Kohl in which he com-

plained the Berlin Wall and reaffirmed Bonn's goal of German reunification in his welcome speech to Mr Honecker.

East Germans yesterday queued to buy the party newspaper, which normally filters out Western political opinions and is read mainly by East German officials. *Neues Deutschland* carried a verbatim account of Chancellor

Kohl's speech including his call for an end to the shooting at the East-West border.

The newspaper also ran the speech by West Germany's president, Mr Richard von Weizsaecker, in which he reminded Mr Honecker of the "painful division" of Germany and Berlin.

The unusual openness was ushered in by East German television's live coverage of

the first day of Mr Honecker's visit including all the speeches. Viewers in both East and West Germany and in both parts of divided Berlin could watch virtually the same coverage of the visit on both East and West German TV channels.

"Seeing the two German flags next to each other at the official welcoming ceremony was extremely emotional for

us," one East Berliner noted. The unusual burst of objectivity in the otherwise highly selective East German media is, however, unlikely to survive much longer than Mr Honecker's visit to West Germany. On similar occasions during the visit in 1976 of then Chancellor Willy Brandt to East Germany and the return visit to Kassel by East Germany's Prime Minis-

ter, Willi Stoph, East Germany also departed briefly from its strict media censorship.

Then, as now, the East German authorities endeavoured to show that they scrupulously adhere to "international practice" by fully reporting speeches at official East-West meetings no matter how critical the Western remarks may be.

Italian economic package falls short of OECD hopes

BY IAN DAVIDSON IN PARIS

THE EMERGENCY package of economic measures introduced by the new Italian Government at the end of last month goes some way to meet the general sense of the latest report on Italy by the Organisation for Economic Co-operation and Development, that corrective action is required. But the precise measures adopted fall significantly short of the urgencies of the OECD, most notably in their failure to cut back on the spending side of the government deficit.

The OECD commends the performance of the Italian economy in a number of respects: its growth rate has been among the highest in the OECD area, the rate of inflation has fallen substantially (from 14 per cent three years ago to 4.5 per cent at the end of last year), the current balance of payments was in surplus in 1986, and the general government borrowing requirement was reduced slightly at the end of last year to 11.5 per cent of GDP.

These favourable indices are qualified by the OECD in a num-

Italian Economic Outlook

Percentage change from previous period at annual rate

	1985	1987	1988
Demand and output (volume)			
Private consumption	1.2	3.1	3
Public consumption	1.6	3	1.5
Gross fixed investment	1.2	2.1	3.2
Machinery and equipment	2.1	4	2.5
Construction	-0.5	1.1	2.5
Final domestic demand	2.7	3.1	3
Change in stockbuilding [†]	0.6	1	1
Total domestic demand	3.3	4.1	3
Exports of goods and services	3.1	2	3.2
Imports of goods and services	5.1	4.1	5.1
Foreign balance [†]	-0.5	-1.1	-1.1
GDP at market prices	2.7	3.1	3.1
Industrial production	2.7	2.1	2.1
Prices			
GDP price deflator	8.0	6	4.2
Consumer prices	6.2	4.1	4.1
† As percentage of GDP from the previous period			

Second, the reduction in the rate of inflation still leaves Italy with a higher inflation rate than those of its main trading partners, which over time could be an important factor of pressure on the lira. Moreover, the strengthening of the balance of payments remains fragile, because it was mainly attributable to terms of trade improvements deriving from lower oil and commodity prices and a depreciation in the dollar.

Finally, the report underlines that the reduction in the government deficit/GDP ratio was mainly attributable to the fall in oil prices, and that despite that fall in this ratio, the volume of public debt is more than 50 per cent of GDP and is continuing to grow faster than GDP.

The OECD report was drafted well before the latest Italian government economic package, but it specifically warns against the "four main ingredients" of that package: an increase in taxation and an increase in interest rates.

"The fears expressed in last year's report, that the increase

in oil tax receipts might delay the process of reducing government expenditure have partly materialised . . . There is a danger that efforts to restore budget equilibrium may again involve increasing receipts rather than reducing expenditure . . .

"The objective of the Government's medium-term fiscal programme is to eliminate the deficit by 1990. This would require that the deficit/GDP ratio continue to fall by an average of 1.5 points a year. But even if this objective were achieved, it would not stop the debt/GDP ratio from rising as long as nominal effective interest rates remain higher than the rate of nominal GDP growth. . . Unless (the authorities) are successful in stabilising or even reducing this ratio, the medium-term objectives of stable money supply growth, reduced tax pressure and brisk investment growth will be difficult to achieve."

Moreover, the OECD forecasts

that Italy's economic problems may be made worse by the liberalisation of the foreign exchange market.

"The prospect of European integration in 1992, and the increased mobility of capital that will ensue, make it more than ever necessary for Italy to narrow its inflation differential with its partners in the EMS, and also its public deficit . . .

"Falling this, the only way for Italy to limit the risks of exchange market speculation against the lira would be either to persist with high real interest rates, or to relax its exchange rate policy. Because of the public debt size, there would be a high cost attaching to the first solution, while the second would certainly rekindle inflationary expectations and could well have the effect of slowing the restructuring of the economy."

"Solving these difficulties will involve implementing a medium-term economic policy strategy. This latter must be based on the political determination to control public spending with the object of stabilising or even reducing the debt/GDP ratio."

Yugoslav PM breaks silence

BY ALEKSANDAR LEBL IN BELGRADE

THE AGROKOMERC scandal cannot be defended, Mr Branko Mikulic, the Yugoslav Prime Minister, said in an interview with the Tanjug news agency released yesterday.

Agrokomerc, under the leadership of Mr Fikret Adbic, has financed many agricultural and industrial projects by issuing promissory notes to a value of 220bn Dinars (\$181m) which it has no possibility of repaying.

Yugoslavs have been waiting for some weeks for Mr Mikulic to speak up about the case. A number of politicians, particularly from Bosnia, have been found to be involved in the case.

"Seeking to distort and discredit new, beneficial processes in Soviet society, American propaganda has begun a futile search for the limits of glasnost."

What had happened, he added, who did not show Yugoslavs

that in the future breaking the law, appropriating other people's income and failures in development and investment policy would not be tolerated.

"We are passing a big test and finishing a big school in the case of Agrokomerc. Unfortunately, the tuition and examination fee is very high in every respect," he said.

He promised to change and tighten legislation where necessary and impose strict legal and financial discipline.

Mr Mikulic was uncompromising about the future Agrokomerc and its 13,000 employees, saying only that any solution must be within the law and existing policies.

Mr Schmidt, a technician for the electronics firm Siemens, and Mr Cordes, Lebanon manager for the Hoechst chemical company, were seized days after police in Frankfurt arrested a Lebanese terrorist suspect, Mr Mohamed Ali Hamedai.

Mr Hamedai was accused of complicity in the 1985 hijacking to Beirut of a US airliner, in which an American was

OVERSEAS NEWS

Botha says all sides felt gain from swap deal

BY ANTHONY ROBINSON IN JOHANNESBURG

MR PIK BOTHA, the South African Foreign Minister, and Gen Magnus Malan, the Defence Minister, bathed in the reflected glory from Monday night's successful four-way prisoner swap at Magalies Airport as the Cape Town parliament yesterday debated the foreign affairs budget.

President P.W. Botha, credited by the Foreign Minister as the man who authorised the no-holds-barred attempt to secure the release from Angola of the captured South African commando officer, Major Wycliffe du Toit, also assured recognition of his role by meeting the reunited Du Toit family before the state-of-the-art television cameras.

In the parliamentary debate, the Foreign Minister said the swap succeeded because all parties had felt they gained by the arrangement.

Major Du Toit was freed in return for the release of 133 Angolan soldiers captured by the rebel Unita movement; Mr Klaas de Jonge, a Dutchman alleged to have supplied guns to the outlawed African National Congress (ANC), and Mr Pierre Andre Albertini, a French national jailed by Ciskei for refusing to testify in a "terrorism" trial.

He said the swap had wider domestic and regional significance because it showed that agreements

could be reached provided there was a "balance of interests".

South Africa was "big enough to work out a package from which everyone involved feels they gain. But we can't negotiate with those who are not interested in sharing power and only want to take over power."

He rejected the suggestion by Mr Colin Eglin, leader of the Liberal Progressive Federal Party (PFV) of a linkage between the freeing of the prisoners and a possible release within South Africa of security prisoners, such as Mr Nelson Mandela, the jailed ANC leader.

Despite President Botha's earlier linkage between their release and that of Major Du Toit and two Soviet dissidents Pretoria now insists that the release of ANC and other security prisoners will be dictated by security and general political considerations as well as humanitarian grounds.

Gen Malan welcomed the release of Major Du Toit and the successful outcome in the negotiations, which involved five governments and which he warned that past exchanges had not altered "the basic realities".

These included "the massive Soviet build-up of arms in our region which far exceeds the need to fight civil wars".

Moscow tells Iran war should end quickly

THE SOVIET Foreign Minister, Mr Eduard Shevardnadze, yesterday told a senior visiting Iranian official that Moscow believed the Gulf war should end as soon as possible. Reuter

Mr Gennady Gerasimov, the Soviet spokesman on foreign affairs, said Mr Shevardnadze had made the point to Mr Mohammad Larijani, Iran's Deputy Foreign Minister, who arrived in Moscow on Monday to discuss the Gulf war.

"The Soviet side stressed the urgent need for the speediest end to the Iran-Iraq war," Mr Gerasimov said. "We are for a just settlement of the Iran-Iraq conflict by political means on the basis of United Nations Security Council resolution 598." The resolution, passed in July, calls for an immediate ceasefire in the seven-year-old war.

Mr Gerasimov said Moscow believed much would depend on a visit that Iran has proposed. Mr Javier Paredes de Cuellar, the UN Secretary-

General, should make to Tehran.

The Soviet Union is officially neutral in the Gulf war but supplies arms to Iraq. The Kremlin has sought, however, to make contacts with Iran in the past year and Mr Larijani's visit to Moscow is his second in two months.

Mr Gerasimov said an Arab League delegation including its Secretary-General, Mr Cheddi Klibi, was due to arrive in Moscow.

Yesterday Sheikh Sabah al-Ahmed al-Sabah, the Kuwaiti Foreign Minister, left for Moscow after holding talks with King Hussein of Jordan on the Iran-Iraq war. The King is understood to have reaffirmed Jordan's support for Kuwait against threats from Iran.

Mr Gerasimov said yesterday a sixth Iranian diplomat, and his family, had been ordered to leave Kuwait amid rising tensions between the Arab state and the Islamic republic.

Hong Kong court renews ban on Spycatcher

BY DAVID DODDOWELL IN HONG KONG

HONG KONG'S appeal court yesterday restored an injunction banning the Sunday Morning Post, the Territory's leading English language Sunday newspaper, from publishing extracts from Mr Peter Wright's controversial book Spycatcher.

However, Mr John Dux, the Sunday Post's editor, said after consultation with lawyers that the newspaper would be seeking leave to appeal to the Privy

Court in London. The Court of Appeal will decide in about a week whether this will be allowed.

The appeal judges' two-to-one majority in favour of restoring the injunction came two weeks after Mr Justice Barnett ruled in the Hong Kong High Court that British Law Lord's decision that newspapers could not publish extracts from the book could not be applied to Hong Kong.

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SEPTEMBER 1987

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MCK

Kwangju welcomes favourite son Kim

By Maggie Ford in Kwangju

MR KIM DAE JUNG, the South Korean opposition politician, was yesterday left in no doubt by the people of his home province that he was their favourite son and their preferred candidate for president.

More than 250,000 people

jaunted the city of Kwangju to welcome Mr Kim on his first visit for 15 years. His motorcade was almost physically submerged by the emotional crowd, singing, dancing and cheering for their leader.

The view from N'Djamena must be satisfying. Chad's President Hissene Habre has succeeded in ridding his country of Libyan troops and challenging their control of the Aouzou Strip which borders Libya to the north. In addition his domestic political opposition has fallen away and he is slowly gaining US support to replace what has increasingly been seen as an ambivalent French attitude towards his military adventure against Libya.

France remains committed to President Habre's defence but has repeatedly made clear both internationally and to the president that it will not back his attempts to retake Aouzou, which Chad held for a short while last month.

It is also equivocal about military involvement north of the 16th parallel, the de facto no-go area established by France and Libya in 1964. The agreement left Libyan forces in northern Chad until their

expulsion earlier this year.

Washington has been sending conducting signals about its attitudes towards the Chad conflict. Over the weekend, a State Department spokesman said the US viewed Chad as France's responsibility. However, President Habre was accorded a warm welcome during his trip to Washington last June. President Ronald Reagan promised to secure a \$50m arms package for N'Djamena, and his administration last week sent two plane-loads of weapons to Chad.

There were reports this week that the US was considering sending Stinger anti-aircraft missiles to Chad. Chad's main military weakness with regard to the Libyans has been its lack of air cover and the absence of an independent air defence system. The French-operated Sparrowhawk system was responsible for the downing of

French Mirages, it claimed. Destruction of these aircraft was one of the prime objectives of the Chadian strike on the base, which aimed to hamper Libya's capacity to mount deep penetration bombing raids into Chad.

If the figures given by the Chad government are correct, the base at Maatam al-Sarra has been completely disabled. Chadian troops have now withdrawn south of the border.

the Libyan jet on Monday.

Chad has no attack aircraft of its own, and has fought the war so far with a mix of adapted Toyota land cruisers and a well-trained, highly flexible land force.

The air shipment last week from the US to Chad was a big one. The C-5 and three C-141 cargo aircraft used could, according to Mr Donald Kerr of the Institute of Strategic Studies, move a lot of small arms and ammunition and possibly some substantial items as well.

When President Habre visited Paris three weeks before his forces invaded Aouzou in August, he was told the French would press that the strike was to be placed before international arbitration rather than settled by force of arms. The fact that he chose the latter course suggests the Chadian president thinks he might at

least enjoy US support in his military efforts against Libya.

The arms supplies which reached N'Djamena from the US last week suggest this is the case. The involvement of the US, even in a supporting role, has greatly complicated France's defensive posture in Chad. Committed to the defence of the capital and the government, France finds itself in the firing line between a Libya determined to regain at the least, its position in the Aouzou Strip, and Chad's determination to hold all territory up to the Libyan border.

There is no doubt Washington is delighted with the turn of events in the region. Colonel Gaddafi is high on its list of ungrateful rulers. An embarrassing poor military performance which keeps him tied to his own borders aids Washington's efforts to keep the Colonel isolated and on the defensive.

Washington was never entirely satisfied with the 1984 agreement between France and Libya, mainly because it failed to get Libyan troops out of a country which shares a common border with Sudan. It tended to see the Libyans as responsible for the internal disturbances in Sudan which preceded the coup there in April.

There have been reports that Mr Oueddei has been in contact with Libya, and if this breach is repaired, both Chad and France might face a radically different military situation in the north of the country.

France has already moved some of its aircraft closer to the 16th parallel so that it can better intercept Libyan jets

headed for the Chadian capital. This will also enable France to respond more promptly to Libyan air attacks on Chadian military positions further north. In spite of its ambivalence about President Habre's recent military actions, France's hand is being to some extent forced by his unilateral actions.

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With northern Chad cleared of Libyan troops, and President Habre's forces challenging their position in the border regions, Washington has achieved a policy of containment.

France, however, will face a new challenge to its military position in Libya should the colonial elect to press back into Chad in the same way that nearly brought him victory in

Joan Wucher King reports on recent successes for President Habre in Chad conflict**Satisfying view of the war from N'Djamena**

COLONEL Muammar Gaddafi of Libya has watched his troops suffer a series of military setbacks in Chad since January and last weekend suffered the indignity of an invasion by the poorly-equipped and smaller Chadian army.

These Libyan reverses have brought Tripoli into conflict with France, which on Monday shot down a Libyan Tupolev 22 bomber on a raid over Chad's capital, N'Djamena.

The view from N'Djamena must be satisfying. Chad's President Hissene Habre has succeeded in ridding his country of Libyan troops and challenging their control of the Aouzou Strip which borders Libya to the north. In addition his domestic political opposition has fallen away and he is slowly gaining US support to replace what has increasingly been seen as an ambivalent French attitude towards his military adventure against Libya.

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Japanese growth 'set to reach 3% this year'

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

JAPAN'S ECONOMY has at pace of growth had picked up and was likely to reach 3 per cent in the current year, while the country's trade surplus was expected to fall by \$10bn.

But in a speech at a Daiwa conference in London he said that this improved performance did not hold out automatically

the prospect of a sustained reduction in the trade imbalances between Japan and the US.

Mr Miyazaki, a former senior

Finance Ministry official and a co-author of the Mayekawa report on structural reform of the Japanese economy, said the economy was not yet on a path of "autonomous" growth. A

solution to the (trade) problem has just begun to emerge but sustained efforts will be

needed to adopt two clear strategies to maintain support for domestic demand in the

Japanese economy through an expansionary fiscal policy should be

improving the country's infrastructure and housing, while privatisation of the distribution system and less government intervention in commodity markets would

ensure that consumers benefit more from a higher Yen

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At our semiconductor facility in East Kilbride, Scotland, Motorola's already high level of quality improved by a factor of ten during the last four years! And, we now have customers who register zero defects at their incoming inspection.

We are proud of the progress we have made in terms of programmes, equipment and methods, but, after all, it is the people of Motorola who make them work. No quality control programme can ever succeed without a genuine appreciation of the importance of high quality goods in the marketplace, by the people who make that product.

But perhaps the ultimate answer to the question posed at the start is this:

It is not only possible, but with today's level of worldwide competition, it is also imperative.

Motorola is one of the world's largest electronics companies. We do business on five continents. And wherever we are, we all share a deep dedication to the service of our customers in voice and data communications, computers, semiconductors and components for defence, aerospace, automotive and industrial electronics.

WORLD TRADE NEWS

China to reduce foreign role in nuclear power

BY ROBERT THOMSON IN PEKING

CHINESE leaders have emphasised that foreign involvement in the country's nuclear power programme will be kept to a minimum, and implied that expectations for the programme in the next decade have been further lowered.

Premier Zhao Ziyang told officials of the International Atomic Energy Agency at the Pacific Basin nuclear conference in Peking this week that "we will not construct many nuclear power plants, but we should build some in a planned way."

Until last year, the government had planned to complete 10 nuclear power stations by the end of the century, and foreign companies were estimating that "these could be worth \$20bn. Chinese officials then said early last year that "a few" power stations would be built.

The comments by Premier Zhao suggest that the two plants presently under construction, one at Daya Bay in the south and another at Qinshan, on the central coast, are the only projects certain to be completed this century.

A third plant, in Sizan, near Shanghai, has been under consideration, but Chinese officials in the region now say that the project is on hold indefinitely.

Tudor wins A\$310m Australian contract

BY SARA WEBB IN STOCKHOLM

TUDOR, the Swedish battery manufacturer, has won a A\$310m contract to develop and supply batteries for the Australian Navy's new submarines.

The Australian government awarded a A\$35m order for six new submarines in May to the Australian Submarine Corporation, an international consortium led by Kockums Marine of Sweden and including Wormald International, a diversified Australian engineering group.

The Navy's submarine contract is part of an ambitious A\$500m warship building programme. The first of the six

Kockums Marine Type 471 submarines is scheduled for delivery in 1994, and the project is due for completion early next century.

Mr Kim Bessley, the Australian Defence Minister, said that the initial contract for the development and supply of six new submarine batteries would be worth A\$60m, and that further orders for replacement batteries during the operational life-span of the submarines would amount to A\$250m.

Tudor has agreed to set up a joint venture with Wormald International to start producing the batteries in Australia as they might be.

De Clercq hails EC progress on Tokyo trade

By Ian Rodger in Tokyo

MR WILLY DE CLERCQ, the EC Commissioner responsible for external relations and trade policy, told Japanese leaders in Tokyo yesterday that he was "delighted" with the recent decline in the growth of the EC trade deficit with Japan.

Diplomats say the Chinese approach to perfect their own technology instead of relying on expensive imported equipment.

The only large foreign sales so far have been from Framatome and Britain's GEC for the \$400m Daya Bay plant, while Qinshan is only seen as a testing ground for Chinese technology.

It was first approved in 1970 and is anticipated to be completed late next year.

Money, more than safety, appears to be the problem for Chinese leaders. Premier Zhao mentioned popular concern about the potential dangers of nuclear plants to the fear of leprosy: "actually, leprosy brings about less harmful effects than other epidemics."

He met with Mr Yasuhiro Nakasone, the Japanese Prime Minister, and Japanese officials on the first day of a week-long visit.

He told them that trade statistics for the first seven months of this year showed a slowing of the growth rate of Japan's surplus with the EC. Japan's imports from the EC grew at a 10 per cent rate during this period, against a 5.7 per cent rise in EC imports from Japan.

"I am delighted at this change for it demonstrates a renewed dynamism among European corporations to penetrate the Japanese market."

EC officials said Mr Nakasone told Mr de Clercq that Japan was determined to remedy the current trade imbalance with the EC. They also wanted its trade to be less oriented towards the US.

As for the issue of import finance, European and other foreign banks have complained they have difficulty competing in the Japanese market because they do not have access to low fixed rate savings deposits that the Japanese banks have.

Also, there is an effective inter-bank market. Thus, according to EC officials, foreign banks are not as active in helping European manufacturers export to Japan as they might be.

John Wyles, recently in Arezzo, on difficult times for entrepreneurs in eastern Tuscany

Italy's gold industry loses some of its shine

ALL THAT glistens may not be gold, but Arezzo in eastern Tuscany does and is.

The approach road from the A1, Italy's main north-south autostrada, is lined with shimmering evidence of recent new investment in light engineering, while its many sleek and attractive shapes complement the gilded treasures of its museums and 13th century cathedral.

For more than seven centuries, much of the town's prosperity has flowed from a marriage between its native talents and that most alluring of all metals, gold. Arezzo houses the world's largest goldsmithy, Uno-A-Expo, and on the most recent count, no fewer than 622 companies employing 6,200 people are involved in the transformation of gold into jewellery and other artefacts.

The figures speak for themselves about the size of the average operation, but they underestimate the proportion of the 91,000-strong population which is involved in the gold industry because up to 5,000 others are outworkers, assembling jewellery products in their homes.

Italy as a whole works about 30 per cent (220 tonnes a year) of all the gold used for goldsmithy in the western world and accounts for around 62 per cent of European production.

Within that framework, companies are responsible for 8 per cent of the world's goldsmithy activity and around 60 per cent of their pro-

duction is destined for export.

The business has become much more cyclical in the 15 years since the dollar ceased to be fully convertible into gold. Among other things, the volatility in the metal's own price and the equal and frequently parallel instability of the dollar has put a premium on the management of gold stocks.

The strength of the dollar also crucially influences demand in the US which is a key market for all Italian jewellery production. The impact of the dollar's slide over the past 18 months has passed worried frowns on the faces of some of the Arezzini entrepreneurs who were strolling around

the town's eighth annual gold and silver jewellery exhibition last weekend.

Mr Giovanni Barbagli, a member of the European Parliament and president of Arezzo's business and promotional centre which mounted the exhibition, said: "We are going through a difficult time."

According to a recent survey by the town's chamber of commerce, turnover in the gold and jewellery sector has fallen by 7.5 per cent in the first half of this year after total sales last year of more than 12,000 tonnes of gold and silver jewellery.

Between the first and the second quarters, exports had fallen from 82 per cent to 58 per cent of sales and the 39 of Arezzo's largest companies surveyed were expecting a 26 per cent drop in output, a further 1.2 per cent fall in exports and a 0.4 per cent reduction in employment.

Nevertheless, as Mr Lucio Bonagura, president of Arezzo export association pointed out, the local producers were suffering less than their counterparts in Vicenza, Florence and Milan. Total Italian exports of gold and jewellery in the first nine months of the year were about 14 per cent down on the same period of 1986. In the year as a whole, exports were about 15,500 tonnes, 16 per cent down on 1985.

In the first five months shipments to the US fell 26 per cent to L424.52bn, equivalent to 35



per cent of all Italian gold and jewellery exports. Shipping demand from the US has coincided with growing purchases in the Middle East, in particular Saudi Arabia (-31 per cent), Kuwait (-54 per cent) and the United Arab Emirates (-17 per cent).

These are all substantial markets, taking about 16 per cent of Italian exports. Unfortunately, encouraging increases in shipping to Japan (+63 per cent) and Hong Kong (+4 per cent), coupled with an 8 per cent rise in domestic Italian retail sales have not been of sufficient volumes to compensate fully for such declines.

However, first indications from the exhibition last weekend suggest that importers from the US are ordering sufficient

quantities for the Christmas and New Year periods to halt the slide in sales to that country.

Nevertheless, Mr Rolando Vannucci, president of the Arezzo goldsmiths, says that the Italian industry as a whole is beginning to notice growing competition from Far Eastern producers, notably in Japan and Hong Kong. He believes that the Arezzini are maintaining a lead in the development and application of new technology but that further improvements are necessary in Italy's marketing effort.

This is seen to need closer cooperation and collaboration between the regional consortia of producers so as to come up with a less fragmented and more coherent national sales effort.

The industry's current state of mind is also troubled by the activities of producers operating in the country's notorious black economy. Mr Mario Ungarelli, the director general of Uno-A-Expo, started a fierce debate by claiming last Friday that their output was the equivalent of 88 per cent of the industry's officially recorded turnover.

Defending his colleague, Mr Vittorio Gori, the company's president, was quoted as citing in evidence figures produced by Consolidated Gold Fields which suggest that clandestine imports into Italy are running at between 40m and 60m tonnes.

Chrysler to offer US-style car warranties in Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN FRANKFURT

CHRYSLER, the third largest US automotive group, is to introduce American-style car warranties when it launches in Europe next March.

Mr Lee Iacocca, the Chairman, revealed during the run up to the Frankfurt Motor Show, that Chrysler will offer three-year or 110,000-kilometre warranty cover for the complete car. Only such items as tyres, filters and brake pads will be excluded. The company will also offer a seven-year guarantee against rust perforation of the body.

Chrysler successfully used extended warranties as a marketing tool in the US, and other manufacturers were

forced to follow suit. In Europe few car companies offer more than a one-year warranty, but Chrysler's move is unlikely to trigger a warranty war, because it will account for such a small part of the market.

Mr Iacocca also announced Chrysler had signed up distributors in the nine European markets on which it intends to concentrate. Among them is a new company in West Germany, which is expected to account for 60 per cent of the 5,000 cars Chrysler hopes to sell in Europe next year.

The majority of Chrysler Import Deutschland is owned by the Louwman Group, a Netherlands organisation

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SWIMMING POOL, KITCHEN, BATHROOM, EXTRAS, PORTERAGE, ETC.

RECEPTION ROOM: TWO

The dynamo that moves turbines

Twenty years ago a young British engineer took a small company, sales only half a million or so, and grew the business, not the ten or dozen times he had in mind, but 200-fold. Here in an interview with **Robert Heller** he looks forward to the next ten years. It reads like a classic success story of a new entrepreneurial era.

THE facts and figures fit the entrepreneurial mythology, but not the ownership: Kelvin Bray and his team have built Ruston Gas Turbines inside the General Electric Company.

It wasn't originally GEC's idea. A Cambridge graduate, Bray chose to work for the then independent Ruston and Hornsby. His first important job was on the commercial side of the gas turbine division, a business which got the young Bray "quite excited" in the late sixties.

What Bray, an energetic enthusiast, still finds "very exciting" includes variety, speed of movement, the fascinating lands where gas turbines sell, the "very tough time-scale" of orders for engines for off-shore platforms and on-shore pipelines, the fact (above all) that the technology is "doing things that haven't been done many times before".

They were not, however, being done on much of a scale when English Electric bought Ruston and Hornsby in 1966: "at the edge of this rather fatty chop was a small kidney".

Two years later though, the acquirer was acquired in turn, and Bray and his "small kidney" found



Kelvin Bray O.B.E. Managing Director of Ruston Gas Turbines Limited.

Photography by Terry O'Neill.

themselves working for GEC. By chance, he had recently won a prize, a management course, which proved "good preparation" for the new environment.

Bray took cheerfully to the Weinstock regime of using ratios to describe the financial performance of the business. He was even more enthusiastic over GEC's response to his ambitious plan for the business: setting up an entirely new company, Ruston Gas Turbines Limited.

Bray arrived at the GEC headquarters armed with a presumptuous letterhead for his proposed company to find that he was "pushing at an open door". Separating independent businesses proved to be "the way they did it" at Stanhope Gate. Only one alteration was made to Bray's plans: the letterhead was changed from orange to blue, and blue it is today.

Little else is the same at Ruston Gas Turbines. The half-a-million pounds a year sales with which Bray started passed £100 million in the last financial year - although, when Bray originally talked about a possible £5 or £6 million turnover, there was disbelief.

What changed that to applause was the discovery of a "really ideal application". That ideal market sprang from the characteristics of gas turbines: they run for ever, need little maintenance, no cooling water, and run well on oilfield gas - then almost a waste product.

"Every second gallon of petrol was pumped by a Ruston turbine somewhere."

To Bray and his colleagues at Ruston, that spelt oilfields, where fuel was as abundant as water was scarce. Customers like the Kuwait and Iraq Oil Companies agreed with him, and the business "just mushroomed from there".

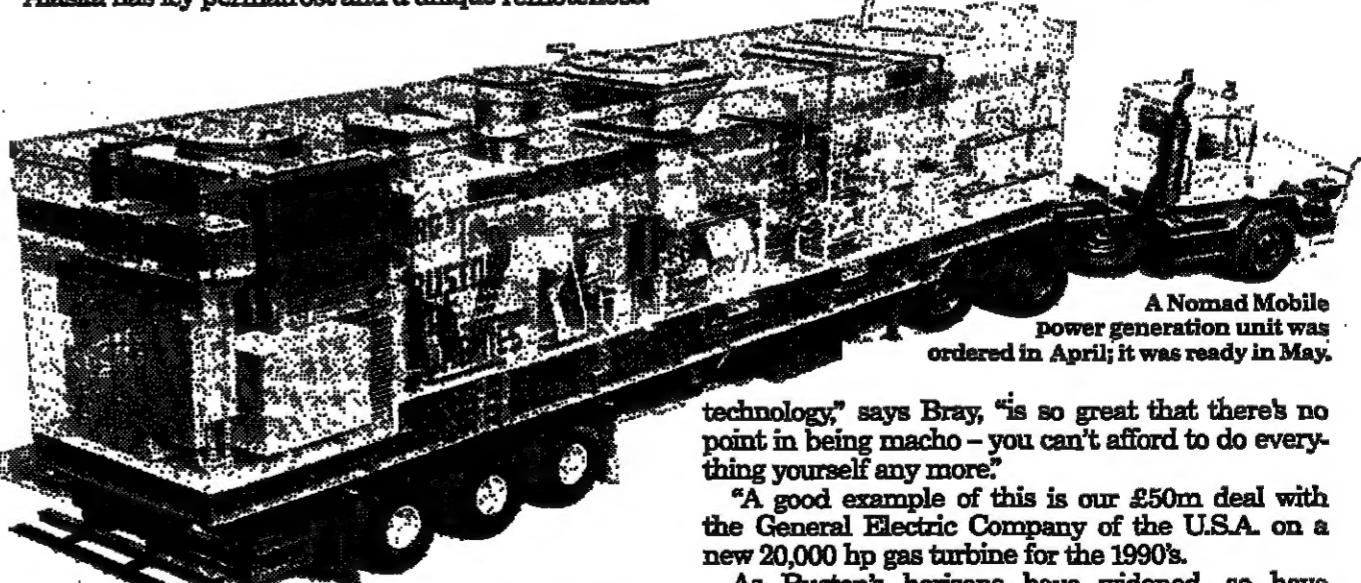
It grew to the extent that, so Bray can claim, "every second gallon of petrol you put in your car was pumped by a Ruston turbine somewhere." That isn't

One of four platforms in BP's Forties Field where Ruston gas turbines recently achieved two million running hours. Ruston is the largest single supplier of gas turbine power to the North Sea.

the same as saying that Ruston has half the market: but it does export 90% of its production to 66 countries, and has a good market position in almost every one of them.

SUCCESS was not just a question of technology, although that is very exacting: let a turbine run 10 centigrade degrees hotter, and you halve the life of a blade.

The excellent technology also has to be placed in rugged industrial packages that meet the customer's needs - recognising, for example, the obvious fact that Kuwait will pose sand and heat problems, and that at the other end of the scale Alaska has icy permafrost and a unique remoteness.



A Nomad Mobile power generation unit was ordered in April; it was ready in May.

technology," says Bray, "is so great that there's no point in being macho - you can't afford to do everything yourself any more".

"A good example of this is our £50m deal with the General Electric Company of the U.S.A. on a new 20,000 hp gas turbine for the 1990's."

As Ruston's horizons have widened, so have Bray's. As an "associate director" of GEC he is responsible, in a chairmanlike role, for nine other companies in the Engine Business Group, mostly making diesels.

But Ruston Gas Turbines plainly excites him as much as it did twenty years ago - and that includes its growth potential. "We intend doing more in the next ten years than we did in the last twenty years," he says.

Bray actually thinks it's quite dull of him to have stayed in one place so long. But successful entrepreneurs seldom stay far from their original enterprises, and there's good reason why they shouldn't: every business has its own

tradecraft, and the business which combines the fruits of experience with the zest of change usually wins.

Robert Heller is Editorial Consultant to Management Today.
GEC is the registered trade mark of the General Electric Company plc of England.

GEC
Britain's largest manufacturing employer

AMERICAN NEWS

Reagan avoids clash on Bork nomination

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan, facing the challenge of trying to rally political support in the wake of the debilitating controversy over the Iran-Contra arms deals, put the nomination of Judge Robert Bork to the Supreme Court at the top of his agenda in a speech to Administration officials yesterday.

But Mr Reagan, following the White House strategy of trying to prevent opponents of the conservative Judge Bork from successfully portraying him as a

political extremist, avoided a confrontational tone on this and other issues with which Congress must deal in what promises to be one of the busiest congressional sessions of the presidency.

Mr Martin Fitzwater, the White House spokesman, yesterday dismissed reports that discredited conservatives in the US, "Mr Fitzwater stressed that the Administration were deeply disturbed about the thrust of Administration policy in Central America and the prospects for securing from Congress a renewed aid for the Contra rebels.

He suggested that the reports did not reflect the views of the President and his top officials.

While reiterating the Administration view that the "real issue" so far as Nicaragua is concerned is "peace and democracy in Central America and the national security of the US," Mr Fitzwater stressed that they are aware that some of Mr Reagan's Republican supporters have been urging the President to be more pragmatic in his dealings with the Democratic leadership and more conscious of the

Congress reconvenes after the four-week summer holiday today. The Democrats, who are in control of both the Senate and the House, are determined to build on what they see as their success in keeping the President on the defensive so far in 1987.

They are aware that some of Mr Reagan's Republican supporters have been urging the President to be more pragmatic in his dealings with the Democratic leadership and more conscious of the

importance of building support for Republican positions as next year's presidential and congressional elections approach.

One unresolved issue is the final shape of the federal budget for 1988. Even though the next fiscal year begins on October 1, the federal government's authority to borrow expires on September 23 and the budget deficit is widely expected to begin rising again towards \$200bn in 1989 after a sharp fall this year.

Barbara Durr interviews Peru's President on the politics of bank nationalisation

To govern must be to change, says Garcia

PERU'S MERCURIAL President Alan Garcia believes his proposal for bank nationalisation has moved the country further along the road towards the democratic socialist revolution he wants to lead.

Mr Garcia described the political importance of the measure for Peru in an interview with five foreign journalists.

The foremost achievement of the proposal, he said, was that after 38 days of intense, often acrimonious public debate, "there is a national consensus that the concentration of credit and of economic groups is bad."

"The measure may be criticised," he went on, "but now the question is whether nationalisation is the most appropriate step, not whether something should have been done to change Peru's economy."

The debate, the president proudly said, had taken place "in the most absolute climate of freedom of expression." Peru's press is extraordinarily free, ranging from pro-guerrilla daily papers to extreme right-wing news weeklies.

Mr Garcia's opposition was able to fill pages of newspapers with advertisements against the nationalisation and to buy ample television time. Pro-business publications dedicated much of their coverage to criticism of the measure and news programmes tirelessly featured the debate.

The president gave two reasons why this was crucial to Peru's still fragile democracy-in-the-making. "I believe that democracy is consciousness and consciousness can only be built when people choose from vari-

ous options and they can only choose when they hear different points of view. That is the exercise of freedom. I do not think you can impart democracy from above with an economic measure."

In addition, he recalled that the military had made a revolution in Peru in 1968, "but it was an economic revolution without freedom, without a free press, without political parties, without the congress. That's worthless. There is no socialism without freedom. There is no revolution without democracy."

He is aware that the history of Latin America is littered with failed attempts at peaceful democratic revolution. However he said success depended on "not falling into the trap of extremism." Just because bankers and businessmen responded angrily to the nationalisation, it did not mean that the government should raise the ante and nationalise more, he said.

Mr Garcia claimed his main economic motive for the nationalisation was to corner businessmen and force them to invest. Until he announced the measure, investment had not been occurring at the pace he needed. While the government had engineered high growth of 8.5 per cent in 1986, largely through salary increases, reduced taxes and interest rates and greater public spending, Mr Garcia was disappointed that not all the earnings from business were going to investment.

He said that many industrialists were putting their money into "carto-dollars" and that money was leaving the country. He estimated that in 30 years Peru will have sufficient wealth to provide for all. Some will have faith and wait," he said, "but others will ask, 'Why do we have to take

the stairs when others (the wealthy) are taking the lift'?" Mr Garcia said he hoped the businessmen who had become bankers would return to industry. "They are stupendous businessmen — bold, capable, intelligent — and private industry is an irreplaceable force for the development of a society," he said.

The president none the less stressed that the political importance of the measure went far beyond the economy. "Politics is not just to govern a country economically. Politics is to handle a country emotionally," he said.

On a large blackboard, the president drew a big circle at the bottom of what he said was the social pyramid. "There is a large mass of people in this country who are extremely satisfied, and I could tell them that in 30 years Peru will have

sufficient wealth to provide for all. Some will have faith and wait," he said, "but others will ask, 'Why do we have to take

the stairs when others (the wealthy) are taking the lift'?"

"Peru is a powder-keg. I feel a social tension of enormous frustration that expresses itself in violence," Mr Garcia said. Obliquely explaining his often fiery populist rhetoric, he said it was politically important to reach psychologically the mass of angry and frustrated people. It was from them that the Sendero Luminoso guerrillas recruited easily, he said.

"How do you explain," he asked, using the case of one Sendero Luminoso, "why a woman of 16 years, of one who needs a man develops a friendship with him for a month without knowing his name, is then introduced to another man who initiates her in the study of how to destroy the bourgeois state apparatus with Sendero Luminoso?"

"Some days later, this woman is taken to prove herself by killing someone. She doesn't know who gave the

order and she doesn't know who she is to kill."

The problem, according to President Garcia, was not Sendero Luminoso, which gave the order, but the society that produced people who were willing to become terrorists.

He traced the history of the social division of Peru to the Spanish transfer in colonial times of the capital from Cusco, the Inca empire's central city in the highlands, to Lima on the coast.

"The Andean values, the skin colour, the culture, all were trampled by Lima," he said.

The result was depopulation of the highlands and a massive migration towards Lima. In 1930, Lima had a population of 400,000. Now it is more than 20m.

Under the bank nationalisation plan he proposes that instead of a few powerful banks in Lima, the country should create a regional banking network. The regional banks would have 70 per cent private shareholding and 30 per cent state.

This dovetails with his proposal to divide the country into 12 regions, each of which would have its own government.

"The problem is that we have been growing with the same historical defects as always," Mr Garcia said. Lima had continued to monopolise the country and "if the poor man could buy one shirt more per year, the dominating rich could count two industries."

Later, across the table, Mr Garcia threw his full 6ft 6in frame into the emphasis: "We don't believe that to govern a country is just to make it grow economically. We must change it, cutting down the social differences."



Alan Garcia: "no socialism without freedom"

US output shows faster growth

By Nancy Dunn in Washington

THE US economy expanded in August with production growing at a higher rate than in the previous three months, according to a report released yesterday by the National Association of Purchasing Managers.

The report, based on a survey of 230 corporate managers, put the monthly indicator of future economic growth at 5.9 per cent, up from 5.2 per cent in July. The association, which considers that a reading above 50 per cent indicates that the economy is generally expanding, has issued an estimate of more than 50 per cent for the past 13 months.

Mr Robert Brotz, chairman of the group's business survey committee, said: "Production was exceptionally strong, considering the normal seasonal slowing, and appeared to be aided by some inventory build-up. The continued rise in new orders virtually assures an excellent third quarter."

Ecuador plans talks with Paris Club

ECUADOR'S Finance Minister, Rodriguez Espinoza, said on Monday that he plans to meet Paris Club creditors on September 17 to discuss the country's external debt. Reuter reports from Quito.

Mr Espinoza said the meeting was to discuss with the Paris Club in an informal way the refinancing of Ecuador's debt to the banks.

Venezuelan floods kill at least 100

AT LEAST 100 people died and thousands were left homeless after floods swept away homes and villages in central Venezuela over the weekend, Reuters reports from Quito.

Heavy rain caused the Limon and Las Delicias rivers to overflow, creating a torrent of mud and water that enveloped outskirt of Maracay and the road north to Guanare de La Costa.

A civil defence leader said rescuers had concentrated on evacuating survivors and that the death toll could rise to several hundred.

Nicaragua's total needs are for 750,000 tons of oil this year.

Mr Zagladin, who delivered a message from Mr Gorbachev to Mr Ortega, also said he had invited the Nicaraguan President to the celebration in Moscow of the 70th anniversary of the Russian Revolution in November. Mr Ortega indicated he would accept the invitation.

Reports that Moscow had turned down Managua's earlier request for more than 300,000 tonnes of surface oil in May. The Soviets' decision was seen mainly as a sign of their displeasure at Sandinista economic policies, especially at Managua's alleged mismanagement of Soviet aid.

Diplomats had also seen the move as a Soviet signal that Mr Gorbachev would not let Moscow's tight diplomatic and economic links with Managua continue with the same long-term soft loans.

Mr Zagladin's announcement makes it clear, however, that Moscow is not prepared to abandon the Sandinistas.

Moscow's about-turn relieves oil crisis for Sandinistas

BY PETER FORD IN MANAGUA

IN A dramatic about-turn, the Soviet Union has saved Nicaragua from the threatened oil crisis by providing the Sandinista government with 100,000 tonnes of fuel.

President Mikhail Gorbachev's special envoy, Vadim Zagladin, announced the emergency offer in Managua on Monday after meeting Nicaraguan President Daniel Ortega.

Sandinista leaders had warned the country would run out of fuel by the end of August after earlier Soviet refusal to provide extra supplies.

Managua sought relief from Mexico, Venezuela, Libya and Iran over the past three months, but reportedly came away almost empty-handed.

The new Soviet supply will see Nicaragua through to the end of this year. Neither Mr Ortega nor Mr Zagladin clarified the terms of the deal but the Sandinistas have traditionally bought Soviet oil with extremely long-term soft loans.

The Soviet Union will be providing Nicaragua with just over 50 per cent of its oil needs this year, Mr Ortega said.

Castillo leads in Mexican opposition primary

BY LUCY CONGER IN MEXICO CITY

IN MEXICO'S first primary election, a pragmatic left-winger is leading the poll to select the opposition Mexican Socialist Party's candidate for presidential elections next July.

Preliminary returns from 20 per cent of the voting booths gave a 2-1 margin to former Mexican Workers' Party leader, Heriberto Castillo, the least orthodox of the four candidates.

The PMS plebiscite, open to party members and non-members, is the most aggressive participatory method adopted by right and left opposition parties to select their presidential candidates. The Mexican Socialist Party, or PMS, was born of a fusion of the old Communist Party, the centre-left Mexican Workers' Party and smaller left-wing groups.

In the ruling Institutional Revolutionary Party the departing president usually chooses the official candidate who is virtually assured of victory. But for the first time ever, the PRI announced last month the six finalists and allowed each presidential contender to give a speech nationwide in what party officials hail as a "democratic opening."

Despite the modest turnout of nearly 300,000 in a nation with more than 31m registered voters, PMS officials and voters at polling tables in middle-class neighbourhoods said the unprecedented primary election was important because it could pave the way for political reform.

"We've made a \$200 million investment that isn't yielding a penny."

"Great."

Revenues per Employee

1982	\$15,000
1983	\$20,000
1984	\$25,000
1985	\$30,000
1986	\$35,000

Current yield wasn't our goal. With that \$200 million we're continuing to automate operations, ours and those of our agents, for a long-term return: higher productivity, better service.

It's showing results. Revenues per employee have jumped 64% since 1982. Many agents can price many of our policies in minutes rather than hours. And issue them overnight instead of in weeks. Claims processing is more

efficient. Adjusters can verify most policyholder coverages instantly. And many of our offices here and abroad now share on-line underwriting information.

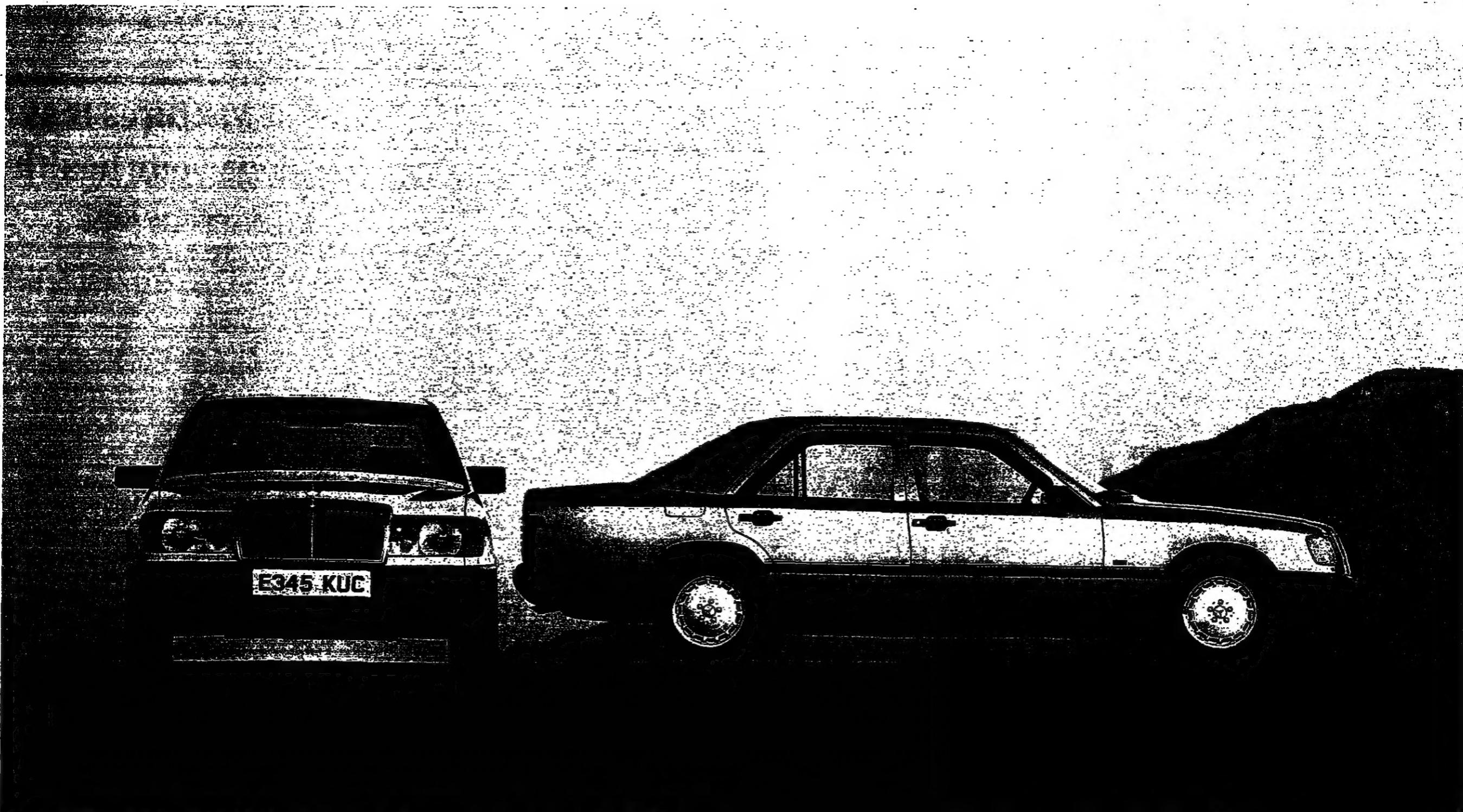
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The Mercedes-Benz 200-300E series: Choose breathtaking performance or remarkable economy. Elegance is standard.

It was perhaps a formidable automotive engineering challenge to create a mid-size range of cars that was true to the Marque yet could meet diverse demands, from high mileage businessman to fast moving executive.

The Mercedes-Benz 200-300E series met the challenge. A range of six models, four petrol and two diesel, with a choice of engine sizes from two litres to three litres. Yet not one car in the range is a compromise. The shape and dimensions are shared but in six variations that can be precisely matched to individual needs and personal tastes.

Model	Engine Size (cc)	Number of Cylinders	Bhp (DIN)	0-62mph (secs)	Max mph	Standard Transmission	Mpg (litres/100km)	Urban	56mph	75mph
Petrol 200	1997	4	109	12.6	116	5 speed Manual	25.1 (11.2)	46.1 (6.1)	36.7	
230E	2299	4	136	10.4	126	5 speed Manual	25.4 (11.1)	45.6 (6.2)	36.7	(7.7)
260E	2599	6	166	9.5	133	4 speed Automatic	22.8 (12.4)	34.4 (8.2)	28.5	(9.9)
300E	2962	6	188	8.2	139	4 speed Automatic	22.1 (12.8)	34.0 (8.3)	28.2	(10.0)
Diesel 250D	2497	5	90	16.5	109	5 speed Manual	31.7 (9.9)	52.3 (5.4)	40.4	
300D	2998	6	109	13.7	118	5 speed Manual	28.8 (9.8)	52.3 (5.4)	40.4	(7.0)

Source: Manufacturer's Figures/Official Government Fuel Consumption Figures.

Each car is first and foremost an exercise in engineering excellence, designed to compete not simply against competitive makes but against much tougher rivals: the Mercedes-Benz models they replaced. These cars are lighter yet stronger and safer than their predecessors. They combine higher engine power and improved acceleration with considerably reduced fuel consumption.

As with every new generation Mercedes-Benz, these saloons were designed and developed during a nine-year programme. They demonstrate how more room can be created without an increase in size and how improved ergonomics can produce a better driving environment. The uncluttered outer skin forms an aerodynamically efficient shape, yet still retains the unmistakable and timeless Mercedes-Benz identity.

The 200-300E series demonstrates incredibly tenacious road-holding ability. A long wheelbase and wide track help, but it's mostly due to a revolutionary suspension system: shock-absorber struts, independent front suspension and the unique Mercedes-Benz multi-link independent rear suspension.

There are dual-circuit servo assisted disc brakes on all four wheels and on the 260E and 300E there's the additional security of ABS anti-lock braking as standard. Safety innovations include electronic tensioners for the front seat belts and pedals that swing away to limit the danger of injury to the driver's feet in the event of an accident.

Performance, handling, comfort and reliability are all fundamental to the 200-300E series. Timeless Mercedes-Benz styling, quality of finish and retained value give the cars their enviable reputation. A reputation unique to the name Mercedes-Benz.



Engineered like no other car in the world.

APPOINTMENTS

NatWest senior post

Mr Bill Barnes has been appointed deputy general manager of NATIONAL WESTMINSTER BANK'S domestic banking division. Since March he has been assistant general manager and was previously deputy regional director of the Manchester-based north region and Birmingham area director.

NORBAIN ELECTRONICS has appointed Mr John Croach as managing director of its systems engineering division. He was UK marketing manager of NCR's field engineering division.

Mr Roger Cooper, marketing director of IDEAL STANDARD, has been appointed sales and marketing director.

Mr Robin Hardy has been appointed creative director of ABBATT PEELES TANOUS. He was senior designer at Broad Street Associates.

REED EXECUTIVE has appointed Mr Tony McBurlane and Mr Brian Ward Lilley as non-executive directors.

Mr Robert Butler has joined MOUNT STREET (HOLDINGS) as joint chief executive, based in Al-Khor, Saudi Arabia. He was head of corporate banking eastern province, The National Commercial Bank of Saudi Arabia.

Mr Lars U. Thomsen has been appointed managing director of DEN NORSKE CREDITBANK. He succeeds Mr Stein Wessel-Aas, who is returning to Norway to a senior post at head office in Oslo.

Mr Simon Brown has been appointed financial director of

WINCANTON GROUP, part of Unigate. He was finance director of Arlington Motor Holdings.

TR INTERNATIONAL (CHEMICALS), a Simon Engineering company, has appointed Mr Andrew Jakey as deputy to marketing director Mr Martin Hayman. He joins the company in mid-September from ICL.

Mr William Davis has been appointed chairman of BRITISH MAGAZINE PUBLISHING CORPORATION (part of BPCC). He remains chairman of recently acquired Headway. Mr Martin Vernon, former advertising director of the London Daily News, takes over managing director of Headway. Mr Rob Ferrester, currently managing director, is leaving at his own request.

Dr Colin Dennis has been appointed director general designate of CAMPDEN FOOD PRESERVATION RESEARCH ASSOCIATION. He will succeed the present director general Mr Kenneth Dudley on his retirement next April. Dr Dennis was head of the Association's food technology division.

At ASSOCIATED NEWSPAPERS HOLDINGS, Mr R. M. P. Shields, managing director, becomes deputy chairman and Mr C. J. F. Sinclair deputy managing director.

Mr David Ryves has been appointed to the main board of ROBERT WALTERS ASSOCIATES.



Mr Philip H. Swartman, director of corporate finance at Chase Property Holdings

Marketing director at B & Q

Mr Bill Whiting has been appointed marketing director on the main board of B & Q. He was director of marketing on the executive board.

CREDITANSTALT - BANKVEREIN has appointed Mr David H. Stewart as general manager and chief executive of its London branch, from September 23. Mr Stewart was an executive director at County Nat-West.

Mr Bernard P. Hurty has been appointed a director of CHESAPEAKE BUILDING SOCIETY. He is Chamberlain of the City of London and his duties include those of banker and director of finance. He is also responsible for the corporation's information technology and telecommunications strategy.

Mr Ronald Andrew Miller, chairman and chief executive of Devon Investments, has been appointed a director of SCOTTISH AMICABLE LIFE ASSURANCE SOCIETY. He is also on the boards of Christian Salvesen and Securities Trust of Scotland.

£16m orders for Senior

SENIOR ENGINEERING GROUP until 1990. The project is primarily beta/gamma work.

The thermal division has orders worth over £4m for utility economists, moisture separator reheaters, fired and waste fuel boilers for power stations in the US, Italy, Russia, Korea and Holland. Over 50 per cent of these orders were obtained through a new subsidiary in the US, South Western Engineering and there are a further £1.3m of additional options to be taken up at a later date. These products will be used in power stations and desulphurisation and marine applications.

On the air handling side, Senior's subsidiary Hargreaves & Sons, has major orders totalling over £11.9m including work for the Financial Times new printing works, Kellogg at Trafford Park in Manchester, the Ministry of Defence in Whitehall, BNFL at Sellafield and Glaxo. Pemex, a large engineering subsidiary in the US, has a £1m order for wheels for the Los Angeles County Transportation Commission.

WASTESCREEN has been awarded a contract worth over £2.5m by the Central Electricity Generating Board, to undertake the decommissioning and refurbishment of the PLE caves of Berkeley Nuclear Laboratories, converting them from Magnox to AGR fuel inspection facilities. The contract is expected to last

Balfour Beatty Power Construction and Balfour Kipps are BICC companies.

BOWATER

Earnings per share up 32.6%

INTERIM RESULTS
(unaudited)

	Six months to 30th June 1987	Year 1986	1986
	£m	£m	£m
Turnover:			
Continuing businesses	550	449	1021
Discontinued businesses	—	222	319
	550	671	1340
Trading profit:			
Packaging and associated products	10.6	8.8	22.1
Merchandising and services	6.6	4.7	17.7
Tissue and timber products	3.7	3.7	8.8
	20.9	17.2	48.6
Discontinued businesses	—	10.8	14.8
	20.9	28.0	63.4
Interest (net)	3.6	9.1	15.4
Profit before taxation	17.3	18.9	48.0
Taxation	5.4	6.2	14.4
Minority interests	0.2	4.2	7.0
Profit attributable to shareholders	11.7	8.5	26.6
Earnings per ordinary share	11.8p	8.9p	27.7p
Dividend per ordinary share	5.25p	4.0p	10.0p

Figures for the year 1986 have been abridged from full accounts for that year which received an unqualified audit report and have been filed with the Registrar of Companies.

Interim Dividend
Increased to 5.25p.

Earnings per share for the six months to June 1987 at 11.8 pence are 32.6 per cent higher than in the comparable period in 1986. Trading profits of our continuing businesses are 21.5 per cent higher.

The dividend is an increase of 31.3 per cent on the comparable dividend last year, partly due to the improved results but also in order to pay a higher proportion of the total dividend at the interim stage.

Our Packaging and Associated Products Group has maintained its progress particularly in plastics-based activities in the UK and the US, confirming the scope we see for expansion in the field of innovative packaging products.

The UK Builders' Merchants division has made good progress and the Building Improvements division has moved from a break-even position in 1986 to a small profit in 1987.

The Freight division is widely spread and is earning profits, but presently at a lower level than in 1986, due to the weakness of the US dollar.

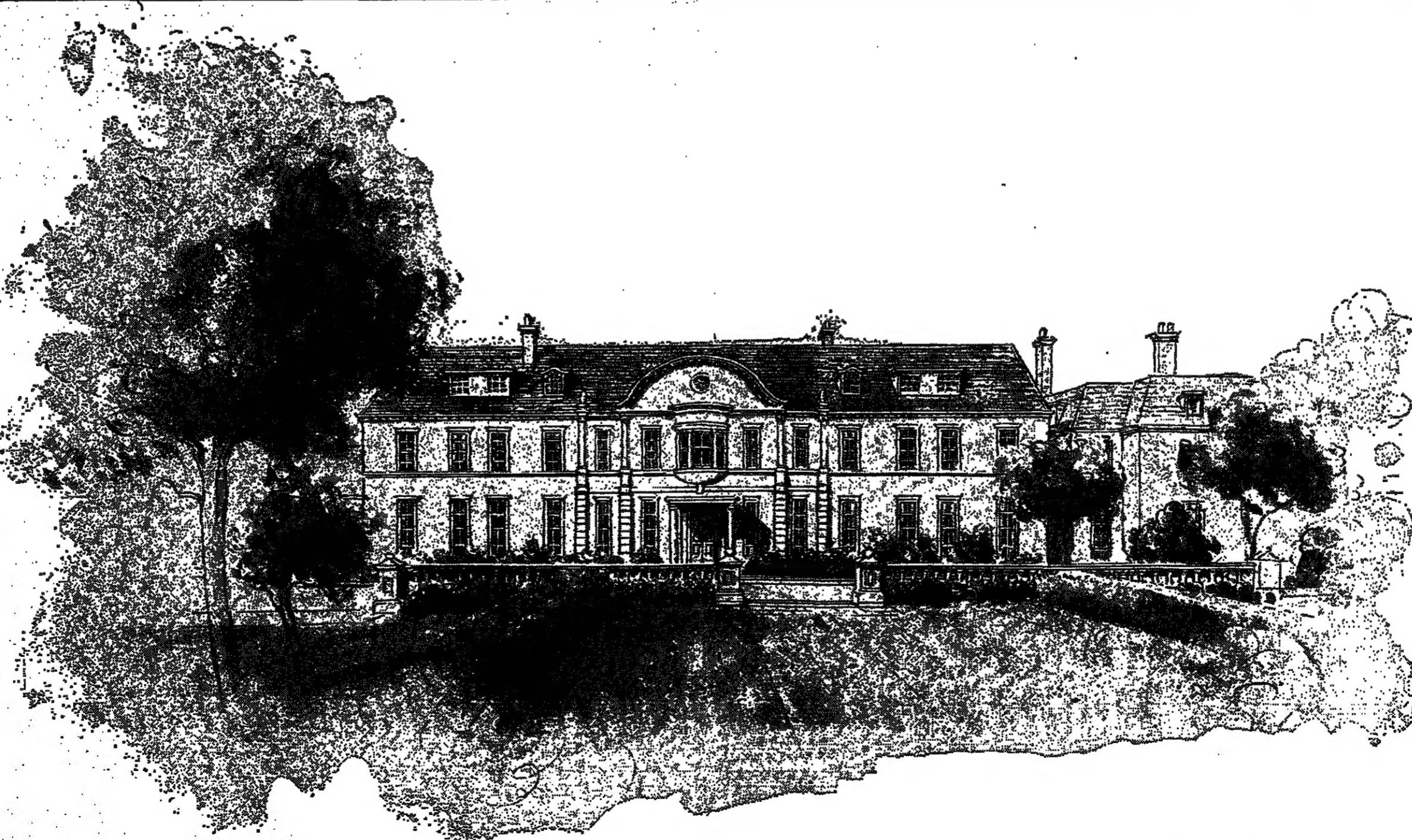
In Australia Tissue performance has been strong with new Sorbent gaining an increasing share of the market.

Progress in 1987 has been encouraging. We remain dedicated to improving the return on capital and sales and the cash flow from operations.

N. C. Ireland Chairman
8th September, 1987

BOWATER INDUSTRIES PLC

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LONDON'S FIRST COUNTRY HOUSE HOTEL OPENED ITS DOORS ON TUESDAY, 8TH SEPTEMBER 1987

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UK NEWS

Abbey National plans estate agency network

BY HUGO DIXON

ABBEY NATIONAL, Britain's second-largest building society, yesterday unveiled an ambitious plan to create an estate agency network with 1,000 branches within five years.

This would make it the largest estate agent in the country on the basis of the present size of competitors within the industry. However, other financial institutions that have moved into the business in the last couple of years are building up networks at such a pace that Abbey is unlikely to be the largest when it reaches its target.

Abbey is taking advantage of powers given under last year's Building Societies Act, which allow societies to enter the estate agency business. Its network will be called Corstone.

Unlike other societies, notably Halifax and Nationwide, it is planning to create its network mainly through franchising a strong branded image rather than by acquisition. This is the first time franchising has been used in estate agency in Britain.

Abbey has taken this route because it believes the price of estate agents has been bid up to excessive levels. Also, as a mutual institution, it is not able to pay for acquisitions by issuing shares but has to find money from its reserves.

TOP 12 ESTATE AGENTS		
Company name	Type of institution	Number of offices
Prudential	Insurance company	285
Royal Life	Insurance company	254
Members	Bank	423
Lloyds	Bank	410
Nationwide Angels	Building society	387
General Accident	Insurance company	323
Team Agencies	Estate agents	320
Hollies	Building society	225
Abase	Financial services company	120
Comcasts	Estate agents	106
Provident Financial	Financial services company	85
Hogg Robinson	Financial services company	74

Hambros re-enters assurance business with Guardian Royal

BY STEVEN BUTLER

HAMERO COUNTRYWIDE, a UK estate agent chain, is linking with Guardian Royal Exchange to establish a life assurance company, initially capitalised at £20m, aimed at selling policies to Countrywide's house buying clients.

The deal will take Hambros, the merchant banking and financial services group which owns 60 per cent of Hamero Countrywide, back into the life assurance business after several years. It will also give Guardian Royal a foothold in the mortgage-related life assurance business without having to develop its own chain of estate agents.

"It will make Hamero Countrywide a unique financial services group in that it owns its life company," said Mr Christopher Sparto, chairman, yesterday.

Countrywide also announced a 74 per cent increase in pre-tax profits to £10.7m in the six months to the

end of June and forecast profits of £25m for the full year.

Countrywide has reached a complex agreement with Guardian Royal for the new company to handle a high volume of policies from the start. Guardian Royal is to set up a life assurance company - as yet unnamed - and obtain approval to begin trading. The company will then be acquired by Hamero Countrywide, probably next summer.

A partial offer to other shareholders is to be made, under which Hamero Bank, on behalf of a group of institutional and corporate investors, will acquire up to 50 per cent of outstanding shareholdings at 150p a share, with Guardian Royal and Hamero not taking up the offer. This will give shareholders the chance to cash in on investments in the shares, for which there is a thin market, and is aimed at creating a wider market for the shares.

Results, Page 32

Maxwell is seeking Japanese partners

BY RAYMOND SNOODY

AFTER LAST month's attempts find partners in the Netherlands, Mr Robert Maxwell, the British newspaper publisher, has launched his pursuit of the Japanese.

Mr Maxwell, chairman of the British Printing and Communication Corporation and publisher of Mirror Group Newspapers, announced in Tokyo that he was looking for Japanese partners to help him build one of the world's top 10 media groups.

"You cannot build a global media company without having a Japanese partner, and I believe it will be possible for us to find such a partner," Mr Maxwell said.

Mr Maxwell will be meeting officials of the Tokyo Stock Exchange today to discuss an application for a listing for BPPC. The British publisher said he wanted to have BPPC shares listed in Tokyo in the near future although he declined to say when this was likely to happen.

The Mirror publisher, who has said he plans to launch three new newspapers in the UK following the failure of the London Daily News, will also discuss both newspaper and television ventures while in Japan.

Mr Maxwell says he wants to set up a daily newspaper to be published simultaneously in London and Tokyo which would provide Japanese news for Europe.

During his stay in Japan Mr Maxwell plans to talk to Fuji and NHK about possible television ventures.

Ratners could face damages claim by Weinstein family

BY CLAY HARRIS

RATNERS GROUP, Britain's largest jewellery retailer, may face another claim for large "golden handshakes" in the wake of the resignations yesterday of five members of the Weinstein family, former controlling shareholders of the rival Ernest Jones chain which Ratners bought for £25m in July.

The Weinsteins resigned suddenly yesterday morning only a month after the takeover was declared unconditional.

Mr Ernest Weinstein, co-founder of the Jones chain in 1947, said the ability of his sons, Philip and Michael, joint managing directors of Jones, "properly to perform their duties has been seriously undermined by interference placed upon them by Ratners."

Mr Maxwell will be meeting officials of the Tokyo Stock Exchange today to discuss an application for a listing for BPPC. The British publisher said he wanted to have BPPC shares listed in Tokyo in the near future although he declined to say when this was likely to happen.

The Mirror publisher, who has said he plans to launch three new newspapers in the UK following the failure of the London Daily News, will also discuss both newspaper and television ventures while in Japan.

Mr Maxwell says he wants to set up a daily newspaper to be published simultaneously in London and Tokyo which would provide Japanese news for Europe.

During his stay in Japan Mr Maxwell plans to talk to Fuji and NHK about possible television ventures.

previously when Ratners bought his H. Samuel chain to take first place in the UK jewellery market.

In theory, the Weinstein brothers could seek payments of at least £500,000 each under their Ratners contracts, which carry an annual salary of £100,000 and can be cancelled only with five years' notice by either side.

Mr Philip Weinstein said yesterday that the family was consulting its lawyers. Mr Ratner said that any action would be defended.

In a statement yesterday, Mr Ernest Weinstein also said: "Despite the clear understanding that I would remain chairman of Ernest Jones until my retirement at the end of the year, I was replaced by Mr Gerald Ratner immediately upon the offer becoming unconditional."

Mr Ratner said: "It was of meaningless importance as he was leaving the company anyway."

Mr Ratner has spearheaded a revolution in jewellery retailing in Britain, through a shake-up of his family's own business and the takeover of H. Samuel and Terry's Ratners has concentrated on inexpensive fashion products rather than the luxury market.

Mr Ernest Weinstein's wife and daughter also resigned from the Jones board yesterday.

TSB to establish bank for wealthy in Luxembourg

BY HUGO DIXON

TSB, the banking group, plans to set up a private bank catering for wealthy individuals in Luxembourg. It claims to be the first British bank to establish such an operation in the country.

The new TSB Private Bank International, is due to open in January 1988. It will have authorised share capital of £20m and start-up capital of £10m.

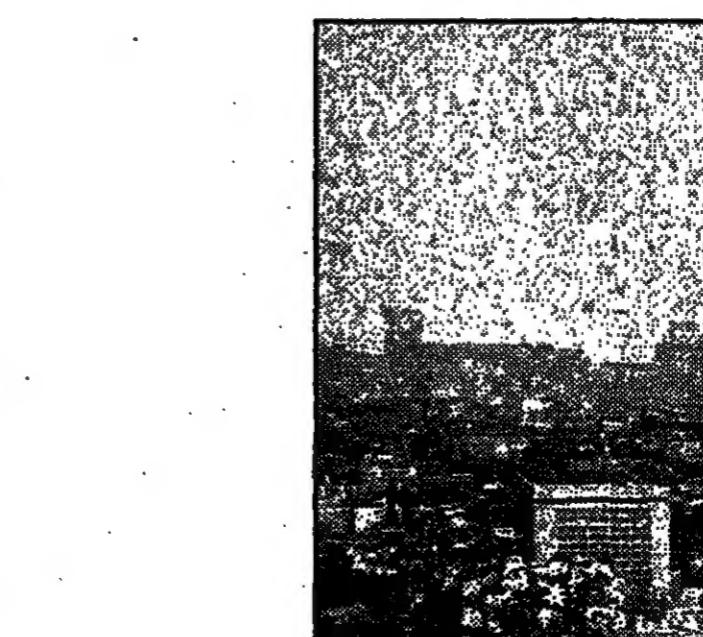
TSB England & Wales, the largest bank in the TSB group, will have more than half the shares in TSB Private Bank. Other shareholdings will be held by TSB Channel Islands, which caters mainly for expatriate Britons, and two un-

named continental European banks.

TSB Private Bank will be aimed at people with free assets of between \$500,000 and \$3m - described by TSB as the "middle rich". Luxembourg was chosen rather than Switzerland, TSB said, because it was cheaper. There will also be a representative office in London.

The group expects non-Britons living in London and elsewhere in Europe, especially Scandinavia, to be attracted by the services on offer. It does not think that TSB's down-market image will be a draw-back.

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Isle of Wight in compulsory water meter test

BY RICHARD EVANS

WATER METERS are to be installed compulsorily in all Isle of Wight households next year in a large-scale exercise to assess consumption patterns and costs before the probable introduction of water meters nationally.

The Isle of Wight, with about 50,000 households, is by far the largest of 11 areas in England and Wales that will have meters installed under the terms of the Water Charges Bill now before Parliament. The others will all have about 1,000 households.

The assumption in the water industry is that once the necessary data has been collected and assessed, water metering could be introduced throughout the country over the next decade. It would be a much bigger exercise than the conversion to North Sea gas and it is not yet clear who will pay. Each meter would cost about £100 to install.

Charges in the experiment areas will vary to test the effect on demand. The water authorities want a tariff system that charges moderately for basic needs but discourages heavy use of hosepipes and sprinklers.

Metering is the favoured method of charging for water once domestic rates have been phased out and replaced with a community charge. At present tariffs are based on rates, which means that the amount of water consumed bears no relation to the bill paid.

Ethical Trust launched by offshoot of Abbey Life

BY ERIC SHORT

ETHICAL INVESTMENT has taken a step forward with the launch of The Ethical Trust announced by Abbey Unit Trust Managers, the unit trust arm of Abbey Life Group.

Mr John Davies, head of group marketing, claims that increasingly many investors are showing concern that their investment should be used positively to benefit society.

He foresees the UK savings market following that of the US, where almost 10 per cent of all Wall Street investment was ethical and some 5 per cent of mutual funds, the US equivalent of unit trusts, were on an ethical basis.

However, Mr Davies emphasised that the new fund would be adopting a positive approach towards the selection of suitable investments, instead of the usual "no-go" approach of excluding companies.

Thus the fund would be monitored by an advisory board, to which the investment manager would report every three months.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Atlantic Resources plc ("the Company") in the United Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

Dealers in the ordinary shares of the Company are expected to commence on 1st September, 1987.

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9th September, 1987

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DANISH STOCK SURVEY

The Muir-Carby Bøttkjær Group is pleased to announce the opening of its London office for Danish equities and the introduction of its monthly Danish Stock Survey.

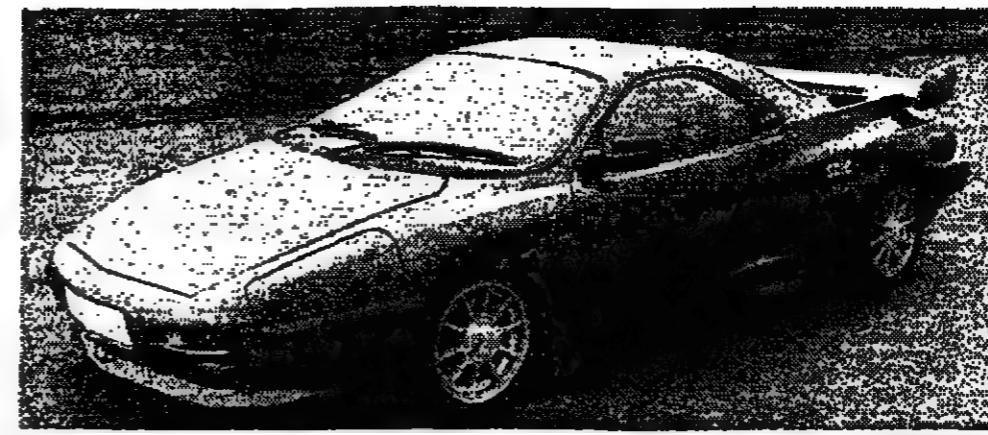
For investment advice on the Danish Market please telephone Ole Søberg or Lawson Steele on 01-600 4503 or 01-606 3721.

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UK NEWS

John Griffiths examines the strains on some famous marques

When classic cars have to be rescued



The Panther: a British classic sustained by overseas cash

FORD'S TAKEOVER of Aston Martin Lagonda is likely to dispel a long-standing myth among ardent motoring enthusiasts. It is that specialist car makers whose glamorous image far outstrips their annual output of a few hundred cars can remain independent yet challenge the industry's giants.

Aston Martin is merely the last surviving specialist British carmaker with an internationally acknowledged pedigree to fall into the hands of either a multinational car producer or other large conglomerate.

Group Lotus, founded by the late racing car engineer Mr Colin Chapman, became a wholly owned subsidiary of General Motors at the beginning of last year. Rolls-Royce Motors is part of the Vickers industrial conglomerate.

Panther is the youngest specialist British car company and the only other one seriously seeking to challenge its modern international competition at a low level.

In June, Ssangyong, South Korea's seventh largest industrial group, took an 80 per cent

share in the company.

"We believe the timetable

for the drive has been assessed

on a conservative basis and that

there could be as much as six

months slack in the allowed

time."

The most difficult stretch

would be the first 2.5 miles

(4 km) on the French side

where the tunnel passes through

the upper chalk, much of it

severely fissured, younger geo-

logically and harder than the

chalk marl. Developments in

earth pressure-balanced tunnel-

ing machines meant that al-

though progress would be

slower on that section, contrac-

tor can overcome the prob-

lems. Similar machines had

been used by Hochtie, a West

German contractor, in building

the Lyons metro in France.

Warburg said incentives and

penalties in contracts awarded

to the Anglo-French construction

consortium that will build

the tunnel provided the con-

tractor with every incentive to

keep to the agreed schedule.

It said complaints that British

contractors could neither build

to time nor within budget were

dated. A study recently com-

pleted by the National Eco-

nomic Development Office had

shown that of 25 big projects

completed since 1981 only one

was significantly late. That

project, although five months

late, was still completed within

budget.

Channel Tunnel contractors

using tried and tested equip-

ment and techniques and

operating to a timetable that is

conservative both in costings

and timings should be able to

complete the project to the

required standard, to time and

on budget, says Warburg.

Thus in April Chrysler Motors bought Lamborghini, maker of the 200 mph Countach, from the Geneva-based Mimram family for a reputed \$22m (£14m).

Panther is likely to have

major control of another

Italian "legend," Maserati, by

the early 1990s. The American

company bought 15.6 per cent

from two-thirds owner De

Tomaso Industries last year,

and has options on up to 51

per cent.

A few other British inde-

pendents do survive, notably

Morgan and TR. But both

appeal mainly to an idiosyn-

cratic fringe of buyers nostal-

gic for relatively crude, open

two-seaters.

The common thread running

through all the acquisitions

is the companies' inability to

generate anything like enough

cash to replace models. The

specialists also find it impos-

sible to develop or even incor-

porate the proliferating new

technology, particularly elec-

tronics, in the volume pro-

duction of cars applying to

them.

For a long time, Aston

Martin Lagonda and its fellow

specialists have effectively been

living off their past. They

recognise the lengthening odds

against them as large pro-

ducers, themselves now anxious

to exploit every conceivable

market niche, encroach on their

traditional territory. That is

the underlying explanation for

the string of capitulations.

Mr Alan Curtis, chairman of

Group Lotus, admits of

a quiet sigh of relief when

General Motors bought Lotus for what, in GM terms, was

loose change: just over £20m.

As far back as 1981, Lotus

announced its intention of

launching an all-new £10,000

two-seater, the £7m, to lift its

production from only 4,000

in 1980, more than 3,000.

Instead, as Lotus continued to

lurch from one financial crisis

to another, the £7m project was

repeatedly postponed.

Lotus was profoundly rattled

by the emergence from Toyota

of the MR 2 mid-engined two-

seater. That car not only per-

formed as well as the intended

M80, more cheaply than ex-

pected, but sent Lotus's design

team scuttling back to their

drawing boards.

Aston Martin Lagonda has

been profitable for the past two

years, and Ford emphasised at the takeover announcement that its acquisition of a 75 per cent stake was not to save the company from collapse.

That, or near-collapse, has happened often enough in Aston Martin's 75-year history, and Ford will be its 11th owner.

Like Lotus, Aston Martin was saying in the early 1980s that it would launch a smaller model, pitched at the Porsche 928/Mercedes market. That project, too, was in the £5m-£7m range and on the original schedule would have been in production last year. Now it is due for the end of next year. Ford says its involvement will make the project more secure.

The rising cost to £2.5m of the Panther Solo 2, the stunning 180 mph two-seater, to be announced by the British

UK NEWS

LBS joins FT to offer design award

Financial Times Reporter

THE FINANCIAL TIMES and London Business School have announced their first joint Design Management Award competition.

The award, which ranges much more widely than other UK design competitions, is intended to recognise organisations that demonstrate a thorough commitment to design and successful management of it across their spectrum of activities, including the products and/or services, communications, environments.

The competition is open to all companies and organisations in the UK whether in the private or public sectors, provided they undertake and carry out a broad range of design work in Britain. Organisations that provide design services or promote design are not eligible.

The winner will be announced and presented with the award in mid-1988, and the closing date for entries is November 18.

The judging panel for the FT/LBS award comprises executives, design managers and others from a wide range of organisations in addition to the FT and LBS. They include APV/Baker (engineering manufacture); DEGW (architecture and space planning); SI (corporate finance); Martin Lighting; Penhaligon (perfumery and retailing); Sabre International Textiles (clothing).

Adjudication will be carried out under the guidance of a committee comprising James Pidditch (chairman), founder of AID, one of Britain's largest design consultancies and council member of the Royal Society of Arts; Frank Barlow, chief executive, Financial Times; Simon Hornby, chairman of the Design Council; David Maroni, a director of British Olivetti; and Sir Peter Parker, chairman of the LBS Design Management Unit Advisory Committee.

Application forms may be obtained from Peter Gorb at London Business School, Sussex Place, Regent's Park, London NW1 4SA.

Why islands are facing job curbs

JERSEY and Guernsey are looking to employment controls to try to resolve their main difficulty: the effect on housing and social services of rapid economic growth.

Alarm was felt in both islands at the rate of immigration disclosed by the last census. It showed that over the previous five years, Jersey's population had risen by 4,182 and Guernsey's by 2,168. The indications are that immigration has continued high since the census in March 1986.

Jersey's main response has been to extend powers under the island's Regulation of Undertakings and Development Law, introduced in 1973 to limit job creation by controlling building and the setting-up of new businesses.

Until now, the law has allowed the statutory finance and economics committee to control the number of new staff employed only when a business is enlarging premises or moving to new ones.

The States, the island's parliament, passed an amendment on August 15 requiring a licence for any business, including the self-employed, to take on extra staff. Dispensations are expected for sectors such as tourism and building, which need to import seasonal or other short-term labour. All employers except the self-employed will have to submit quarterly returns of staff on their payrolls.

Although the new controls were agreed in principle by local MPs in January, there was unprecedented opposition from the island's professional and business community when the

enabling legislation came before the States.

The Jersey Bankers' Association, Institute of Directors, Jersey Chamber of Commerce and Industry and clearing bank managers joined in giving warnings that the proposed measures would be unworkable and endanger economic growth.

But in spite of the strong lobbying, the legislation had a

Guernsey has nothing comparable to Jersey's Regulation of Undertakings and Development Law, and the island's advisory and finance committee appears reluctant to bring in such a sweeping control.

The committee plans instead to introduce a system of what are in effect work permits, described officially as employment licences. Anyone applying

pressures on the island's social structure and environment.

Although there have been signs of impending strong opposition from the business community — mostly, so far, privately-voiced — the real public debate in Guernsey has yet to take place. The 527-strong chamber of commerce has been circulating members with the cases for and against the employment controls and inviting their views.

The case in favour is that the island's housing laws, the only existing brake on population growth, have not proved an adequate control. Of the alternatives "employment licences would put the least burden on the local population and are considered to be the least complex form of control," explains the chamber.

The chamber's more detailed case against the new measures, questions whether employment licences will check the growth of job opportunities. It warns that one result is likely to be a local wage explosion, reducing the competitiveness of Guernsey's industries and putting some firms out of business.

The proposed annual allocation of licences to different economic sectors is seen as requiring complicated and labour-intensive official investigation.

It is also argued that the employment controls would take away one of the main attractions of setting up a business in Guernsey, described as "freedom from bureaucratic control and petty restrictions," and threaten business confidence and future investment.

The Channel Islands are acting to restrict rapid population growth, reports Edward Owen

surprisingly easy passage through the States, and no member seriously challenged it. Senator Reg Jeune, president of the finance and economics committee, has given assurances that the controls will not hamper worthwhile business expansion. His committee is to meet professional and business organisations for detailed discussions before the new law is implemented.

Meanwhile, Guernsey's proposed new employment controls are due to be debated by that island's parliament on September 30. There has been some lobbying to postpone the debate until November, when a report on the local economy by consultants Peak Marwick McLintock should have been published.

ing in the island on or after July 24 this year would need a licence to take a job or set up in business. The number of licences available to each sector of the economy would be decided annually.

People living in Guernsey on July 24 would not be affected unless they changed their jobs. They would then have to produce either an exemption certificate showing they were in the island on the prescribed date or a "status declaration" proving they had residential qualifications.

The committee says a preliminary report by Peak Marwick McLintock has given a warning that continued economic growth at the present rate might put "unsustainable"

BA-BCal 'should yield routes'

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

A MERGED British Airways and British Caledonian should relinquish some of its European routes to airlines such as British Midland and Dan-Air, the Scottish Council of Development and Industry recommends in a submission to the Monopolies and Mergers Commission on the proposed merger of the two air-lines.

The council, which represents businesses as well as other groups in Scotland, says it does not welcome the merger but accepts that it is "the best and possibly the only solution in current circumstances."

It says British Caledonian's

difficulties are largely the result of the Government refusal to grant it enough routes.

The council does not expect the merger to result in any loss of choice on routes between London and Scotland, provided British Midland and Dan-Air keep their existing services on those routes.

However, it fears that those airline services might be at risk in the long term because they do not have the same possibilities as British Airways and British Caledonian to cross-subsidise them from other routes.

Consumption of alcohol rising brewers claim

Financial Times Reporter

BRITAIN IS now 20th in the world league table for alcohol consumption, having moved up from 22nd place the year before, according to annual figures published yesterday by the Brewers' Society.

Total consumption is now 7.1 litres a head of pure alcohol a year, compared with 7.0 litres, well behind France, which is at the top of the league with 12.9 litres.

Britain is also 20th in the world spirit league, drinking 4.3 litres each a year, after having moved up from 21st.


 London Merchant Securities plc

Highlights of the year

	1987 £000	1986 £000
Profit before tax	16,842	17,211
Profit attributable to shareholders	8,289	7,719
Shareholders' funds	183,494	167,392
Earnings per Ordinary share	5.55p	4.83p
Dividends per Ordinary share	2.80p	2.55p

The combination of high quality property-based income and assets, excellent liquidity and low gearing which the group enjoys provides a firm foundation for further rewarding expansion.

Report and Accounts available from the Secretary, (after 15 Sept.) Carlton House, 33 Robert Adam Street, London W1M 5AH.

In Memoriam

ANDREW K. MARCKWALD

Former Director and President

of

Discount Corporation of New York

on

August 31, 1987

This advertisement appears as a matter of record only.

New issue

September 9, 1987

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Schweizerische Bankgesellschaft

Schweizerischer Bankverein

Schweizerische Kreditanstalt

Schweizerische Volksbank

Bank Leu AG

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March of the modular

Nick Garnett examines lift truck production methods at Jungheinrich

IT IS AN uncomfortable fact of life for the manufacturers of most types of machinery that the world labours under huge amounts of overcapacity in its production plant.

Many equipment producers react to this by doing very little. They continue to employ the same manufacturing techniques they have used for years. Survival becomes a matter of faith and often the result of luck.

Other companies strive to snatch any and every competitive advantage, believing that many of the battles that will sort out the winners from the losers have yet to be fought.

Lift truck manufacturing is one example of the way some of the more forward-thinking producers are beginning to adopt a similar philosophy towards designing and assembling forklifts in order to lower production costs. At the heart of the techniques which they are introducing is what is often referred to as modular building.

A number of companies, including Linde, the large West German manufacturer have moved into this type of production. And Lansing Bagall of the UK has adopted the same philosophy for order-picker and hand-pallet trucks made at its West German plant.

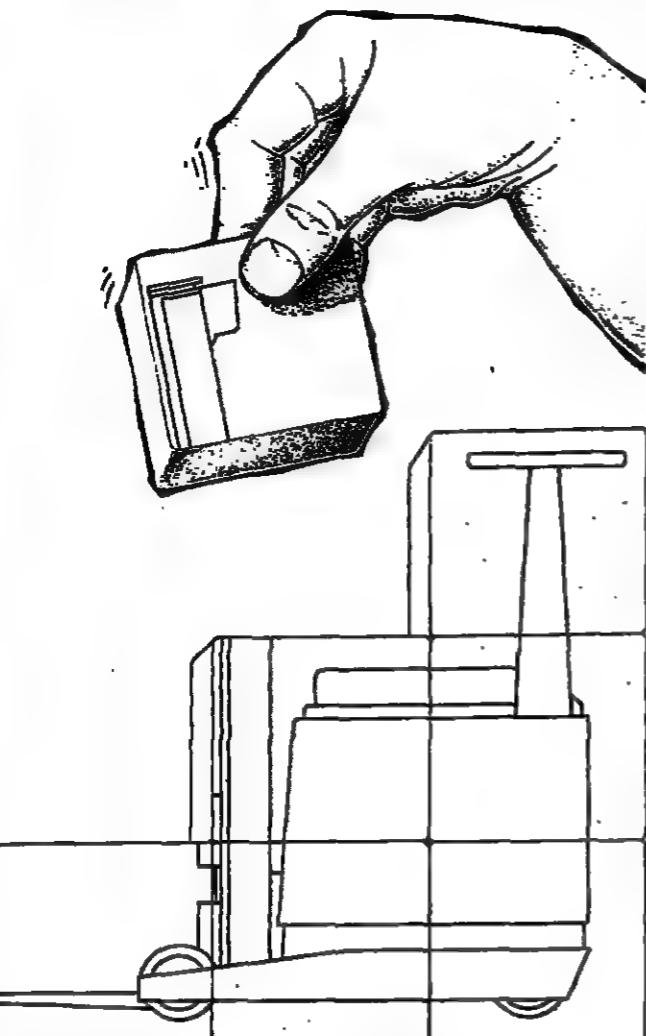
But it is Jungheinrich, the West German producer of specialist reach trucks, hand-pallet trucks and narrow aisle vehicles used in warehousing and distribution, which claims to have taken this concept further than anyone else.

Eckhardt Kotkamp, Jungheinrich's technical director explains the philosophy: 'You have to aim for the lowest number of parts to get the highest number of variations offered to the customer. Everything is measured against that goal.'

Those companies in the fiercely competitive lift truck industry which do not follow this route will have a hard time.

Proving that in mature businesses heavy capital investment is still part of the game the new manufacturing programme at Jungheinrich is linked to a relatively new plant built by the company at Norderstedt, Hamburg in the early 1980s. The cost of this plant and its steady conversion to modular assembly has been DM65m (US\$22m). Further expenditure, well into double figures, is likely to be made on new plant for component manufacturing.

Lift trucks are made up of several component groupings. These include the chassis, car-



cess, further into metal manufacturing than at any other lift truck plant, the company says.

So far Jungheinrich's reach trucks are based on fully fledged 'modular systems engineering' and this will be followed soon by powered-pallet trucks and stacker vehicles.

Jungheinrich has encountered many difficulties in changing its production methods. Perhaps inevitably it ran into difficulties with some of its computer software and the whole system is taking considerably longer than expected to install. The programme will eventually stretch over three to four years.

But Kotkamp says total production costs using the company's new production methods can be reduced by about 10 per cent, and perhaps by more.

Another problem, he says, is that it should be easier to organize the flow of components around the factory and reduce inventories closer to just-in-time levels. 'Function' cells along the line, which will be responsible for building up sections of the truck, are beginning to control their own materials through computer terminals linked to a central computer.

Jungheinrich's aim is to bring inventories down to four weeks stock and to reduce its own delivery times to two weeks from the initial order.

Hyster, a large US lift truck company, has probably gone further down the road than any one else in automating manufacturing. But Kotkamp says Jungheinrich's view is that it should try and automate only where it can. 'Automation has no purpose in its own right,' he explains.

Computer aided engineering is a big boon to the company. It has been crucial in mast design for new ranges of forklifts. Starting with 30 possible basic mast designs, engineers whittled these down to three and then to one design offering what the company says is the optimum balance between size, strength and flexibility. However, Kotkamp believes that it will not be necessary to link up computer aided design equipment direct to the shopfloor in order to drive production machine tools.

At Jungheinrich the use of computer aided design and modular assembly from the body is being reorganized into product lines. For example, there is one line for reach trucks. On this line all assembly work for that model range will be carried out and the vehicle put together rather like a Lego set. This line computer starts at the welding pro-

cessing mast, driver's compartment and drive unit.

With the help of computer aided design and engineering, Jungheinrich has now simplified its component range by obtaining what it says is the best mix between optimizing performance of a truck and the need to reduce variations in componentry to the lowest possible cost level.

This is important because a typical reach truck - where the mast moves forward hydraulically from the body - is made up of about 1,000 components.

Customers require a wide range of configurations based on mast height, driver cab specifications and battery sizes to power the motors. The size of the battery also governs the type of chassis necessary to meet the specification demanded by the

customer.

In most lift truck plants, assembly of each of the main elements that make up a lift truck is carried out in one factory area. All the masts for example for all the different types and sizes of trucks a company makes are assembled at one location in the plant while all the chassis are put together somewhere else.

At Jungheinrich the use of computer aided design and modular assembly methods is changing the face of the shopfloor. Now, Norderstedt is being reorganized into product lines. For example, there is one line for reach trucks. On this line all assembly work for that model range will be carried out and the vehicle put together rather like a Lego set. This line computer starts at the welding pro-

WORTH WATCHING

Edited by Geoffrey Charlish

Massey reaps a better harvest

MASSEY-FERGUSON has developed a computer-based system for its M-F 38 combine harvester that allows farmers to get accurate information about their crop yields while harvesting is in progress.

While moving over the field, the operator can check on the overall yield at any place and a clear picture can be built up about the 'good' and 'bad' locations. Accordingly, subsequent cultivation can then be planned to achieve the most cost-effective outputs from each field.

A lot of other information, some of it graphical, is provided on a nine-inch TV screen mounted at eye level in the cab. For example, the operator can call up data about machine supervision, harvesting and servicing. Any on-screen information can be printed out if desired.

How industry can take a firmer grip

BOSTIK, THE UK adhesive manufacturer, has developed Supergrip 2000, a product which it believes will offer important advantages to industry.

Manufacturers customarily use either hot-melt adhesives which have the advantage of rapid setting and easy application, or epoxy systems which are more durable but often subject to re-melting if subject to high enough temperatures.

Supergrip imitates the action of hot-melt products initially, but then goes on to cure like an epoxy resin, giving strength and durability with no loss of elasticity. An added advantage is that Supergrip 2000 can be used at relatively low temperatures and so can be used to join heat-sensitive materials.

Bostik foresees wide use from car manufacture to furniture

making. It points out that there is no need for fume extraction, no unpleasant odours, no pre-mixing of adhesive ingredients, no need to clean joined parts for hours and no worries about the pot life of the adhesive.

Ford mechanics get expert advice

IT IS ALL very well having clever new electronic features in your car, but what happens if they go wrong? The average automobile mechanic is not trained to deal with, for example, microprocessor-based computer systems, writes Louise Kohan in San Francisco.

To address this problem, Ford's Parts and Service Division has developed a computerised 'expert system' for use by US dealerships. The computer system, which has the ability to make human-like judgments, can be hooked up to the vehicle's on-board computer to diagnose faults.

Once the problem is identified, it will advise the technician of the correct repair procedures.

The San Jose Diagnostic System is currently in pilot use in a number of US dealerships and is scheduled to be installed in all of Ford's US service stations next year.

According to Ford, the system will be regularly updated with repair records from dealers and with service bulletins, shop manual procedures and other pertinent information.

Ford will enter repair procedure information, while the dealers will contribute the repair record of each customer's vehicle.

The Ford SDS system will also contain a portable computer, designed by Hewlett-Packard. This can be hooked up to the car's computer while it is being driven, and should help to diagnose the intermittent problems that drivers experience on the road, but which vanish when the car is brought in for service or repair.

GE does some straight talking

WHAT CAN a computer do if told to 'get a grip' with a problem and 'stop grasping at straws'? Very little, according to a research team at the General Electric Research and Development Center in New York.

This is simply because the computer is unable to 'make head or tail' of idiomatic English. But the GE team thinks it should be possible to address machines in this way and is trying to train them to cope.

We have learned to live with the basic stupidity of computers,' says Ulrich Zernik, a man-

ager of the GE unit. 'They can't deal with natural English even at the level of a two-year-old child. As a result, we have to communicate with them in special languages that are difficult for people to learn and limited in flexibility.' Indeed, these computer languages are still the basic stumbling block for people encountering computers for the first time.

Eventually, humans learning a foreign language might be able to puzzle out what the idioms mean. So the research team is trying to discover exactly how to do it and is attempting to program computers to simulate the language learning process.

GE says that the object of the research is not just to make life easier for computer programmers. The idea is to turn computers into 'smart machines', a development which Zernik claims would have a major impact, particularly on industry, medicine and transportation.

Heat changes made crystal clear

TEMPERATURE REMAINS the most frequently measured quantity in industries making anything from bread to petrochemicals. But according to Heraeus Silica and Metals of Weybridge in the UK, conventional methods of doing the job have reached the limits of their technical ability.

Present techniques usually involve either change of electrical resistance with temperature, or the thermocouple, a device producing similar results. Heraeus believes such processes cannot always meet precise data requirements of precision long-term stability or reliability. A German firm, company Heraeus GmbH has, therefore, developed a sensor based on the quartz crystal.

Such crystals can be cut to a precise natural resonant frequency which is affected only by temperature. They are very precise and are used for example, in a constant temperature enclosure, to determine the frequency of radio transmitters.

In the Heraeus system, temperature changes produce frequency changes which are converted to a pulse signal for transmission. The company can multiplex (send at the same time) up to 16 temperature measurements down the same cable. A microprocessor receiving unit linearises the readings (makes the output proportional to the temperature input) and generates signals that can be used for display systems or for process control purposes.

The system, called Quartz, is accurate to 0.1 deg C in the -20 to +100 deg C range, but can



cover -40 to +200 deg C at less accuracy.

A step away from the paperwork

STEAD and Simpson of Leicestershire, one of Britain's big shoe retailers, is installing ICL electronic point-of-sale terminals in 100 of its 260 branches.

The system greatly reduces time spent on paperwork since sales transactions are recorded electronically and the terminals produce credit card receipts automatically, reducing waiting time to a minimum. Software development was conducted with Pique Computer Systems of Nottingham, which is soon to launch a product for general sale based on the Stead and Simpson system.

Wheel turns towards no-hands dialling

WITH A system from ECT Cellular of London that obviates dialling, calls can be made safely on a car phone while driving. The driver speaks the wanted number into a hands-free microphone (mounted close to the sun visor).

This unit dials the number and makes the connections. It can also remember 40 names, so when it hears 'call office' the system, known as Callmaid, will dial the right number.

Siemens launches offshore venture

SIEMENS, the West German electrical group, has entered the offshore equipment industry with a new UK company called Sheerwater Technology Group (STG).

STG is offering a consultancy and design service for the development of subsea production systems, prototype components and marginal oil/gas field technology.

CONTACTS: Massey Ferguson UK office, 1020 30th Street, London, SW10 0LX; Heraeus Silica and Metals, UK, 0822 4021; Pique Computer Services, 0602 81971; ECT Cellular, London, 088 8122; Siemens UK office, 0882 78581.

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The Financial Times and London Business School invite applications for their 1987/88 Design Management Award. The Award will be made to organisations, not to individuals.

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Organisations which provide design services or promote design are not eligible to apply.

The closing date for entries is the 16th November 1987

For full details of the award and a copy of the entry form please contact:
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- October/November Airlines Electronic Engineering Committee Airlines International Electronics Meeting
- 20-25 November 38th International Organisation for Motor Trades and Repairs (IOMTR) Congress

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How graduates fared

BY MICHAEL DIXON

TIMES have changed since the information in the accompanying table was dismissed by an indignant professor as "utterly irrelevant to the function of a university."

What the table attempts to assess is how well the United Kingdom universities' new graduates fared in the employment market. And the professor was one of many academics who in those days - only about a decade ago - resisted the idea that enabling students to obtain jobs was one of the objects of degree-level courses of study.

Today the UK higher educational institutions generally seem to accept that part, although of course not the whole, of their purpose is to equip their degree-winners to work in the economy. Moreover, as the result of a bit of prodding by the Government, there is now a test in universities and the like in the development of performance indicators - suitable for measuring the institutions' effectiveness by appropriate practical as well as academic criteria.

The "employability league table" which has been appearing in the FT annually for the past 17 years sets out to provide one such indicator. The latest version along comes, compiled from figures just published by the Universities' Statistical Record, relates to students who gained bachelors' degrees at the various institutions last year.

Reading across the table from the left, we first have the uni-

versity's name and its total 1986 output of bachelor-level graduates classified as domiciled in the UK. The next column shows the percentage of the total who, by December 31 when each institution checked on its recent degree-winners' whereabouts, could no longer be traced.

Then comes the numbers whose whereabouts were known, followed by the percentages of the known who had gone respectively into jobs of a longer-term duration, or into further full-time study or train-

ing. And so to mention it, is by no means unlikely - is that in certain cases universities are as-

signing people to the not-available category as a means of

keeping down the numbers of

their new graduates recorded

as still seeking jobs.

For one of the deficiencies of the employability league table is that a performance indicator is that it is based on statistics provided by the individual universities, which are not audited. As a result, even though deliberate "cheating" is probably rare, there are liable to be variances in the criteria different institutions use for deciding such things as whether or not a graduate on whose whereabouts they have only hearsay evidence should be designated un-

A further drawback is that the table makes no adjustment for the in-built jobs-market advantage enjoyed by universities with a higher-than-average proportion of their graduates in strongly employable subjects like electronic engineering. Even so, provided such deficiencies are borne in mind, the results make instructive reading.

JOBS

University	Total of new UK graduates	% not traced as at 31/12/86	No. whose destination was known at 31/12/86	Long-term study or training	Further work or not employed 1986	% of those known destination who were in: Short-term work or work or not employed 1986
Brunei	469	4.9	446	77.1	15.5	7.4 (7.0)
City of London	516	5.4	488	85.7	5.3	9.0 (9.1)
Dundee	575	9.9	518	56.9	33.8	9.3 (8.3)
UMIST*	575	8.3	656	78.0	12.5	9.5 (13.4)
Durham	1,251	14.5	1,069	57.8	32.3	9.9 (9.1)
Bath	775	2.8	753	75.6	14.2	10.2 (7.6)
Strathclyde	1,343	6.6	1,255	68.1	21.5	10.4 (10.6)
Bradford	921	4.8	877	79.2	10.3	10.5 (14.1)
Newcastle	1,709	18.0	1,401	69.1	20.3	10.6 (11.7)
Aston	758	10.4	679	76.9	12.5	10.6 (8.5)
Surrey	569	11.6	503	74.8	13.7	11.5 (12.8)
Oxford	2,582	7.6	2,387	54.0	34.2	11.8 (10.8)
Warwick	1,342	11.2	1,192	63.9	24.3	11.8 (15.7)
Salford	719	8.6	657	72.9	15.1	12.0 (14.8)
Cambridge	2,415	3.0	2,052	55.8	36.4	12.2 (9.5)
Glasgow	1,119	9.5	1,013	54.3	32.1	12.6 (12.9)
Aberdeen	2,018	16.0	1,695	62.5	24.8	12.7 (13.1)
Queens' Belfast	1,422	3.4	1,373	50.6	36.6	12.8 (17.9)
St Andrews	702	7.7	648	44.9	42.3	12.8 (13.8)
Exeter	1,230	19.0	996	60.7	26.2	13.1 (12.3)
Nottingham	1,599	6.6	1,494	65.3	21.3	13.4 (15.5)
Heriot-Watt	581	4.1	557	69.8	16.7	13.5 (6.0)
Lancaster	1,168	10.5	1,045	63.4	22.9	13.7 (14.4)
Southampton	1,459	10.1	1,311	65.0	21.0	14.0 (9.9)
Manchester	2,528	8.6	2,311	61.0	24.8	14.2 (15.8)
Leicester	1,124	9.4	1,007	54.7	31.0	14.3 (14.4)
Loughborough	1,145	4.0	1,102	50.0	21.4	14.6 (15.9)
Reading	1,128	7.4	1,045	55.3	20.1	14.6 (17.5)
London	7,987	20.8	6,326	62.7	22.6	14.7 (16.5)
Sheffield	1,774	5.3	1,680	60.7	24.2	15.1 (17.9)
Wales	4,058	7.0	3,772	54.9	29.9	15.2 (17.3)
Kele	540	9.1	491	52.5	32.2	15.3 (18.6)
Edinburgh	1,861	14.2	1,596	55.0	29.2	15.8 (13.9)
York	1,188	10.5	1,063	57.9	26.2	15.9 (16.9)
Nottingham	1,473	7.6	1,377	55.2	28.9	16.0 (16.9)
Bristol	1,445	8.9	1,499	58.2	21.1	16.7 (15.8)
Kent	910	7.6	841	60.8	21.5	17.7 (20.0)
Essex	549	11.5	486	50.6	31.3	18.1 (18.8)
Liverpool	1,751	9.1	1,592	58.4	23.4	18.2 (19.2)
Leeds	2,296	5.0	2,182	55.9	25.2	18.9 (18.3)
Stirling	595	7.4	551	60.1	20.1	19.8 (15.7)
East Anglia	972	12.0	855	49.7	28.8	21.5 (22.9)
Sussex	884	11.4	783	53.5	24.4	22.1 (17.8)
Ulster	1,417	8.8	1,293	57.2	19.7	23.1 (20.7)
Overall	65,486	10.4	58,689	60.6	25.1	14.3 (14.7)

*University of Manchester Institute of Science and Technology

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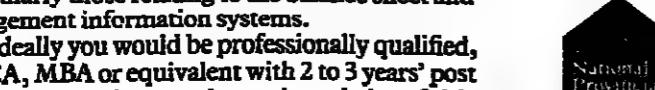
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WEST GERMAN BANKING

Haig Simonian on a German bank's management consultancy move

Deutsche Bank turns headhunter

DOMESTIC CRITICS say Deutsche Bank already knows more about West German big business than is good for it. The swap it engineered last month between one chief executive for another at Daimler-Benz, the country's largest industrial concern, where Mr Alfred Herrhausen, the bank's co-speaker, is chairman of the supervisory board, was just grist to the mill.

Now those who see Deutsche Bank's hand behind most of the twists and turns in German corporate life are warning of a strangulation after its decision to take a stake in Roland Berger and Partner, the country's leading home-grown management consultant.

Germany's largest bank and the world's 14th biggest financial institution, Deutsche Bank is aware of criticisms of conflict of interest and monopoly power. Few industrial groups would want to wash their dirty laundry in front of a bank-owned consultant, no matter how high the Chinese wall between them. Fewer still may be keen to do so if the consultant belongs to Deutsche Bank.

The bank realises its consultancy side is bound to suffer in the short term as certain clients shy away. But it hopes in time that losses will be more than made up by new business from its own small corporate clients at home and from big non-German groups abroad.

For Deutsche Bank is convinced that consultancy is the third branch of business it must develop after commercial and investment banking, in order to position itself competitively among the world's top banks.

Buying into a top management consultancy may be unusual if not unique to US or UK bankers—let alone companies—accustomed to a much wider separation of powers. But Deutsche's Bank's example cannot be ignored. And if, in the course of time, it seems to be paying off, foreign bankers may have to reconsider.

After all, Deutsche Bank's track record is hardly bad. It is by far the leading bank in Germany, having consolidated its position after upsets caused by interest rate mismatches at both Dresdner Bank and Commerzbank, its two smaller rivals, in the early 1980s.

Since then, it has hardly looked back. Deutsche Bank now serves more of Germany's big companies than any of its competitors, and is unchallenged when it comes to new bond issues or stock market flotations.

Its reputation is partly earned and partly self-fulfilling. The bank is well-managed, especially at home, while financially it is as solid as the massive granite sculpture that adorns the entrance to its Frankfurt headquarters. Capital ratios and asset quality are high, while native caution and prudent provisioning mean it has been less affected by third-world lending problems than most of its foreign rivals.

The bank wants to export its success abroad. Deutsche Bank is in the thick of an "investment phase," according to Mr Herrhausen, that it hopes will in time make it the leading bank in Europe.

Deutsche Bank's recent record in international investment banking has been impressive, apart from the occasional hiccup which has again revealed an uncertainty in how to deal with difficulties once cut in the open.

The decision to move its new issues business for non-Deutschmark Eurobonds from Frankfurt to London two years ago caused a stir in Germany that has not been forgotten and probably helped push the Deutsche Bank into reforming the domestic capital markets.

Since then, Deutsche Bank Capital Markets (DBCM), based in London, has developed into a major force in the Eurobond new issues business. Only the recent rise of Japanese securities houses has dislodged DBCM from its regular position virtually at the top of the league table for new Eurobond issues.

However, the reaction at Deutsche Bank's Frankfurt headquarters to the severe problems faced in placing the \$2.1bn international sale of shares in Fiat, the Italian motor group, in September last year revealed a surprising lack of self-assurance for a top-notch international bank.

Senior management seemed unprepared for the widespread criticism which arose, and for the fact that some middle-ranking London-based executives were being quoted in the international press. If Deutsche Bank comments at all, it comments from the top.

Does averting its publicity explain why the bank's other main London investment banking venture, the 49 per cent stake of Morgan Grenfell, the UK merchant bank, has been kept so low key?

The stake has sparked regular speculation as to whether Deutsche Bank's own line chip

Deutsche Bank will one day launch a full bid. It might. But if it does, it will not be rushed and will almost certainly if any sign of a contested bid comes along.

Deutsche Bank intends to develop into a wide-ranging multinational services concern.

By buying a 24 per cent stake in Roland Berger, which it intends to raise to 75.1 per cent by the end of next year, it hopes to get a head start on most of its rivals. "We are

portfolio. Roland Berger advises 18 of Germany's top 20 industrial groups, as well as eight of the 10 leading banks. Among its industrial clients have been Arbed Saarstahl, the troubled steel group, and, more recently, Messerschmitt-Bölkow-Blohm, the country's leading aerospace company.

The bank is setting great store by the potential synergy of the deal. More than 95 per cent of its 150,000 corporate clients are small and medium-sized companies, says Mr Herbert Zapp, director responsible for corporate business.

Moreover, about half of all corporate deposits and loans come from companies with sales of up to DM 50m (\$27.75m), or about 75 per cent if the figure is lifted to DM 250m in sales, he says.

Those customers have steadily been asking for more advice. With Roland Berger, the bank is planning to set up a company, Deutsche Gesellschaft für Managementberatung, based in Munich, specifically to cater for the consulting needs of such small and medium-sized businesses.

Afrodot, Roland Berger & Partner and DB Consult will be brought together on a first step to provide a broader range of consultancy and M&A (mergers and acquisitions) advice. M&A is being heavily stressed, partly because German companies are increasingly investing abroad. Direct investments last year amounted to some DM 21bn, according to Mr Berger.

Moreover, M&A is the most important gap to be plugged in the bank's present range of services.

German banks have traditionally been weak in M&A, and companies have had to turn to Wall Street investment banks or UK merchant banks instead.

Outside Germany, the bank will try to exploit the synergy of its consultancy link in Italy and Spain, where Roland Berger is already represented, first of all. The two countries also conveniently tie in with its known expansion plans. Later, the service will be extended to the UK and France, and then world-wide.

But buying into Roland Berger is an altogether bigger step. The company, founded in 1967, has 21 partners and a total staff of 250, about 180 of whom are professional consultants.

Apart from "classic" strategic consulting, it also covers a range of other activities including marketing, organisation and personal policy.

Its client list neatly reflects Deutsche Bank's own line chip

However, "if opportunities are offered in the market we will look at them carefully," he says.

August 1987

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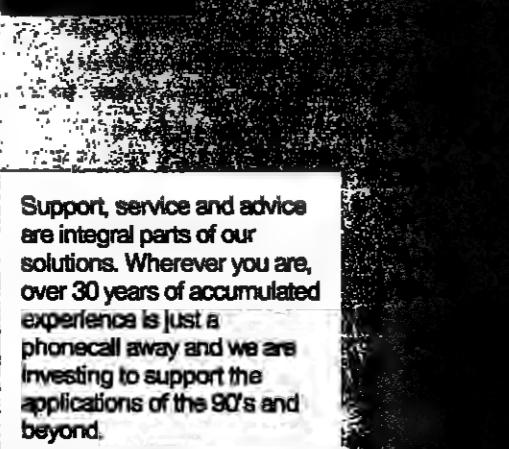
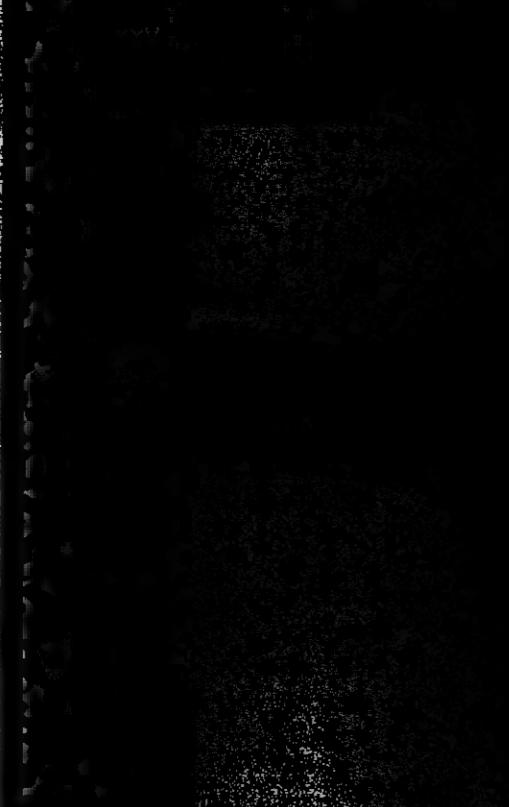
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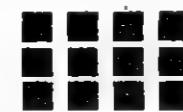
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Royal Trust Bank (Jersey) Limited provides international private banking services and is part of the Royal Trust Group. Royal Trust is the largest trust company in Canada and has an established and rapidly expanding international presence through 14 offices in key financial centres of Europe and the Pacific Rim.

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- To assist in the ongoing development of the Company's computer programming requirements.
- To identify areas of the Company's operations that can be made more efficient through the further use of computing power.
- To assist in the design of and implement a programme which will allow the company to achieve its currently stated objectives.
- To further train our existing computer personnel such that they are able to achieve a higher level of understanding and to increase their own level of expertise.

Overall Requirements:-

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Applications in writing to:-
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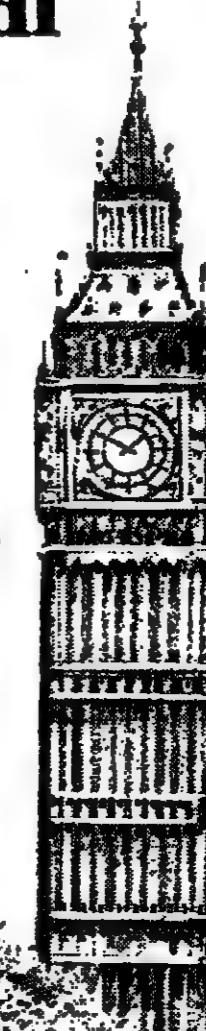
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THE ARTS

Television/Christopher Dunkley

Violence is in the heart of the beholder

Why are English men of a certain sort so keen on smacking girls' bottoms; can it really be the result of beatings at school? In the same week that Ken Tynan's widow reveals in her biography that her husband was a "spanker", BBC1 brings us the drama *Happy Valley*, about the murder of Lord Erroll in Kenya in 1941. This time the story is told (by David Reid) from the point of view of Juanita Carberry, a 15-year-old girl whose account is punctuated not just once but repeatedly by vicious beatings delivered either by her father or by his mistress while he was.

Director Ross Devenish and producer Cedric Messina assumed either that we wished to see all this or that we ought to. Why? Whereas the humping scene in *The Staging Detective* was central to Dennis Potter's plot, it could hardly be argued that the sadistic caning of Miss Carberry had any bearing on the Erroll case. The atmosphere of tacky decadence in an expatriate community was reproduced superbly without needing any of the beatings, the details of which were gratuitous. Holly Aird gave one of the performances of the year as the plain and awkward but rather shrewd girl, and will no doubt find a lot more work now coming her way.

All the pleasant, well-mannered, university-educated broadcasters have trailed home from the Edinburgh Television Festival, wringing their hands and moaning that this year's theme, "Television Fights Back", was wishful thinking. It seems that a handful of Fleet Street editors, American network bosses, and Conservative MPs, who were set up as coconut shells, had the audacity not only to catch the missiles aimed at them, but to throw them back at the assembled broadcasters with greater energy and accuracy.

This has led to deep depression. Broadcasters are now moodily awaiting the Conservatives' broadcasting bill and

predicting that there will be lots of deregulation which will let in the new freebooters led by Murdoch, Maxwell and Berlusconi, and simultaneously lots of tough new rules about sex and violence.

Both expectations will probably be fulfilled. The irony is that only one British broadcaster in a hundred seems to have realised what a charmed life they have lived up to now. In a world of Sun and Mirror readers they have provided a broadcasting system based on the assumption that, like the broadcasters themselves and their friends, most viewers are Guardian readers. This has been delightful for the small minority who actually do prefer *Pomorrow, A Week in Politics*, and *World in Action* to *That's Life*.

But it ought to have been clear all along that advances in technology would one day shatter the charmed world of duopoly and allow on to the air waves those who would aim their entire output at the mass audience. Instead of twittering

now about the philistine attitudes of Tory backbenchers and the wharfy taste of tabloid editors (people who depend for their jobs on appealing successfully and competitively to the British public), broadcasters should now be working out how they are going to maintain even a small proportion of programmes for the Guardian-reading classes, once broadcasting really does become a market place.

Somebody in the BBC sports department has a knack for choosing signature tunes which, though at first seem quite unlistenable, quickly grow on you. Cricket, the languorous game which often takes five days, was given a snappy little sit-tune which, like a calypso rhythm beaten out on beer cans, which at first seemed wildly inappropriate. It now seems a perfectly natural introduction to the game. Then, for the World Athletics Championships in Rome last week, they chose a bizarre instrumental version of Al Bowly's 1934 hit

"Riptide" which sounded as though it was being played in slow motion under water. For a day or so it felt utterly out of place. Then, like Pavlov's dogs, one came to associate the British public's broadcasters should now be working out how they are going to maintain even a small proportion of programmes for the Guardian-reading classes, once broadcasting really does become a market place.

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As usual, the BBC commentary team sustained a remarkably high standard, with David Coleman being particularly impressive. Having always pronounced "kilometre" correctly to indicate a two-part word consisting of "kile" and "metre", he succumbed halfway through the Rome meeting to the influence of Brendan Foster's perpetual mispronunciation which implies that there is something called "an ométre" which we are required to kill. Second, Coleman is picking up the silly American habit of referring to athletics as "track and field". Worse, he is even using the phrase to mean "running" as in "Track and field has now become his game," when talking about a game.

Still, it was good to hear the tributes paid repeatedly by Coleman and Ron Pickering to the African countries for their re-emergence in this world, and, in a world so full of foul-mouthed tennis brats and vicious soccer players, it was heartening to see the camaraderie among the decathlon competitors. Inspiring, too, to watch Ed Moses—who needed a photograph to be sure he had won the 400m hurdles yet again—pulling Schmidt and Harris off the No 2 and 3 podiums and up onto the No 1 rostrum with him.

Obviously the television screen is much smaller than the cinema screen, and seeing William Dieterle's 1939 version of *The Hunchback of Notre Dame* is more affecting in the cinema than on television. Yet watching it again on BBC2 on Saturday it was interesting to find how powerful much of the cinema *mise-en-scène* remains even on the small screen, and



Eugène Bervoets and Ken Kelountang Ndiaye in "Ali, der 1001 nachtmerrin"

Dutch and Flemish conventions/Amsterdam

Michael Coweney

Amsterdam has been this year's Cultural Capital of Europe (next year, Glasgow) and the theatre community has responded by inaugurating a festival of Dutch and Flemish spoken Belgian productions selected by a jury of critics and professionals.

Organised under the aegis of the Holland Festival and administered by the redoubtable Dutch Diaghilev, Arthur Sonnen, the festival has a deeper underlying objective. That is, to apply a brake to the alarming drop in theatre audiences over the past five years and bring to the mainstream the exciting work of smaller venues that has benefited from public subsidies in the last 15 years.

This admirably popular ambition appealed more to the Capital of Europe people than it did to the American Arts Council, with the result that next year, the festival moves on with a three-year guarantee to Rotterdam.

Meanwhile, this first equivalent of the Berlin Theater-treffen has thrown up nine productions ranging from the *Neid* to *Die Nibelungen* that vied in July in a 60-minute *Cherry Orchard*. Technical and administrative hiccups deprived us of two mouth-watering Belgian productions, a short visit over the weekend was richly rewarded with a striking new *Hamlet*, the Dutch premiere of a play by one of Germany's outstanding playwrights, Herbert Achterbosch (as yet unperformed in Britain), and a disturbing new piece based on the experience of a journalist who disguised himself for two years as an immigrant worker.

This latter item, *Ali, der 1001 nachtmerrin* by Gunter Walraff is an exercise in personality exodus and role with fulfilment given the full alienating technical works of a Harry Partch.

Together with the central movement of Kullervo, Lassonator gives a tantalising glimpse of the Kalevala-inspired opera which is another musical culture. Sibelius might have composed; it's enormously demanding soprano line requires a voice of Wagnerian steel and expressiveness. Elizabeth Söderstrom has the expressivity but not the power, however carefully she moulded the voice, the work's soaring climaxes were undervalued, despite the resonant depth of the orchestral accompaniment. In five of the *Canteloupe* Songs of the Old Arctic, she didn't quite scale exactly, but the voice remained unswayed, as though straining uneasily to the size of the hall. Here Rattle accompanied superbly again, with the CBSO wind continuing to demonstrate its thoroughgoing excellence.

Space and ensemble rhythm by director, Gerardijn Rijnders. The ghost appeared, warily through a trap, plonking his helmet beside his naked torso and making an irrebuttable demand on his son, Rosenzweig and Guldenstern fidgeted in tandem with the brims of their doffed headgear. Petra Lasur's Gertrude tottered around on cothurni, a frightened not so virginal queen, bullied into political and sexual acquiescence by a sleek bulldog Claudius (Rabun Croiset). Best of all, Margo Damé's doll-like Ophelia finds girlhood in madness, escapes of the corseted pedestal and carries a world of bottled up youthful vitality — her own and Hamlet's — to a watery grave.

Herbert Achterbosch's *Cast* (1980) belongs to the new school of German buttonholing monologist drama just coming to terms with the gulf and pressures of the last War. At Edinburgh, Tilda Swinton's performance in Kargle's *Jackie* was how we an equally powerful and similar example. Here, an old beekeeper chews over the old times and his wife's experiences as his wife dies virtually unattended in the background.

The Hollandia group took the piece to a condemned garden centre 20 kilometres out of the city at Hoofddorp. Attended by a crowd of amateur actors and spectators, the show was therefore something of an outing, sitting through it something like a one-act pantomime. Sibelius' *Neid* over the corps of Pierre Boulez's impulsive, neurotic prince. This was not a controversial or outrageous reading, but a highly intelligent one, with Boulez finding emotional expression for all the chameleon phases of the character. Close inspection of the text confirmed a Dutch speaking colleague's impression that the *Fortinbras* theme — though scenographically under-presented — had been interpolated with some political interpolations of the translator's own. But a nation on the boil and a throne up for grabs we did not really see.

We did see a parade of beatiful costumes that might have walked off the walls of the Rijksmuseum — the ramparts glow like Rembrandt's "Night Watch" — and an impressive command of light, pretensions to realism.

This Savage Parade/King's Head

Michael Coweney

This fitfully compulsive reveal of Anthony Shaffer's 1964 kangaroo-courtroom drama reveals that the author of *Sleuth* was no sudden convert to the whodunit world of diagnosis and forged identity. But instead of *Sleuth*, he's *King's Head*. One supposed that Mr Shaffer had dusted down his early unremembered work because of the recent prominence in the news of various Nazi hunters, as well as the trials of Klaus Barbie and John Demjanjuk.

The question of true identity in the later case comes to mind when first the prisoner double-crosses his interrogators with false skin grafts and then the "real" Bauer is revealed as a bona fide double who was saved at Auschwitz by his resemblance to the gruselphysiker. Soon after this, with the gallows looming outside, there are more candidates for terminal Bauerdom on the stage than there are righteous persecutors.

One of them cops it after rehearsing the old "We did you a favour" Nazi argument propounded by George Steiner's Hitler in *The Portage to San Cristobal*, and the play closes with the message of another arrest in Tel Aviv.

The year in 1982, shortly after the Eichmann trial. Leading members of the Haganah believe they have tracked down

ments of a cynical young military secretary (Paddy Nixon) — the only girl on stage — that the world is teaming with the Argentine, where Bauer is a whole tangled ghostly tree of them who adopt various living forms to focus a nation's anger. In being brought to trial they serve as a lesson and a reminder to younger generations.

Jonathan Myerson's production does not quite conceal all the cracks in the writing — the major one being the hasty with which three men are thrown in the dock with no documented evidence or paper; and since when has a make-up job landed you in the death cell? — but it does enrich the subtext of trial by appearance by casting transparently gentle actors as the prosecution and the massively dignified, palpably Jewish Alfred Marks as the chief suspect of genocidal barbarity.

Mr Marks is hardly stretched by the material, and the dramatic scheme progressively robs him of a chance to build on his early vacillations and haughty imposture. But he sets the tone and sets the scene for some impressive monologue turns from Alan Haywood, blubbering and wild-eyed, and Garfield Morgan, manic and frightening.



Alfred Marks and Garfield Morgan

Arts Guide

Exhibitions

NETHERLANDS

Overland Museum (Museumplein 4). Roy Lichtenstein retrospective, with 275 drawings from 1961 to 1985, including preparatory gouache and collage studies for murals. Ends Sept 13.

PARIS

Invitation to a Voyage: A delightful exhibition based on a Louis Vuitton collection, conjures up the excitement of travel from the middle ages till 1835, with finely tooled 15th and 16th century caskets for jewels, knives and goblets, with ornate leather trunks — and a Sache Guirly wardrobe case. The toilet sets dazzle with silver and crystal. Ivory and tortoise shell, a French Compté, a Dutch Royal pledge with a Japanese palanquin evoke adventure against the background of exotic travel scenes, while the Pullman tea ushers in the luxury of discreet comfort amid the bustling porters. Musée des Arts Décoratifs, 107, Rue de Rivoli (4360 3214). Ends Aug 30.

WEST GERMANY

Kassel: Museen Friedericianum Orangerie: Documents of World exhibition by one of the most poetic of 20th century French Painters. The exhibition includes paintings, drawings and Matisse's entire output of sculpture (76 pieces in all), lent by private and public collections in France and America, and the Musée Matisse in Nice. Pierre Schneider, the organizer, has attempted to show how the works of Italian painters such as Mantegna, Pollaiuolo, Giorgione and Veronese may have influenced Matisse. Until October 18.

Nuremberg: Palazzo Grassi (Piazza San Pantaleo 1); Carlo Carra' New Empire in Egypt: The bust of Pharaoh Thutmose III discovered in 1907 without a face can be seen complete in Hildesheim. The face, found in Egypt only 20 years ago, was loaned by a Cairo Museum. Another highlight is a reconstruction of the 3000 year old burial chamber of Sennefer, the former mayor of antique Thebes. Closets, household appliances, tools, cosmetics and jewellery illustrate the everyday life of Egyptian citizens. Ends Nov 28.

ITALY

Venice: Alte Nationalgalerie and Museo Correr: "Matisse and Italy": over 250 works by one of the most poetic of 20th century French Painters. The exhibition includes paintings, drawings and Matisse's entire output of sculpture (76 pieces in all), lent by private and public collections in France and America, and the Musée Matisse in Nice. Pierre Schneider, the organizer, has attempted to show how the works of Italian painters such as Mantegna, Pollaiuolo, Giorgione and Veronese may have influenced Matisse. Until October 18.

Contents and environment of Spain's contribution to the art world during the Civil War, as well as propaganda in search of international aid and support. Some originals, some copies or reproductions include architecture of the pavilion by Léacan and Sert, Picasso's studies on the Guernica and his Dame Orestes, North American Alexander Calder's Fountain of Mercury, Miró's *El Paseo Catalán en Revolución* and many more on loan by private collectors and museums. Centro de Arte Reina Sofía, Santa Isabel 21. Ends Sept 18.

LONDON

The Tate Gallery, Turner in the new Clore Gallery: "The Turquoise Bequest", which amounts to nearly 300 oil paintings, finished and unfinished, and a further 18,000 or so watercolours and drawings, has been a source of controversy and discussion ever since it came into the nation's hands more than 130 years ago. Turner had always wished for a gallery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's enterprise to the Tate as a suitable setting is a nice question. The larger paintings may be hung too low for one who lived in a more traditional age and the technical qualities. Stirling has decreed for the principal galleries is a far cry from the rich play he is known to have preferred. The vulgar neo-deco of the entrance hall has little to recommend it. But eight rooms for paintings and one for watercolours give room enough, and with the three reserve galleries upstairs, every pain-

ing but the few in restoration or on loan is on the wall.

NEW YORK

IBM Gallery: Post Modern Architecture. An exhibition includes an array of designs including Michael Graves, Hans Hollein, and Adolf Loos, with 200 drawings and models of work from 1969 to 1985, originally organised by Williams College and Deutsches Architekturmuseum in Frankfurt. Ends Nov 7. 55th & Madison (407 8100).

CHICAGO

Art Institute: Walker Evans photographs of the 1930s showing poverty and despair in the American South were famous in their time in Life Magazine and preserved in James Agee's moving book *Let Us Now Praise Famous Men*. This exhibit is a reminder at a time of renewed despair in the American heartland of the scope and depth of Evans' work originally done for the Farm Security Administration. Ends Nov 8.

WASHINGTON

National Gallery: A Century of Modern Sculpture, the Patsy and Raymond Nasher Collection, contains major works by Rodin, Picasso, Matisse, Gabo, Giacometti, Ernst, Moore and Serra. Ends Jan 3.

FINANCIAL TIMES

SPAIN

Madrid, Spanish Pavilion in the international exhibition in Paris, 1987. This show reproduces the space.

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Wednesday September 9 1987

Next step for the EMS

THE natives have been growing restless on the Deutsche Mark reservation. That restlessness has shown itself most particularly in proposals from France for significant adjustments in the operation of the Exchange Rate Mechanism of the European Monetary System. These proposals have produced modest initial fruit in an agreement reached by the central banks concerned to a number of technical changes in the system. The effect of these welcome changes will be to commit the Bundesbank somewhat more fully, though not automatically, to the preservation of agreed parities. Incidentally, but perhaps not accidentally, the changes go some way towards undermining the British Government's longstanding objection that the time for membership of the ERM is not ripe. It is difficult to envisage the time getting ripe. A decision to continue postponement of full membership must be judged as being one of fundamental principle rather than of timing.

Since coming into operation in 1979 the EMS has confounded its critics and perhaps even surprised its supporters. The system has not merely survived, but has contributed to the two valuable achievements of increased nominal exchange rate stability and the convergence of rates of inflation towards the West German level. In effect, the EMS has worked as a DM block and during much of its history that is what its members wanted it to be.

Monetary policy

One of the reasons that the EMS works as a DM block is under little obligation to adjust its members' policies before their limits are reached. Accordingly, West German monetary policy can be conducted irrespective of the movement of exchange rates, until that point. Meanwhile, the central bank in charge of the weakening currency is under pressure to commit its reserves or adjust its monetary policy well before that time. It is difficult, however, for the central bank in question to intervene effectively, because of limitations on its ability to borrow DM. Consequently, such intra-marginal interventions have to be made out of the country's own re-

sources. The effect has inevitably been to force early changes on domestic monetary policy in the weak-currency countries. In the language so familiar from the days of the Bretton Woods system, the burden of adjustment is unequally shared.

Exchange rate

None of this mattered much while the import of German monetary policy was precisely what the other member countries wished. Two important developments have, however, changed attitudes. The first of these is the liberalisation of exchange controls, which has gone far in France and is proceeding in Italy as well. It has been argued that the existence of exchange controls in the two major weak currency countries is a necessary and costly consequence of the EMS. Consequently, the present liberalisation is desirable, but also a severe test of the system. Given the greatly enhanced opportunities for speculative attacks, enhanced commitment to intra-marginal intervention by both the strong and weak currency countries is necessary if such a liberalised system is to operate smoothly.

The second development is the declining emphasis on inflation as a growing feeling that West German macroeconomic policy is inappropriate for a stagnant Western European economy. The principal price of membership for the weak currency countries has been appreciation of the real exchange rate. Wanting to remain within the system but increasingly sensitive to unemployment, the governments of these countries now wish to finance the development of the system as a whole towards greater economic expansion.

In granting enhanced facilities for financing intra-intervention, which would presumably have an effect on West German monetary policy as well, the German authorities have gone some way towards meeting the objectives of the other members while maintaining their ultimate control over the counter-interventionary fence. Looking at these developments from the perspective of the British Government it is difficult to envisage what other sort of system would be worth joining.

Trade unions and their members

IT HAS taken the Trades Union Congress a long time to face the fact of falling trade union membership after a decade in which recession, structural change and a hostile government have reduced the proportion of organised labour in Britain from 50 per cent to about 37 per cent.

All the more pity, then, that the staff of Congress House should have once again succeeded in fudging the agenda of this week's conference in Blackpool to deny delegates a full debate about what contemporary trade unionism should look like.

This time-worn tradition of seeking unity at the expense of real debate is a symptom of the TUC's weakness. The backbench review committee over the next 12 months may be procedurally satisfying. It is most unlikely to resolve the suppressed conflict over trade union objectives, nor, of itself, to add one more member to the ranks.

Political unionism

There are two issues here. One is whether the TUC secretariat and general council, having virtually lost the job of accredited representative to the Government, should try to acquire a new role as a central recruitment agency, directing and funding individual unions' efforts to put on members.

The other, more fundamental, question is whether the TUC should feel obliged to dictate the form of trade union recognition and bargaining agreements in new areas. In other words, should it claim the right to educate between the "business unionism" approach of unions like the EETPU electricians or the traditional "political unionism" of the miners?

Both questions can only be answered by going back to first principles. The union must not only be as strong as the commitment of its members: one voluntary member is worth 10 who are co-opted. The closed shop may be an administrative convenience — for an employer as much as for a trade union — but a 100 per cent union shop, which involves no compulsion, is better every time.

Unions will only recover their numerical strength and political influence if they provide the individual and collective services that workers need. There should always be the possibility

of choice and hence some measure of competition between trade unions.

That freedom will necessarily be limited in practice — if a single-union agreement is an employee will offer, his colleagues may have no choice.

If so-called "strike-free" agreements are seen by workers as providing adequate protection, there is an attempt to outlaw them on doctrinal grounds. The worker's right to choose his own union will also be restricted in practice by the need to keep some order in bargaining arrangements — a tradition enshrined in the TUC's Bridlington arrangements to prevent casual poaching.

New thinkers

That said, it is right that trade unions should seek their own salvation. If workers want their unions to act as the transmission belt of capitalism — providing credit cards, profit-sharing, mortgages, holidays in the sun — let them have that. If the labour movement finds that an unacceptable distortion of trade unionism, let the business unions secede from the TUC and form their own federation.

By the same token, the TUC should not imagine that it can overcome the present membership crisis by taking on powers and responsibilities that it is ill-equipped to deliver. Research, analysis, promotion and occasional arbitration are its proper function. The hard work of organising and bargaining belongs to its constituents.

The new thinkers in and around Congress House have performed a useful service this week of concentrating minds on one fundamental issue facing the union movement. But they have failed their subscribers — and an interested public — by seeking to bury the debate that should have followed. By the time their review of the problem is complete, the answer could well have changed. Much has been made of the parallel union experience in the US, and many of the TUC's bright new ideas are borrowed from the AFL-CIO. But it appears to have escaped their notice that the chronic decline in American union membership has been arrested. Over there, people seem to be turning to unions again as a means of protecting their jobs and their wages.

As a man recruited for his international marketing skills Green's pedigree is rather unusual — by profession he is an accountant. In his spare time he puts that skill to a sporting use. He has been treasurer of the Royal Ocean Racing Club for the last five years.

Last month, sailing in his tenth Fastnet race, a tough 500-mile course, he crewed in Nirvana, the boat which won "line honours" by being first round the course.

Guy de Jonquieres looks at the EC's progress towards its deadline for a single market

Many pitfalls on the road to 1992

THE DRIVE TO transform the European Community's hotch-potch of national markets into a single unit with 320m consumers has emerged as the most powerful impulse to further EC integration since its six original members agreed to the reciprocal dismantling of tariffs in the 1960s.

But how far does the EC Governments' commitment to the enterprise extend beyond the level of rhetoric? Will they really be prepared to deliver when the chips are down? And if they are, do they share any coherent vision of what a single market might look like and what wider implications it would have for economic and industrial policy?

Some of the answers, at least, should start to become clearer from this autumn, when the EC gets down to earnest grinding through the detail of the European Commission's programme to eliminate by the end of 1992 all physical, fiscal and technical barriers between the 12.

A little more than two years since the goal was endorsed by EC heads of government at their Milan summit, progress towards it remains spotty and haphazard.

One of a planned list of 300 individual directives, the Commission has proposed 190 to the Council of Ministers. Of those, only 75 have so far been approved. That is well behind the timetable originally envisaged, prompting expressions of concern from the Commission and from the heads of many large European companies.

However, until recently, the EC has been engaged in not much more than a gentlemanly sparring match. The gloves should come off now that qualified majority voting has replaced the unanimity rule in the Council of Ministers — a related change which took effect only last July because of Ireland's delay in ratifying the Single European Act.

In theory, at least, that should speed up decision-making. Against that, the substance of the decisions is set to become tougher. Many of the directives tackled so far have been uncontroversial, dealing with matters such as technical standards for pressure vessels. Most of the really contentious issues, which will test the resolve of EC Governments to sacrifice sensitive national interests to the greater good of the Community, have yet to be broached.

West Germany's position is more ambiguous. Officially, Lord Cockfield has singled out the approximation of VAT and excise taxes as the most important step towards the planned removal of all customs controls at internal EC frontiers. Producers could easily be stalled by national insistence on maintaining border checks on veterinary and plant health.

Greener's large Scotch

To the modern marketing man one international brand is, in theory, much the same as another, calling for the same discipline whether it be liquor or a cigarette lighter.

Yet to Tony Greener there is a clear distinction between the pens and perfumes he marketed at Dunhill and the Scotch whisky industry he will preside over as the new managing director of United Distillers.

That said, it is right that trade unions should seek their own salvation. If workers want their unions to act as the transmission belt of capitalism — providing credit cards, profit-sharing, mortgages, holidays in the sun — let them have that. If the labour movement finds that an unacceptable distortion of trade unionism, let the business unions secede from the TUC and form their own federation.

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Men and Matters

Gauntlett's dream

Victor Gauntlett, fresh from selling 75 per cent of the Aston Martin Legends luxury car company to Ford, surfaced at the Frankfurt Motor Show yesterday and protested to be "as pleased as a dog with water."

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Interests decided to sell out was "they realised they could contribute money but not the necessary automotive expertise."

The disciplines of international marketing may be the same," he says. "But I would be the last person to claim to be knowledgeable about Scotch whisky. Mercifully there will be many people around me who know a great deal."

Greener, who is 47, may be a new boy in the world of Scotch whisky, but he is no stranger to United Distillers or to Guinnes, its parent company.

He was one of the band of non-executive directors drafted into Guinness at the behest of the Bank of England last autumn in the wake of its bruising battle for Distillers, and before the scandal exploded.

Greener's first task will be to turn United Distillers into a broadly based international drinks company.

United Distillers has been transformed from a cigarette lighter company into a luxury goods conglomerate embracing venerable brand names such as Chloe perfumes and Mont Blanc pens.

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Aston Martin has been profitable for the past two years, he said. The only reason the controlling shareholders, the Livans family of Greece, which has shipping and oil

interests, decided to sell out was "they realised they could contribute money but not the necessary automotive expertise."

Right woman

Richard Luce, minister for arts (and the civil service), appears to have an altogether more robust concept of the fire-power needed to manage his portfolio than any of his predecessors.

As his political adviser he has just appointed a formidable Conservative woman Elizabeth Cottrell aged 44.

She has twice fought parliamentary seats for the Conservative party — unsuccessfully (Rugby in 1979 and Ipswich in 1983).

She cut her political teeth contributing speech material for Margaret Thatcher during the Prime Minister's early years in office. Cottrell was then director of research at the Tory-financed Centre for Policy Studies.

The party which is to own Cottrell's seat for its own committee, Cottrell, is a rare breed of Conservative — she is towards the right of the party but has impeccable working-class roots.

Her father was a miner in the North Wales coalfield. After Grove Park Girls Grammar School in Cambridge, and eventually got a doctorate in history. She is married with a daughter.

What she will offer the government in the way of political direction of the arts is yet unclear.

Asked whether "Three years ago it was worth nothing,"

Aston Martin has been profitable for the past two years, he said. The only reason the controlling shareholders, the Livans family of Greece, which has shipping and oil

interests, decided to sell out was "they realised they could contribute money but not the necessary automotive expertise."

Border lines

Not even the most sanguine乐观家 could expect the signing of a variety of accords between East and West Germany to melt the last decades of icy relations between Bonn and East Berlin.

Just to underline the differences, both delegations brought out identical versions of the same communiqué at the close of two days of political talks in Bonn yesterday.

The East German press bureau managed to bring out its communiqué in important-looking heavy type, a few minutes before the West German one. Wolfgang Schaeuble, the perennially cocksure Bonn Chancellery Minister responsible for arranging the talks, commented with heavy humour that this was an example of East Berlin leading the way in openness to journalists.

Both sides gave separate briefings yesterday in a concrete slab of a hotel near the Rhine. Wolfgang Meyer, the East Berlin press spokesman, read out a long series of statements designed among other things to demonstrate Bonn's notion that East and West Germany are in reality the same nation. Despite the attention paid to the "German question," German journalists seemed reluctant to ask him questions afterwards.

Asked whether, after the ceremony of Erich Honecker's visit, East Germans had finally got over their inferiority complex, Meyer replied archly that East Germans did not need to come to Bonn to lose any complexes.

As for Helmut Kohl's entreaties to Honecker to withdraw orders to shoot across the border, Meyer stony-faced observed: "Keeping order at the border is a matter which every sovereign state itself has to decide."

But her friends agree she has a highly developed political in-

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Vita

INTERNATIONAL LEADERS IN POLYMER,
FIBRE AND FABRIC MATERIALS AND

TECHNOLOGY

FOR THE AUTOMOTIVE, AIRCRAFT, PETROLEUM,

Raymond Snoddy on the advent of new technology at the Financial Times

THE FRONT and back pages of yesterday's Financial Times represented a revolution for the paper. Probably few readers noticed—the only clue was an impression of slightly thicker, bolder type—but the change was dramatic all the same.

The pages were produced by direct input and its introduction is a symbol of the technological change that has transformed production methods, staffing levels, work practices and profitability in Britain's national newspaper industry.

Now a front-page story written by a journalist on an electronic screen will go, after on-screen editing, directly to a computer-driven automatic typesetting machine without any intervening process.

In the past, a journalist's copy had to be rekeyed by compositors creating metal lines of type on Linotype machines which were little changed in concept from the 1870s. This process, referred to as hot metal printing, is now on the way out at the FT.

Already the management and technology pages and survey sections are being set by the computer generated "cold type", and the pictures pages have been computerised for more than 10 years. The rest of the paper will follow in the next few months.

It will inevitably be a period of transition. Hot metal will co-exist with photo composition—"cold type"—making some pages look different from others.

Printing plates from cold type bromides used on the FT's existing 30-to-40-year-old presses will cause some deterioration in the quality of the type. Under the existing hot metal process an impression is made on a papier-mâché form from a metal original; the form is used in turn to create cylindrical printing plates. With the interim cold type process, the page has first to be filmed to produce a polymer plate before transforming this into a form and printing plates.

The *Guardian*, for example, was so concerned at the smudgy appearance caused by the combination of technologies that it moved to contract printing around the country for the transition period while its new printing plant was being completed.

However, this was not an option open to the FT; local printers could not cope with such a large new volume involving numerous special surveys.

The FT is now experimenting with a slimmer typeface and adjusting inkjet processes on the presses to improve clarity during the next few months.

Until the new presses come on stream next July the paper has also decided to keep

£200,000 on technology which will allow polymer plates to be used directly on the presses, reducing the number of processes and with it the dangers of degradation.

From next summer there will be a quantum leap forward in clarity, cleanliness and general appearance of the whole FT," says Mr David Palmer, general manager of St Clement's Press, the separate Pearson company which prints the FT.

Direct input became inevitable in Fleet Street, despite the opposition of unions fearful of job losses, because of new titles such as *Today* and *The Independent*, but most of all because of Mr Rupert Murdoch's move to Wapping 18 months ago.

The FT is far from being first down this road. Nearly a year ago, *The Daily Telegraph* and *Sunday Telegraph* began printing at new plants in London's Docklands and the move to direct input is just one aspect of a fundamental transformation in the operation of the business as 20 years of change is compressed into 18 months.

Apart from the move to direct inputting, the paper is building a printing plant in City and foreign pages and the transfer will be complete by Christmas.

The European *Wall Street Journal*, now selling about 37,000 copies, was a fully computerised newspaper from its launch in January 1983. The

Letters to the Editor

Broadcasting tests ahead

From the Director, Cable Television Association.

Sir.—Your leader "Broadcasting tests ahead" (September 7) was right to point out that direct broadcasting by satellite is especially favoured by government. The temporary monopoly that British Satellite Broadcasting will enjoy, however, is only a small part of the favourable treatment accorded to this enterprise. As the regulations stand, BSB services are categorised as a "must carry" for cable television systems. While we look forward to having additional product to sell, we see no reason why we should be forced to negotiate the carriage of BSB channels with one hand tied behind our back.

Even more serious is that under current regulations, no licence whatsoever will be required for BSB services to be carried on relay systems in blocks of flats—even inside a cable franchise area. Once BSB's three channels are provided in this way, much of the incentive for blocks of flats to connect with a cable operator's system will be negated and could well bring development of cable in urban areas to a full stop. If cable was just another means of distributing television entertainment, this might be a matter of no great national concern. The government intention, however, is that the industry, although entertainment-led, should become the third force in telecommunications by providing competition to BT at local level. By the unwarranted privilege accorded to BSB, the government appears to be determined to stab its own ox. It is time to end the unique advantages that BSB has been accorded.

Nicolas Mellersh,
50 Fritton Street, W1.

Competing with vigour

From Mr J. York.

Sir.—As chief executive officer of European Vinyls Corporation International, the joint venture between ICI and Enichem which is the subject of an article in your edition of August 26, I must take issue with some misleading comments therein.

Exemption under Article 85(3) if granted, will in no way imply exemption from price fixing or market sharing arrangements. EVC is competing vigorously, and will continue to do so, with about a dozen international companies in western Europe alone and throughout our many presentations to the Commission, it has been particularly alert to ensure that the concept of "workable competition" exists and will persist.

after the creation of EVC.

Acceptance by the Commission, after almost two years of detailed discussions, is an acknowledgement by it that the significant restructuring benefits far outweigh any theoretical anti-competitive effects. It is not a licence to contravene any of the Commission's strict anti-trust regulations.

John York,
Boulevard du Souverain 360,
B-1160, Brussels.

Independence of auditors

From the President, Institute of Chartered Accountants.

Sir.—The independence of auditors (September 8) is a matter of real public interest and an issue on which we welcome discussion, but your leader on the subject unfortunately contains a number of misconceptions.

It is not true that the accountancy profession has been "immune from the general trend" of government to attack restrictive practices while simultaneously increasing regulation. In recent years, the profession has removed its restraints on advertising with the result that ads are seen almost daily in the pages of your own newspaper.

The Office of Fair Trading is currently reviewing our rules within the scope of competition legislation to see whether any restrictive practices remain. Regulation of the profession has been or is being tightened in the fields of insolvency practice, investment business and auditing.

You say that there has been "no serious assault on the privileges of the profession". So far, as we are aware, the profession has no privileges. You do not mention any. You are not, I assume, suggesting that unqualified persons should be allowed to undertake audits.

You repeat the by now traditional justification that there is a conflict of interest between auditing and the provision of management consultancy services to audit clients. Professional guidance on this subject already exists to ensure that the auditor's independence is maintained. No evidence has yet been produced, nor is there any reason to believe, that there is a problem in this area.

You advocate statutory disclosure of fees paid to auditors for non-audit services. In the absence of a similar requirement for fees paid to non-auditors, this would merely distort management decision-

making. The shareholders will be the losers. Your claim that the Department of Trade and Industry proposes to maintain the present balance between statutory and self-regulatory arrangements for the auditing profession is so far from the truth as to be almost bizarre. The current debate on independence is part of a larger debate on the implementation of the EC eighth directive. The effect of implementation will be to establish statutory regulation and control of the auditing profession by the Secretary of State.

Your leader writer is also apparently unaware that the profession and the Department of Trade and Industry have already agreed that the monitoring of auditors should be introduced. This development has been reported in your own news pages in recent months.

Above all, the profession is well aware that, in the debate on outside shareholdings in audit firms, the overriding consideration must be the maintenance of unassailable safeguards for the independence of the auditor. No one disputes that. And on this issue I am happy to agree with your leader.

J. D. Rimington,
1, Chepstow Place, W2.

Safety at work

From the Director-General, Health and Safety Executive.

Sir.—Any proposal to improve the deteriorating state of safety at work deserves consideration. Mr R. N. Coul (September 4) suggests that the Health and Safety Executive should relieve itself of day-to-day inspection by providing under regulations that firms be regularly inspected by competent persons.

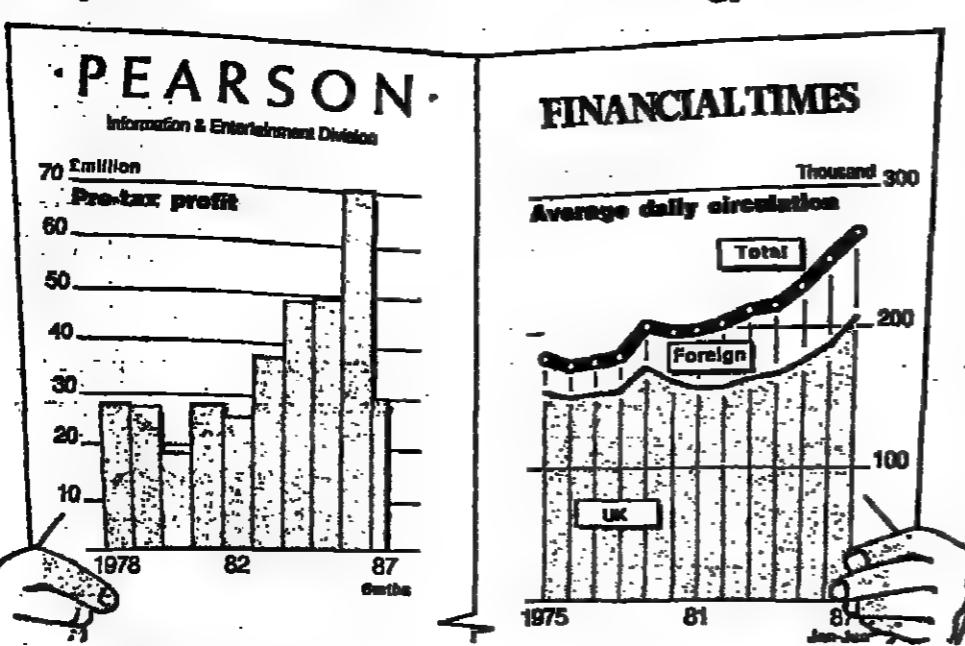
There are growing numbers of reputable safety consultants to industry who deserve (and receive) encouragement from HSE. Their role under new regulations (eg, on ionising radiations), and others to come, is increasing. The legal guarantee to them of an immense market at industry's cost, which is what Mr Coul is proposing, would, however, be a considerable further step.

In view of his brisk proposal that I should be sacked for not introducing this measure, I suggest some complications! Quite aside from the likely reaction of employers, would not employees and the trade unions be likely to see privatisation of a large part of their

market made and part political. New shareholders want a simple process where from payment being made a share certificate is received and dividends are paid direct. If that is what they are offered and expect the market must adapt. If this results in a failure to deliver the deductions must be that the market is inefficient, the political thrust is wrong and that credibility in both aspects is diminished.

It may be possible to change the system as you suggest, but I think that the BP issue has overtaken your solution and the ability of the market to deliver will now be tested.

Derek R. Haycroft,
5 Burdon Street,
St Andrew's Hill, ECA.



Keeping pace with the revolution

leads to a stoppage. Unions will be grouped into three pay-bargaining units—pre-press, press and post-press. Unresolved disputes will go to the conciliation service Acas, but will not involve binding arbitration.

"All the local chapels have agreed and I believe it will go through the unions at the end of the day. There is an inevitability about it," said Mr Dennis Tame, who represents 60 Linotype operators who will all be going. Most will be getting the maximum £50,000 redundancy payoff; the exact level of payoff will depend on years of service.

"We are all skilled men but it is a skill that looks like dying out," said Mr Tame.

The final deal emerging looks similar to those joined by the Daily Telegraph with its production unions.

The present changes are the culmination of a plan drawn up several years ago, partly with the threat of competition from the Wall Street Journal in mind.

"We were very far down the line in our plans before Wapping which is why we were able to announce them in such detail last year," says Mr Barlow.

The new Dockland presses will allow the FT to produce 56-page issues in two sections for the first time compared with the present 48. Additional editorial space will be devoted to coverage of foreign news and international markets.

The period of transformation comes as the paper's circulation is showing strong growth. The unadjusted figure for August, when sales normally slide because of holidays, showed a new record of 311,000.

The Financial Times is also in negotiations for a second area printing plant in Brussels. A strike by machine room staff in 1983 which took the paper off the streets for 10 weeks appeared to achieve little and Mr Frank Barlow, who became chief executive of the paper in 1983 at one stage issued individual writs against machine room workers.

Now, post-Wapping, Mr Palmer believes he has reached "satisfactory" agreements on redundancies, pay-reducing levels and working procedures with local printing union chapels for the new technology and printing plant, although the agreements have yet to be ratified at branch and national union level.

After Wapping the management attitude is: "we've got the bastards now," said one printer with a resigned air.

Apart from around 400 "voluntary" redundancies, most to come from the £40 production workers, the unions have also been asked to accept lay-offs without pay if the failure to honour disputes procedures

A reformed EMS is right for Britain

By Gerald Holtham, Giles Keating and Peter Spencer

IT IS NO secret that the British Government has been living in sin with the EMS. Since February the pound has been pegged in the range DM 2.50-DM 3.00 without the UK getting the maximum £50,000 redundancy payoff; the exact level of payoff will depend on years of service.

Despite a convergence of inflation rates, therefore, currency realignments in an unformed EMS are likely to remain as frequent as in the past. And their negotiation is likely to become messier because they will be more transparently about competitiveness and, therefore, relative unemployment, than they were at a time of higher inflation.

No wonder there is ambivalence in the UK about joining the current system. But what of the production reforms?

The French want a joint approach of EMS countries to the dollar and yen. So the preferred value of the D-Mark against those currencies would depend on the views of EMS policy-makers outside Germany. Underpinning this, they want agreed targets for monetary policy in each EMS country, a set of "indicators", not unlike those discussed in the G-5, to guide policy making. With such targets agreed, all EMS countries, including Germany, would have equal responsibility for protecting EMS parities.

This last would be achieved by countries being able to hold as much of each other's currencies, including D-Marks, in their reserves as they wish. They could then use the D-Mark to intervene in foreign exchange markets before their currencies reach their EMS parity limits, without the permission of the Bundesbank. Moreover, the French suggest that the Bundesbank should provide credit lines to partner central banks to facilitate such direct intervention.

That was acceptable in the early and mid-1980s, when the overriding aim of macroeconomic policy was to reduce inflation. In effect, Germany buttressed the anti-inflationary policies of its partners and was rewarded with advantageous access to their markets. As the Financial Times puts it, the final touches to its modernisation plans City analysts forecast strong growth. Mr Derek Terrington, publishing analyst at stockbrokers Phillips and Drew, believes the Financial Times has been too relaxed about its move into overseas markets and in maximising the potential revenue from its database of information.

Despite that, he says the move to Docklands will save about £10m a year on payroll costs of £28m and "with its international appeal growing, the paper looks set to go from strength to strength."

All this is quite different from existing EMS rules. Now, the Bundesbank, or any other central bank, is obliged to support an exchange rate and make credit available to partner central banks only when the currency reaches its parity limit.

The reforms have naturally aroused Bundesbank opposition. So far the Bundesbank is reluctant to afford credit lines to partners for intra-marginal intervention—although yesterday in Berlin it apparently agreed to do so on a case-by-case basis. It has been unwilling to compromise on this issue because of the fear that these reforms would threaten the control of the German money



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EVEN

Her face falls. This is not the first time you've said this.

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FLIES

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ON

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Wednesday September 9 1987

Judy Dempsey recently in Sofia reports on efforts to create a modern industrial state

Bulgaria's road to economic reform

THE DAY after Bulgaria's President, and Communist Party leader, Mr Todor Zhivkov, made his monumental speech at the Congress of the Party in July, it was impossible to buy a copy of the party newspaper, *Robotnickesk Delo*.

People seemed to be genuinely interested in what he had to say. It was no wonder. Eastern Europe's longest-serving leader had delivered one of the most radical programmes for restructuring the country's economy, as well as redefining the role of the Government, and spelling out the scope of the Communist Party.

In his speech, the energetic 75-year-old had no qualms in singling out inertia and bureaucracy for blocking change. Neither did he shy away from criticising mismanagement, inefficiency and those party officials who took their jobs for granted. He called for more glasnost in the newspapers and proposed a major overhaul of the ministries and the structures of local government, which he described as "feudal barons". Old ways of thinking no longer had a place in Bulgaria.

Many of these criticisms have already been heard from the Soviet leader, Mr Mikhail Gorbachev. But Bulgarian officials are at pains to argue that what is taking place in their country is no mere replica of what is happening in the Soviet Union. They point out that the reforms in Sofia predate the waves of change in Moscow and that Bulgaria is embarking on its own road to restructuring.

The process in Bulgaria began back in the 1970s, before Mr Gorbachev came on to the scene," said Mr Jaroslav Radev, an academician and deputy head of the state council, which is due to be disbanded.

Mr Radev is now responsible for drawing up amendments to the constitution and is one of the architects behind changes to be introduced in the National Assembly, or parliament, which could give this hitherto sleepy institution more power. But, if the reforms predate Mr Gorbachev, why did they take so long to introduce and where are they heading?



BULGARIA

Area: 110,912 sq km
Population: 8.5m (1985 census)
Net Material Product: 24,907m leva (1984)*
Imports: 14,022m leva (1985)*
Exports: 13,736m leva (1985)*
*Total net value of goods & 'productive' services, including turnover taxes produced by the economy
1984/5 Leva - about \$11
Europa Year Book 1987

Officials in Sofia call the reforms a "process" which will lead to a modernisation of the economy. They willingly concede that, over the past few years, the overbearing centralised structures of the state and its suffocating bureaucracy have outlived their usefulness.

This is the view of Mr Andrei Lukyanov, head of the newly formed Ministry for Foreign Economic Relations and a candidate member of the Politburo. Mr Lukyanov is one of the younger generation of technocrats who now believes it is time the Bulgarian authorities chipped at the structures of the state.

"After the war, the state had a real function," said Mr Lukyanov. "It was necessary to industrialise the country. The state had to have all the means at its disposal to do this." Now, he said, Bulgaria has reached a new stage of development. It had to move away from extensive industrialisation to intensive production. That demanded far less interference from the state whose centralised structures were inhibiting the reforms, as well as devolving more responsibility and power to the enterprises.

The basis on which the enterprises will have more power and say in how they run themselves will be "self-management". But officials stress that

Managers must develop qualities which, so far, had not been

expected of them," he said. "It will take time. The state has to help in the process, not by interfering but by providing the know-how, information and advice."

He and other officials are looking towards the future. "If we want to form a new generation of managers who are adequately trained, we have to give them responsibility - it is one of the ways in which the economy can be reformed," said Mr Lukyanov, adding that those who stand in the way, or who are unwilling to face new responsibilities, will have to "step aside".

There is, as in the Soviet Union, resistance to these changes. Bulgarian economists, such as Mr Ivan Angelov, point the finger at middle management. Mr Gencho Arabadzhiev, the deputy editor of *Robotnickesk Delo*, said that the party organisations in the provinces built up corrupt little fiefdoms of power. This partly explains why, in one sweep last month, Mr Zhivkov got rid of the 29 provinces and replaced them with nine larger territorial structures.

The question is whether or not all the changes can be understood by the enterprise managers and the people. Sceptics say that because so many changes have taken place in the past two years - involving the setting up of new councils, the abolition of ministries, the dismantling of councils and the re-establishment of new ministries - that many people are confused.

Some Western businessmen

think the reforms have been

hastily drawn up, partly in re-

sponse to pressure from the So-

viet Union and partly in re-

sponse to Mr Zhivkov's de-

determination to demonstrate

his flexibility.

"There is no doubt we are en-

thusiastic and pleased with

what Mr Gorbachev is doing. He

gives as much encouragement

as a common riposte. Officials

warn, however, that the patient

citizens can expect more

changes in the near future. If

Bulgaria is to gear itself up to

becoming a modern industrial

country, Mr Zhivkov's reforming

spirit, they insist, has a long way

to go.

Analysts say that the cash of-

fer, which comes at a time of

nervousness about US stock

prices, will be attractive to

holders unless Newmont Min-

ing's stock. The market, which already

owns 9.8 per cent of Newmont

Mining, a majority of the stock

and a platform to buy out the

remainder.

Yesterday's announcement deeply impressed Wall Street, dispelling most doubts in the investment community that the

group, which is led by Mr Pickens, the Texas corporate raider, yesterday launched an all-out assault on Newmont Mining and its main shareholder, Consolidated Gold Fields of the UK, a group led by Mr Pickens began a cash tender offer for 26m shares or just over 42 per cent of Newmont Mining's stock. The market, which already owns 9.8 per cent of Newmont Mining, a majority of the stock and a platform to buy out the

remainder.

Yesterday's announcement deeply impressed Wall Street, dispelling most doubts in the investment community that the

over, would not be able to find "junk bond" investors for such a large and aggressive deal.

But in language which has

come to be feared by corporate

managements all over the US,

Drexel Burnham said yesterday

it was "highly confident" it could

arrange the most difficult part

of the financing, not only for the

\$2.65bn tender offer but to buy

out the remaining 50 per cent of

Newmont if the tender is suc-

cessful.

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fer, which comes at a time of

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holders unless Newmont Min-

ing's stock. The market, which already

owns 9.8 per cent of Newmont

Mining, a majority of the stock

and a platform to buy out the

remainder.

The unions want the Govern-

ment to create a national coal

marketing authority to support

the domestic industry. The Gov-

ernment has refused.

It also poses a threat to Aus-

tralia's largest foreign ex-

porter, earner when interna-

tional rates are low, market

are tight and the country contin-

ues to face a balance of payments

difficulties.

Union officials said miners

were angry at their treatment

by employers, frustrated at the

lack of action by the Govern-

ment and concerned about the

industry's future. "The time for

rhetoric is over," said Mr Jim

Barney, the Miners Federa-

tion chief.

Australian coal strike threat to foreign exchange earnings

By CHRIS SHERWELL IN SYDNEY

AUSTRALIAN coal miners were yesterday heading for a national strike, starting tonight and likely to last at least a week.

The resort to a strike, after the failure of weeks of talks between unions, the mining companies and the Government, will hit output of the world's largest coal exporting country.

It also poses a threat to Aus-

tralia's largest foreign ex-

porter, earner when interna-

tional rates are low, market

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rhetoric is over," said Mr Jim

Barney, the Miners Federa-

tion chief.

Dollar support fails to dispel pessimism

Continued from Page 1

relatively modest - totalling be-

tween \$150m and \$200m - and

during European trading at least there was no sign of inter-

vention by the US Federal Re-

serve.

Senior European officials

said that the goal was to inject a

note of caution into recent dol-

lar selling and to signal that

speculative attacks on the dol-

lar could be countered by a mix-

ture of intervention and mon-

etary policy.

The Federal Reserve's en-

dorsement of the upward trend

in interest rates in the US and

the decision by Japan and West

Germany to hold down their

rates despite relatively rapid

monetary growth, was cited as

evidence of such co-operation.

The officials acknowledged,

however, that the Federal Re-

serve may face difficulties in

raising interest rates further,

while protectionist sentiment in

Congress has inhibited the US Ad-

ministration in its support for

the dollar.

In those circumstances, some

"shading down" of the informal

target ranges agreed at the Lou-

vre.

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target ranges agreed at the Lou-

vre.



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday September 9 1987

IVECO
Ford
TRUCK

BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

GAF chairman leads \$2.3bn buyout offer

BY GORDON CRABBE IN NEW YORK

MR SAMUEL HEYMAN, the lawyer and property developer who in the last four years has built the New Jersey-based GAF into a leading producer of special chemicals and building products, yesterday launched a management offer to take the company private in a buyout valued at \$2.3bn.

The proposal, which would provide \$64 cash and \$2.50 in debentures for each share, sent GAF shares soaring 514% higher in early New York dealings to trade at \$684.

Mr Heyman won the chairmanship of GAF after a hard-fought proxy battle in 1983, going on to launch takeover bids for Union Carbide and Borg-Warner, two large but embattled chemical manufacturers. Although neither of these succeeded, GAF made profits in the hundreds of millions from the subsequent sale of its stakes.

In his time at GAF Mr Heyman has consistently proclaimed the en-

hancement of investor wealth as his prime aim. However, the shares, after a sevenfold increase, have not been performing as well this year as some analysts had expected, despite uninterrupted growth in earnings.

Yesterday he pointed to the 22 per cent premium over last week's closing price which his deal would represent and preferred to take a longer historical view of GAF's market rating.

Noting that he had been elected "on a platform to maximise shareholder values," he said his management found satisfaction that acceptance of their offer "will have created increased shareholder values of more than \$2bn as a result of the more than 800 per cent increase in GAF's stock price." Mr Heyman personally owns about 8 per cent of GAF and could thus expect to receive nearly \$173m cash if the deal went through.

The management group which he is heading said it intended to finance the transaction with its own funds and a syndicated bank loan led by Chase Manhattan, as well as additional funds to be raised through Drexel Burnham Lambert and Merrill Lynch Capital Markets, the two investment banks which have been retained as advisers to Mr Heyman's team.

The proposal will be evaluated by a committee of four independent directors advised by Salomon Brothers.

GAF had sales last year of \$753.4m, from which it made net profits of \$20.2m - this included a \$20.4m net gain from the sale of shares in Union Carbide. In the first half of this year, when profits reached \$17.4m, a gain of \$9.1m was recorded from its tender of Borg-Warner stock to a rival group led by Merrill Lynch.

GM expects profit in Europe

BY KENNETH GOODING IN FRANKFURT

GENERAL MOTORS, the world's largest automotive group, will produce a substantial net profit for its European operations in 1987 after chalking up losses totalling over \$1bn in the past three years.

Mr Bob Stample, who this week took over as GM's president, said it would be "a profit to be proud of - big enough to grab your attention."

This would be achieved in spite of continuing problems in the UK subsidiaries and a long strike at the Spanish car assembly plant this year.

Mr Stample, speaking during the run-up to the Frankfurt Motor Show, said that GM's valuable car business in Britain was "clearly coming round." It would achieve an operating profit this year after a ye-

cord net loss of \$21.7m (\$101m) in 1986.

The Bedford commercial vehicle operations in the UK, until recently losing £500,000 a week, was reducing the deficit month by month.

"But it is still a struggle," he added.

GM would make a profit in Spain in 1987 for the second year running.

Mr Stample predicted and the Opel subsidiary in West Germany would be profitable for the first time in three years, to take GM's total European car operations back into the black.

Last year GM suffered a net loss of \$345m in Europe, a slight improvement on the \$371m lost for 1985.

Mr Stample recalled that last year' exceptional items accounted for \$360m of the loss. Of that nearly

\$100m went to cover the ending of medium and heavy truck production by Bedford and further restructuring of its van operations.

Mr Stample said GM's new European organisational structure, which had involved setting up a new headquarters for the car division in Zurich, Switzerland, was working well. In particular the new organisation was doing a good job in finding alternative supplies to replace high cost West German components.

He revealed that GM would continue to make a profit in Latin America this year (there was a marginal \$2.2m net profit in 1986), that Australia would break even and that in total GM's business outside North America would be in the black in 1987.

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He revealed that GM would continue to make a profit in Latin America this year (there was a marginal \$2.2m net profit in 1986), that Australia would break even and that in total GM's business outside North America would be in the black in 1987.

BTR wins US deal with first bid terms

By Steven Butler in London

BTR, the UK industrial conglomerate, yesterday succeeded in its \$33 a share, \$220m offer to acquire Stewart-Warner, the Chicago-based diversified engineering group.

The deal came through at BTR's initial offer price despite weeks during which Mr Bennett Archambault, Stewart-Warner chairman, held out for a better offer.

Mr Edgar Sharp, chief executive of BTR Inc, the US subsidiary, said the agreement on price was reached at the weekend, after lapsing of the mandatory waiting period under US antitrust legislation.

The Stewart-Warner share price had climbed to about \$37 after the BTR announcement of the offer in early August but by last Friday had settled down to \$33.

Mr Sharp said BTR stuck firmly to the original offer and told Stewart-Warner on Saturday it was final.

The deal nowise the less contains an unusual provision aimed at discouraging alternative bids for the company prior to completion of the deal. BTR currently holds some 17 per cent of Stewart-Warner shares but has now obtained options to purchase 12m new shares at \$33, amounting to 18.5 per cent of the company.

This would take the total stake close to 36 per cent and make it extremely difficult for a rival bid to succeed. "It is simply a situation of locking the company up," said Mr Sharp.

The options would be allowed to lapse in the absence of a competing bid.

Stewart-Warner had 1986 sales of \$268m although it lost \$20.1m at the pre-tax level after making a \$22.7m write-off for restructuring.

Corning said sales of the division this year were expected to total about \$150m, with each purchaser acquiring operations with sales of about \$75m.

George Graham in Paris reports on the sudden health of French state industry

CDF-Chimie stages a recovery

FRANCE'S state-owned heavy industries are making a faster return to health than had been expected, Mr Alain Madelin, the country's Industry Minister, said yesterday.

CDF-Chimie, the state-owned chemicals group, is expected to return to profit this year, Mr Madelin said in a newspaper interview. This is the first time this decade the group has moved out of the red.

The earnings of CDF-Chimie, formerly the chemicals offshoot of the state coal industry, together with the profit expected from the state car group Renault, are expected to balance the losses of the nationalised steel group Usinor-Sacilor, which may be reduced to half their 1986 level.

Mr Tchuruk has already begun a severe restructuring of CDF-Chimie. This has involved bringing the investment bank Paribas into the capital of its inks subsidiary, Lorraine International, and merging the group's fertilisers operation, AZF, with La Grande Paroisse, a fertiliser offshoot of the industrial gases group, Air Liquide.

The merged fertilisers activities are, however, not expected to return to profit until next year or 1989 whereas the inks and specialised chemicals sectors were already in the black last year.

Usinor Sacilor, the recently merged state steel group, meanwhile announced yesterday that it had halved its current loss in the first half of 1987, before tax and exceptional items, to FF105m, com-

pared with FF149m in the same period of 1986.

The main turnaround came in the stainless and special steels subsidiary, Ugine, which made a current profit of FF280m in the first half

compared with a loss of FF130m in the same period of 1986.

In flat products, where the group was already profitable last year, earnings rose from FF340m to FF420m. After a difficult start to

the year, Usinor Sacilor believes the better conditions of the second quarter will continue.

The group's welded tube and steel trading operations both returned to profit in the first quarter after losses in the same period a year ago, but heavier losses were recorded in the bar and rod division, Unimetal, and its subsidiaries.

Unimetal lost FF40m compared with FF40m a year ago while the whole long products division saw its deficit deepen to FF750m from FF610m in the first half of 1986. This represents a loss of over 15 per cent of turnover.

The restructuring already undertaken - including the closure of the Longwy steelworks and the Romilly rolling mill, and the rationalisation of pig iron production in the Lorraine region, should help to compensate, at least in part, for the 17 per cent fall in long product prices over the past year, the company said.

Usinor Sacilor last year recorded total losses of FF12.5bn, including FF1.5bn of exceptional restructuring costs. This year the exceptional losses are expected to be significantly reduced, the company said.

Argonaut and Clarendon fail to agree bid terms

BY OUR FINANCIAL STAFF

CORNING GLASS WORKS, the US manufacturer of specialty glass products, has agreed to sell its worldwide electronic components division to AVX, the US electronic parts group, and Vishay Intertechnology for about \$106m in cash.

Corning, whose products range from Pyrex tableware to optical equipment, said AVX would pay about \$87m and Vishay, a much smaller Pennsylvania-based electronic components group, the rest.

Corning said sales of the division this year were expected to total about \$150m, with each purchaser acquiring operations with sales of about \$75m.

The transaction, which is subject to government approvals, is expected to be completed by year-end.

The selling company said AVX would buy its capacitor operations in Raleigh, North Carolina, Biddeford, Maine, and Singapore while Vishay would buy Corning's resistor operations in Bradford, Pennsylvania, its Electrovoli unit in Britain, its Sovcor business in France and its Drolotz offshoot in West Germany.

The company said AVX and Vishay were expected to continue operating all the division's plants and to offer employment to virtually all the unit's 2,800 employees.

The transaction, which is subject to government approvals, is expected to be completed by year-end.

Clarendon, a closely-held concern which is a big investor in high-yield

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Banque Hervey Banque Louis Dreyfus
Caisse d'Epargne de l'Etat du Grand-Duché de Luxembourg Banque de l'Etat
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Agent Bank
Manufacturers Hanover Limited

July 1987

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13th July, 1987

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Subordinated Bank Adjustable Note Capital Securities
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Notice is hereby given that the Rate of Interest has been fixed at 7.5625% and that the interest payable on the relevant Interest Payment Date December 7, 1987 against Coupon No. 4 in respect of US\$350,000 nominal of the Notes will be US\$955.82.

September 9, 1987, London
By Citibank, N.A. (CSL Dept.), Agent Bank CITIBANK

INTERNATIONAL COMPANIES and FINANCE
**Chris Sherwell on a landmark decision for New Zealand companies
Ruling smooths restructuring plans**

A LANDMARK court decision in New Zealand has paved the way for a smoother and speedier restructuring of the country's corporate sector through mergers and acquisitions.

The decision, made in Wellington by the Court of Appeal last month, sprang from the proposal of merger of New Zealand's two biggest food manufacturers, Goodman Fielder and Wattie's.

In essence the ruling gives the Commerce Commission, New Zealand's anti-trust agency, greater discretion in dealing with merger applications coming before it. The commission will now be able to impose conditions on merger parties, and they in turn can avoid repeated applications.

The implications obviously spread wide. More immediately, however, the outcome has increased the chances of the Goodman Fielder-Wattie merger going ahead.

It has also improved the odds on a takeover of another big company, New Zealand Forest products, in which both Fletcher Challenge and Rata have been aggressively building share stakes.

The two cases foreshadow the creation of globally powerful New Zealand-based multinationals in the food and pulp and paper sectors. As it is, Fletcher Challenge and Goodman Fielder are themselves the result of mergers between large companies in recent years.

Future amalgamations and takeovers of big New Zealand companies—all part of the restructuring encouraged by the Labour Government's radical programme of deregulation—are also certain to benefit from the Appeal Court's decision.

The case itself related to the powers exercised by the Commerce Commission, one of three key agencies responsible for regulating corporate affairs in New Zealand.

In the deregulatory climate

of the past three years, both the Commerce Commission and the Securities Commission—the third agency is the commercial affairs division of the government's Department of Justice—have become a focus of controversy.

Arguments have raged over whether they are needed at all (the view of the purest economic nationalists) or should have greater latitude to curb the worst effects of otherwise untrammelled market forces.

The Securities Commission is currently reviewing legislation relating to takeovers, insider trading and financial accounting in all of which New Zealand has a relatively relaxed regime. While these deliberations are likely to bring some

Commission undertakes to decide the matter within 100 working days—a source of frustration for bigger merger Fielder-Wattie, the two companies did appeal to the High Court but first reached agreement on divestments which might accommodate the object of the Commission.

Under its controlling legislation, the Commission is supposed to allow mergers to go ahead unless the companies concerned acquire or strengthen their position of dominance in the marketplace.

Even where that occurs, the Commission must still allow mergers to go ahead if the public outweigh the disadvantages.

In dealing with applications before it, questions of what constitute market dominance or public benefit have generally posed few serious difficulties.

Fielder-Wattie, the two companies did appeal to the High Court but first reached agreement on divestments which might accommodate the object of the Commission.

In addition, they reached settlements with 19 companies whose businesses might be affected in the markets where the new entity's dominance concerned the Commission—in poultry, stock feed, flour milling, yeast making and bread.

The High Court ordered that these new proposals be put before the Commission, which would then report back to the Court. The two companies were unhappy with this outcome, and resorted to the Court of Appeal.

In his 23-page ruling, Mr Justice Cooke of the Court of Appeal not only reversed this ruling but went on to clarify the authority of the Commission.

When a proposal, original or revised, included some divestment, he said, it was a discretionary matter for the Commission to decide the bearing which that divestment would have on the question of whether the merger—unacceptably increased market dominance.

The Commission, he indicated, could choose for itself whether there should be a contract or some form of undertaking to divest after clearance was given for the merger. Alternatively, it might insist on divestment being completed before clearance.

The outcome does not mean that Goodman Fielder-Wattie merger will automatically go ahead, as Mr Cooke himself has since made clear. But the Commission will consider the revised merger proposals, and speedily.

Indeed, the practical effect of the decision, a streamlining of the approval process for mergers and acquisitions, is not only a welcome outcome for New Zealand's business community—it is for the Commission as well.

Most bank creditors agree to help Tateho

BY YOKO SHIBATA IN TOKYO

MR RYOICHI Nishiwaki, managing director of Taiyo Kobe Bank, said agreement had been reached by all but one of the bank creditors of Tateho Chemical Industries to shelve repayment by the company of some Y20bn (\$141m) in loan principal.

Taiyo Kobe, the company's largest creditor bank, and owner of a 4.9 per cent stake in Tateho, is to send a team of accountants to take charge of its financial affairs. Daiwa Bank, Saitama Bank,

Sumitomo Bank, Daiichi Kangyo Bank, Kyowa Bank and Hanshin Sogo Bank have agreed to the postponement of the principal payment.

Chugoku Bank, an Okinawa-based regional bank, has declined to accept so far. It has been demanding repayment of a Y1.2bn (\$84m) in loan principal.

Taiyo Kobe, the company's largest creditor bank, and owner of a 4.9 per cent stake in Tateho, is to send a team of accountants to take charge of its financial affairs.

Marui ahead in first half

BY OUR TOKYO STAFF

MARUI, JAPAN'S largest credit sales store, boosted pre-tax profits by 12.3 per cent to Y20.1bn in the half year to July. More than half its stores achieved double-digit sales growth.

U.S. \$100,000,000


Great Western Financial Corporation

Floating Rate Notes Due 1995

Interest Rate 7 1/16% per annum
Interest Period 9th September 1987
8th December 1987
Interest Amount per U.S. \$50,000 Note due 8th December 1987 U.S. \$940.02

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New Issues / August, 1987

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(Equivalent)


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“Some might say encouraging clients to become competitors is the height of folly. We feel otherwise.”

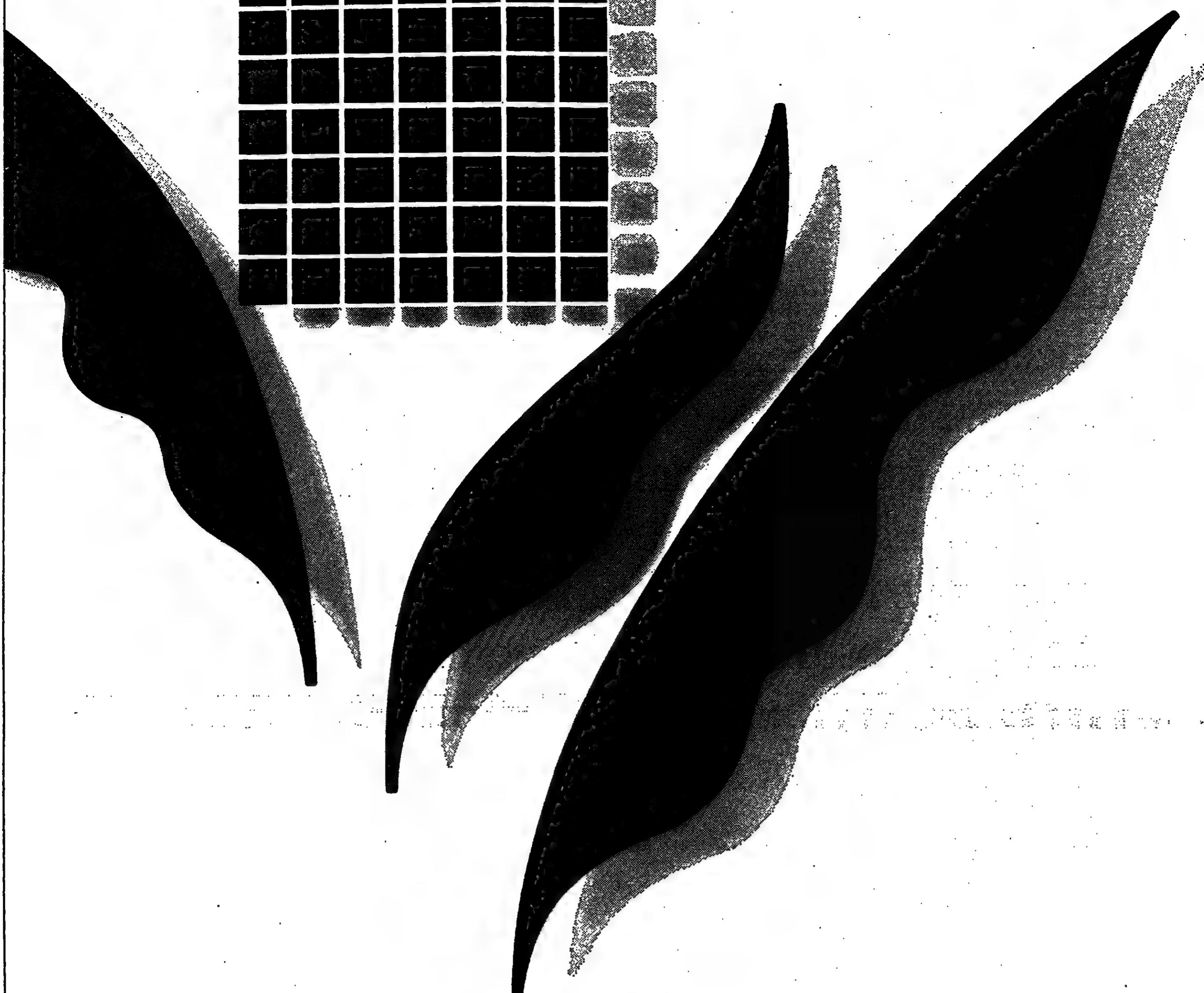
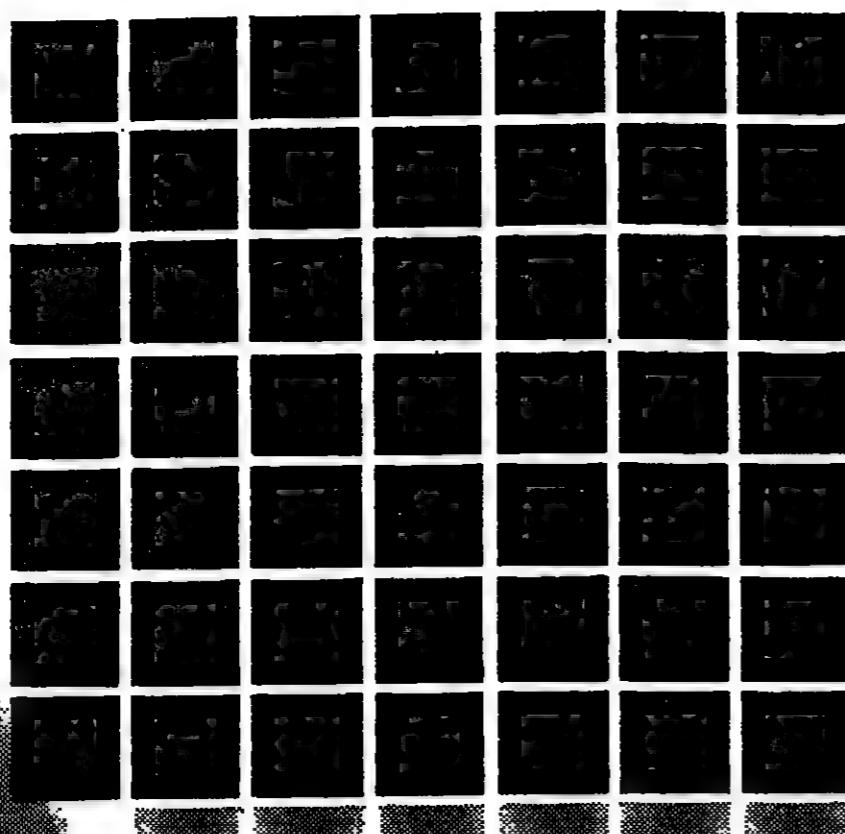
There are times when helping clients meet a strategic need means helping them do what we used to do for them. For example, with J.P. Morgan's guidance a number of multinationals have set up in-house banks to achieve better treasury management. Now they arrange their own swaps, manage their own currency exposures, provide credit to their clients, finance major projects. Results: funding costs are reduced and credit ratings are often strengthened. At J.P. Morgan we welcome the fact that clients are dealing in the markets for themselves. The more professional our clients become, the more opportunities there are to interest them in new ideas.



Clients with in-house banking capabilities don't stop being Morgan clients; they just test our resources in different ways.

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Ideas bring growth to finance.

The birth of Ferruzzi Agricola Finanziaria.

In October 1985 Gruppo Ferruzzi set out its plans to create one of the biggest agro-industrial groups in the world, to extend its activities into new sectors and to expand into new continents. In less than two years Gruppo Ferruzzi has become the largest agro-industrial group in Europe and the third largest in the world. Furthermore it is the second private-sector industrial conglomerate in Italy with an aggregate turnover of over 18 billion dollars. The Group's idea to use agricultural products for industrial and energy uses, and its related programme for environmental protection is a focal point of international debate. The driving force behind this extraordinary expansion has been Agricola Finanziaria, the Group's holding company. Its success on the financial market has allowed it to make large-scale investments such as the acquisition of CPC Europe, leader in the starch sector, the acquisition of a controlling interest in Montedison and Béghin-Say, and the restructuring of the sugar sector which makes the Group Europe's leading sugar producer. The market capitalization of the Agricola Finanziaria group amounts to about 20 billion dollars.

And now it is time for it to grow even more. Agricola Finanziaria is increasingly identified with Gruppo Ferruzzi and so Ferruzzi Agricola Finanziaria has been born.

All the activities of the Group will converge in the new holding company so that in due course Ferruzzi Agricola Finanziaria and Gruppo Ferruzzi will form a single entity. Its theatre of operations is increasingly worldwide.

Ferruzzi Agricola Finanziaria will span five continents.

Its widely diversified activities follow a single vertical structure from agriculture to services, from trading to agro-industry, from chemicals to the advanced services sector and finally to numerous industrial and financial shareholdings. Ferruzzi Agricola Finanziaria will be quoted on all the main European Stock Exchanges including London and Paris. This will lead to a broad national and international shareholder base in line with the Group's importance. The cycle is in constant movement: two years ago ideas brought growth to finance. Today

Finance is bringing growth to ideas.



**Ferruzzi
Agricola Finanziaria**

UK COMPANY NEWS

RIGHTS ISSUE TO FUND ACQUISITION AS INTERIM PROFITS FALL

Bowater makes £89m cash call

By PHILIP COGAN

Bowater Industries, the diversified UK group, is raising £28m via a rights issue to enable it to buy a new division, with an acquisition in the US a strong possibility.

Four years ago the company was one of the giants of the world paper industry but in early 1984 it demerged its North American pulp and paper operation and last year it disposed of its UK paper division via a management buyout.

What was left after the disposals were four disparate businesses in packaging, builders' merchants, freight forwarding and Australian timber and tissues. To take control of the division group Mr Norman Redland, formerly of industrial conglomerate BTR, was brought in as non-executive chairman in March and Mr David Lyon, Redland's managing director, was made chief executive in June.

The rights issue represents

the new team's first major move and was announced on the same day as the group's interim results for the six months to June 30, which showed a 30 per cent increase in earnings per share. Pre-tax profits, however, were 8.5 per cent lower at £17.3m because of the non-inclusion of the UK paper and tissue businesses sold last year.

Packaging and associated products increased trading profits by 20.5 per cent from £8.8m to £10.6m. Merchants and services profits were also higher, rising 40 per cent to £6.6m (£4.7m), despite the adverse effect of the weak US dollar on the European freight companies. But timber and tissues' profits were static at £3.7m, thanks to falling timber prices in Australia.

Trading profits on continuing businesses were 22.5 per cent higher at £20.9m (£17.2m) on sales of £550m (£495m). In last year's first half, discontinued

businesses contributed £10.8m on sales of £222m. The disposal helped reduce the loss per share to 53.8m (£2.1m) and after tax of £5.4m (£5.3m) and a reduced minority charge of £200,000 (£4.2m), earnings per share were 11.8p (£8.9p).

The interim dividend is being increased 31 per cent to 52.5p (4p) but the size of the increase is partly to reduce the disparity on the final dividend.

Bowater's future capital expenditure programme will mainly focus on packaging and on the Australian tissue paper operations and capital plans for the period between 1987 and 1990 have already been approved.

Although the group is considering several potential acquisitions in the US, it is making one purchase straight away. Bowater is paying £28m for a 49 per cent stake in Mitex, a Missouri-based company, which will then acquire Gang

Nail Systems from Redland, the UK building materials group, for £85m.

Both groups manufacture builders' hardware and their combined profits in 1986 were £5.5m on sales of £120m, with £9.3m on sales of £135m expected this year.

Bowater's rights issue is the latest in a long series of cash calls on the London market by companies seeking acquisitions in the US. After the poor response to some of the earlier offers Kleinwort Benson, Bowater's investment bank, has priced the one-for-five issue at 470p, a substantial discount to Monday's closing price of 551p.

"We obviously took into account the volatility of the market, the demands on investors and the fact that new management has been installed," said Mr Simon Robertson, a director of Kleinwort Benson.

Last night, Bowater's share closed 25p down at £52.5p. See Lex

Laporte in £20m US purchase

By David Waller

Laporte Industries, the chemicals group, is to expand in the US with the \$33m (£19.57m) acquisition of Vining Industries, an Atlanta-based supplier of formulated process chemicals to the paper industry.

Vining, a private company which made \$3m pre-tax profits last year on \$15.5m turnover, supplies specialty inorganic chemicals to the US paper processing and water processing industries, particularly in the South-East.

Mr Ken Merton, Laporte's chief executive, predicted considerable synergy between Vining and the group's existing activities.

As a leading supplier of peroxide to the world paper industry, Laporte intends to expand Vining's business across North America and elsewhere in the world, where its specialist technology will be grafted onto other Laporte companies.

The purchase is to be financed out of Laporte's existing cash resources and will leave the group cash-neutral. Shares in

Buoyant start to year by Savoy

WITH BUSINESS in the six months to the end of June 1987 described as extremely buoyant, The Savoy Hotel saw pre-tax profits for the period rise by 28 per cent.

Overturn up by 21 per cent to £35.7m against £28.4m last time the pre-tax figure increased from £5.03m to £6.8m. Earnings per 10p A share came out at 14.7p (£12.07p) and per 5p B share at 7.37p (6.85p).

Trusthouse Forte has been entrusted to gain control of the group since 1981 and at the moment holds 42.8 per cent of the voting shares.

• comment

In June, 420,000 US tourists visited the UK, 60 per cent more than in the same month last year. It is a fair bet that a large proportion of the more

prosperous of them stayed at either Claridges or the Savoy, and thus contributed to the group's 21 per cent increase in receipts and 35 per cent rise in trading profits. Such statistics are respectable only if considered in isolation from the rest of the hotel industry, where structural upheaval has helped companies such as Norfolk Capital and Friendly Hotels deliver doubled interim profits in recent weeks—albeit against a first half last year afflicted by Chernobyl/Libya. At £859, up 5p yesterday, Savoy's A shares are on a prospective p/e of 18 if the group makes £1.2m in the full year. Await events in the courtroom, where THF is trying to disentangle a block of 8 shareholders.

Financial Times Conference Organisation
London, 27 & 28 October 1987
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COSTAIN GROUP

INTERIM REPORT 1987

Group Results

	Six months to 30 June 1987	Six months to 30 June 1986	Year 1986
	£m	£m	£m
Turnover	425.0	375.0	866.0
Operating profit	25.8	28.1	74.9
Interest payable	4.9	6.9	10.6
Profit on ordinary activities before taxation	20.9	21.2	64.3
Taxation at estimated 33% (1986—27%, year 27.5%)	6.9	5.7	17.7
Profit on ordinary activities after taxation	14.0	15.5	46.6
Minority interests	1.5	1.7	4.3
Profit before extraordinary items	12.5	13.8	42.3
Extraordinary items	1.8	0.7	1.2
Profit attributable to Costain Group PLC	10.7	14.5	41.1
Interim dividend of 3.65p per share (1986—3.5p)	6.1	5.8	—
Total dividends (1986—8.75p per share)	—	—	14.6
Amount retained	4.6	8.7	26.5
Earnings per share	7.5p	9.6p	27.5p
Average number of shares in issue	166.8m	143.0m	153.6m

Overseas currencies have been expressed in sterling at average rates of exchange. Earnings per share and dividends have been adjusted for the recent one for one capitalisation issue. The figures for the year 1986 have been abridged from the full Group accounts for that year on which an unqualified report was made by the Group's joint auditors and which have been delivered to the Registrar of Companies.

Highlights from the Chairman's Statement

- The decline in engineering and construction markets has been offset by the successful development of interests that we believe offer potential for sustained growth through the next decade and beyond.
- The coal mining activities of the Group in the USA and Australia continued to advance satisfactorily. Deliveries under the recently won 14 year supply contract at Ravensworth began on 1st July.
- Good progress was made in new housebuilding operations in California and Spain.
- The property development programme is at a record level with increased activity in the retail and office sectors.

COSTAIN. MINDS OVER MATTER
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COSTAIN GROUP PLC, 111 WESTMINSTER BRIDGE ROAD, LONDON SE1 7UE. TELEPHONE: 01-928 4977.

GrandMet sells US subsidiary for £71m

By Mike Smith

GRAND METROPOLITAN, the food, drinks and hotels group, yesterday completed a series of large US disposals by selling Children's World, the kindergarten chain subsidiary, for \$117m (£71m) in cash.

Children's World, which is

being bought by management services company AXA, was acquired by GrandMet in 1983 as part of a much-hailed expansion into US branded consumer services.

Since then, however, such changes affect our civil

UK COMPANY NEWS

Neilson Leisure abandons flotation

By David Walker

Neilson Leisure, the tour operator which in July launched an offer for subscription to join the Third Market, has at the last minute abandoned its flotation plans and sent back the money received from would-be investors.

Instead, Neilson has been bought by Granada, the TV and leisure company which moved into the holiday business in April with the £50m acquisition of WSL. The purchase price has not been disclosed—but Granada said yesterday that they paid less than the £56m market capitalisation Neilson would have had if the flotation had gone ahead.

"During the course of the offer, it became increasingly obvious that we would not achieve the level of profits forecast in our offer document," explained Mr Warren Sandral, Neilson's chairman and managing director last night.

Neilson published its prospectus in mid-July and forecast that it would make pre-tax profits of £10.5m in the year to the end of next month. It sought to raise £1.5m by offering to the public 1.85m shares which would have qualified for tax relief under the Business Expansion Scheme.

Guideshouse, the stockbrokers sponsoring the issue, said that the issue was "very well" if not quite fully subscribed when the offer closed a fortnight ago. It has sent a cheque to several hundred shareholders of the issue, covering both the amount subscribed and interest.

Nelson— which operates summer and winter coach holidays—has a chequered profits record. Its best year was in 1983, when it made taxable profits of £785,000. In the following year, it made losses of £1.15m, to be followed by a profit of £461,000 and a loss of £189,000 last year.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corres.	Total of pending payment	Total div	last year	Total year
ASD:	Int 4.5	Nov 2	4	—	8.5		
Barker & Dobson	Int 1.5	Jan 5	—	—	1		
Bodyserv	Int 2	Dec 30	1.83*	—	4*		
Booker	Int 3.4	Jan 4	4.75	—	13.75		
Bowater	Int 5.25*	—	4	—	10		
Brit. Aerospace	Int 6.0	—	6.4	—	17.4		
Costain Group	Int 3.65	Oct 30	2*	3.6	3.4		
Electron House	Int 2.1	—	2.3	—	6.8		
Kings Lighting	Int 2.57	—	2.7	—	6.75		
Expansys Int'l.	Int 3	—	3	—	9		
Haynes Pub.	Int 0	Jan 4	14	—	14		
Hambre: Catalyst	Int 0.85	—	—	—	5		
Hestair	Int 2	Jan 4	1.7	—	4.5		
Intelsat	Int 1.54	Nov 24	0.85	—	3		
IMI	Int 2.75	Oct 19	2.5	—	8		
Interlink Express	Int 3.5	—	—	5.85	—		
Kerry	Int 0.5217	—	—	0.38			
LMS	Int 2	Nov 7	1.5	2.5	2.55		
Lopez	Int 2	Oct 23	1.5	—	4.2		
Macdonald Martin A	Int 4	—	1.5	—	4		
Macdonald Martin B	Int 1	Oct 23	4	—	19		
Prov. Financial	Int 4.5	Oct 23	2	—	8.5		
Ricardo	Int 2.25	Oct 21	2.5	—	18		
Sherwood Computer	Int 1.57	—	1.25	—	3.75		
Technology Project	Int 1.24	Nov 3	0.66	—	2		
Tech. Project	Int 0	Oct 20	0.11	—	0.5		
Trade Indemnity	Int 2.5	Oct 22	1.85	—	4.8		
John D. Woods	Int 1.25**	Oct 22	1.25	—	—		
Dividends shown per share, except where otherwise stated. * Equivalent after allowing for strip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. ** Unquoted stock. ¶ Third market. ¶ To reduce disparity. ** Special payment. * Irish pence throughout.							

Hawley accelerates past £30m

By CLAY HARRE

Hawley Group, the international services company, yesterday reported doubled pre-tax profits of £51m (£30.7m) for the first six months of 1987 and won its shareholders' approval for the 715m (£430m) takeover of ADT, the leading US supplier and operator of alarm systems.

The pre-tax advance from £25.2m per cent ahead at £481.3m. Earnings per share, undiluted by outstanding convertible preference shares, rose by 20 per cent to 7.9 cents (6.6 cents).

Hawley's already low tax charge fell again to just below 15 per cent. The Bermudian-domiciled group has reported in US dollars since last year.

Its plan to issue \$400m of convertible preference shares

without offering pre-emptive rights to existing shareholders was opposed on behalf of only 2 per cent of shares at the special general meeting yesterday in Bermuda. No one spoke against the issue, according to Mr Michael Ashcroft, chairman and president.

The major difference in the group's composition between the first half this year and the same period of 1986 was the addition of Pritchard Services, the cleaning and maintenance company, for which Hawley paid £150m. British Car Auction, bought in a deal worth £182m, was in the accounts for the final two months.

The proportion of sales in North America rose to 64 per cent (53 per cent) in the half. ADT will raise the total to three-quarters. The UK share

fell to 21 per cent (38 per cent) and that of the rest of the world—mostly Australia—rose to 15 per cent (9 per cent).

In each of its three geographical markets, Hawley has achieved or is close to leadership in three out of four of its core businesses: cleaning, security, hospital services and auctions.

As an interim dividend, Hawley will follow its conventional practice of a 'strip issue' in this case one-for-50 (one-for-50 last year). With Hawley's shares 5p lower at 158p, the strip dividend would be worth about 4.37 cents against the 4.2 cents (3.1 cents) cash alternative. The strip is payable on September 16, the cash on January 26.

● comment

Now that the pre-emption rights storm has passed without sloshing out of its teacup, perhaps Hawley and its British shareholders can sit back and calmly realise that they need not stay at daggers drawn. As an archetypal stock for the Thatcher (and Reagan and Hawley) years, Hawley provides possibly the best vehicle to reap the financial benefits of the international trend toward privatised services, depending on part-time employment and the demand for security products fed by anxiety about crime. Three months of ADT should lift pre-tax profits to £155m for the full year. With a tax charge unlikely to exceed 10 per cent (ab, balmy Bermuda), the pre-tax p/e of 12, fully diluting for all the convertible, does not look expensive. With additional listings helping to fuel demand, it is too soon to worry about services when the world market, metaphorically, enters a post-Thatcher era.

Record results and dividend increased.

Earnings per share increased by 47.9% on first half of 1986.

UK developments include acquisition of minority interest in Design in Action and purchase of the Grayling Group of PR consultancies.

Acquisitions in Amsterdam and Lisbon have extended the Alliance International advertising network to 14 agencies in 10 countries.

Oldham's property valuation

By WILLIAM COCHRANE

THE INDEPENDENT valuation of Oldham Estate, the property vehicle of the legendary Mr Harry Hyams, leaves Oldham's investment properties at a staggering 25 per cent above their value in their balance sheet figure as at September 30, 1986.

Chartered surveyors Debenham & Tewson & Chinnocks were called in to perform the valuation last May by MEPC, bidders for Oldham, and the Co-operative Insurance Society (CIS) which sold MEPC all but a tiny fraction of its current 68.8 per cent holding in Oldham last February.

Freshbake expands frozen food side via acquisition

By STEVEN BUTLER

Freshbake Foods yesterday announced an expansion of its range of frozen food products with the acquisition of Betterbake Products for an initial £1.5m.

Betterbake manufactures a range of frozen savoury products and beefburgers, where Freshbake is already active, and will take the company into dairy sponge cakes and gateaux, which it says are fast-growing areas.

The initial consideration, which is to be satisfied by £462,177 and the issue of 783,579 new ordinary shares, is based on estimated pre-tax profits at Betterbake of £160,000 for the nine months to April 2 1988, with additional payments depending on performance.

Betterbake's pre-tax profits came to £170,356 in the year to the end of June 1987, on a turnover of £4.2m.

Freshbake said it had obtained warranties and indemnities as it normally does covering the financial information provided. The company took a £0.7m provision in connection with over-statement of vegetable stocks and under-statement of creditors at World Farm Foods, which it acquired in January for nearly £8m.

ASD rises to £1.5m

ASD, US\$-quoted steel stockholder and distributor, boosted taxable profits from £1.21m to £1.52m on turnover ahead from £34.67m to £45.1m in the six months to June 30, 1987.

The directors declared an increase from 4p to 4.5p in the interim dividend and after a fall in tax from £291,000 to £352,000 earnings per 51 share rose from 11.5p to 16.2p.

Acquisitions made during the year contributed £8.22m to the turnover and a modest pre-tax loss. The businesses were being rationalised and developed and performance was improving.

Mr Ralph Oppenheimer, chairman, said that although the second half was normally less profitable than the first half, the company was cautiously optimistic for the rest of the year.

Goal Petroleum up Goal Petroleum, oil and gas exploration and production company, produced an interim pre-tax profit of £498,000 compared with a loss of £209,000 last time after oil production rose by 46 per cent.

Turnover for the six months to June 30 was £3.35m (£1.6m) and earnings per share were 0.44p (0.19p loss). The average oil price realised was 30 per cent higher at \$17.50 per barrel, giving a sterling realisation of £10.85 per barrel compared with £8.96 in the first half.

Source: Business Monitor, Hoare Govett.

EOP EX

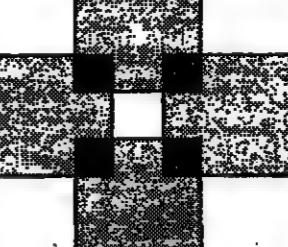
INTERIM RESULTS

	Unaudited 6 months ended June 30	Audited year ended Dec. 31
1987	1986	1986
£1,000	£1,000	£1,000
Turnover	67,577	53,719
Profit before taxation	2,034	1,505
Profit after taxation and minority interests	1,003	603
Earnings per ordinary share	7.32p	4.95p
Dividend per share	2.0p	1.8p

The 1986 figures are extracted from unaudited audited accounts which have been delivered to the Registrar of Companies.

- Record results and dividend increased.
- Earnings per share increased by 47.9% on first half of 1986.
- UK developments include acquisition of minority interest in Design in Action and purchase of the Grayling Group of PR consultancies.
- Acquisitions in Amsterdam and Lisbon have extended the Alliance International advertising network to 14 agencies in 10 countries.

CONSUMER ADVERTISING



MARKETING SERVICES

CORPORATE COMMUNICATIONS

Copies of the half year report are available from The Secretary, Lopex plc, Alliance House, 63 St. Martin's Lane, London WC2N 4BH. Telephone: 01-836 0281

AUTOMOTIVE

BTR suppliers include: Metalastric, Dunlop Automotive, Fatai, Herts BTR.

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EUROPEAN
OPTIONS
EXCHANGE

UK COMPANY NEWS

US growth helps Hestair rise 62% to £5m halfway

Hestair, the services and consumer products group which is expanding in the US temporary employment field, produced a 62 per cent improvement in interim pre-tax profits to £5.03m after a strong performance in the US.

The group paid \$19.8m (£12.6m) for two US agencies in August. Directors said it had completed its initial framework of temporary help branches in the country's major growth areas. Sales at the group's 87 US branches are running at an annualised \$160m.

UK companies had made good progress with the exception of Kable Programming Support which had been affected by adverse currency movements.

Atlas in the services division and Dennis Eagle in the engineering division had achieved outstanding performances.

Turnover rose 31 per cent to £28.93m for the six months to July 31. Earnings per share rose from 3.5p to 11.2p, and the interim dividend rose from 1.7p to 2p.

In the US development was

continuing and profit levels were exceeding expectations. The group plans to build its network in the temporary help field to some 200 branches, to develop a permanent placement operation and to acquire other niche businesses in personnel services.

In the UK the organic development of HMS and Atlas was continuing. The consumer products division was set for a second half and another record result was expected. Order intake at the vehicle division had improved and order books for the second half were strong, which should accelerate the profit recovery begun in the first half.

All UK divisions were actively seeking acquisition or product opportunities to increase profitability and the directors were confident of another record.

Turnover rose 31 per cent to £28.93m for the six months to July 31. Earnings per share rose from 3.5p to 11.2p, and the interim dividend rose from 1.7p to 2p.

Opinion is divided over which will prove the better

Better credit control helps lift Provident Financial

A 15.5 per cent increase in interim taxable profits at Provident Financial Group, consumer credit and insurance, was due largely to concentration in the credit companies as improvements to credit control and to the standard of collecting customers' repayments.

Profits for the six months to June 30 rose from £5.67m in £6.61m on turnover down from a restated £18.26m at £17.7m.

Sir Timothy Kinson, chairman, said the reduced level of turnover was partly due to this emphasis on credit control and the standard of collecting customers' repayments.

Sir Timothy said that in the second half the company was continuing to give priority to credit control and to improvements in branch operating methods.

The directors declared an interim dividend of 4.5p — up from 4p last year. After Tax of £2.21m (£2.66m), earnings per share rose from 2.25p to 2.71p. Net grants worked through at 2.63p, up from 2.62p last time.

Elsewhere in the group, progress had been maintained, especially in the insurance-related activities. Halifax Insurance in particular had benefited from more realistic industry-wide levels of premium. The geographical expansion of Whitelock Estate Agency had been limited by the company's unwillingness to pay inflated prices for acquisitions. Nevertheless it had advanced to 78 branches at the end of 1986 to a current 94.

Sir Timothy said he expected the group to produce a good result in 1987.

In the comparable period last year profits were hit by the relatively poor start of weekly-collected credit control, which then accounted for 30 per cent of the group's turnover.

A large surge of customers in 1985 had also caused problems which had been exacerbated by the introduction of a new administrative system that had resulted in rather more slow paying customers than usual.

Emess in £3m German deal

By CLAY HARRIS

Emess Lighting yesterday raised its stake in Brilliant-leuchten, the West German lighting group, to 24 per cent in a £3m deal which gives the British company access to continental design expertise and an expanded overseas distribution network.

The lighting and electrical accessories group also reported a 50 per cent increase in interim pre-tax profits to £2.53m, on sales ahead by 73 per cent to 30.2m. The results included four months' contribution from Tenby Industries, which Emess bought from BSI International earlier this year.

Emess is to pay DM 8.5m (£5m) for a 20 per cent stake in Brilliant, a listed company based in Bremen. It had already bought 4 per cent in the stock market.

Brilliant, a lighting fixture supplier to leading European chains and an own-brand manufacturer for retailers including IKEA of Sweden, achieved pre-tax profits of DM 4.5m on sales of DM 75m in the year to April 30.

Mr Michael Meyer, Emess chairman, said yesterday that the design departments of both companies would co-operate on new products for which tooling costs would also be shared.

Emess fixtures would be distributed by Brilliant subsidiary in Australia and the US, and the German company's innovative products were likely to appear shortly in Britain.

Of the Emess shares to be issued in partial payment for the Brilliant stake, one-third will be retained by the vendor, and two-thirds will be placed with West German institutions.

The acquisitions from Tenby accounted for about half of Emess's profits growth in the first half. Fraser & Glass, the moulded plastic motor components company sold to Trivona of the US at the end of June, contributed only about £200,000, according to Mr Meyer.

The group was on course to match its usual seasonal split of second-half profits of at least

twice those in the first six months, he said.

Earnings per share advanced by more than 50 per cent to 3.3p (6p) and the interim dividend is increased to 2.8p (3.9p).

Emess is on target for 25m pre-tax for the full year.

Although it falls short of some of the more bullish forecasts after the Tenby acquisition, the group's adroit use of the £15m in tax losses which came along in the bargain should insulate the effect on earnings per share.

If these emerge at 27p, the prospective p/e stands above 18 at yesterday's market price of 504p, down 4p. The price already fully reflects admiration for Mr Meyer's design-conscious strategy (premium light switches colour co-ordinated with Dulux shades) and canny forging of links with like-minded continental Europeans. In the absence of an early acquisition, the shares probably do not have much further to rise in the short term.

Cleaning and Building Services

Hospital Housekeeping and Food Services

Security and Communication Services

Auction Services

Hawley Group

The Group's priorities continue to be the profitable expansion of core businesses, market leadership of our chosen sectors and consistently improved earnings per share. Hawley's growth under the present management team has been exceptional and we intend for it to continue into the 1990's.

Michael A. Ashcroft, Chairman and President

Interim Results To June 30 1987	Unaudited 6 months to June 30 1987 \$000	Unaudited 6 months to June 30 1986 \$000	Audited 12 months to December 31 1986 \$000
Net sales	431,289	279,948	841,838
Earnings from operations before income taxes	51,020	25,249	83,227
Net earnings from operations	43,370	21,388	74,296
Net earnings per common share	7.9c	6.6c	21.0c
Net earnings per ADR*	\$0.79	\$0.66	\$2.10

*Each American Depository Receipt ("ADR") represents 10 common shares.

For a copy of the 1987 Interim Report, contact:
Tennmads, Prospect House, The Broadway, Farnham Common, Slough SL2 3PQ.

Acquisitions boost IMI to £40m

IMI, the diversified metals

and engineering group, yesterday revealed that its profits for the first six months of the 1987 year had risen by £2.6m to £10.1m at the pre-tax level.

The figures included six months' profits from companies acquired last year and the first half of 1986 and a half month of Martonair profits.

The additional benefit in 1987 was estimated by the directors at

£2.6m.

The overall 31 per cent improvement in profits was achieved on the back of a 10 per cent increase in turnover to £41m. All but one of the group's businesses showed

advances.

IMI achieved a considerable

further advance in building products particularly in copper

advances.

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UK COMPANY NEWS

Strong demand as Ibstock beats forecasts with £16m

STRONG DEMAND in the brick divisions and higher profits from fibres helped Ibstock Johnsons interim profit increase 23 times. In the first six months of 1987 the taxable figure was up from £6.5m to £16.3m, about £3m above market expectations.

There was also a substantial fall in the net interest charges from £2.15m to £401,000 following last year's write-off.

Turnover improved from £38.26m to £69.2m. Earnings per share came out at 7.26p (3.64p) and the interim payment is being raised from an adjusted 0.85p to 1.5p, partly to reduce disparity.

Mr Paul Hyde-Thomson, chairman, said on prospects for the second half that demand for bricks and tiles in the UK remained high and performance of the division continued to improve. Despite lower activity in the US demand was holding up and better margins were expected.

Of the period under review

the directors said that the brick divisions on both sides of the Atlantic enjoyed strong demand and good winter conditions. In the UK despatches exceeded production, which was unusual for the first half of the year and trading profit was at a new high of £10.9m.

Ibstock's divisional profits at £2.2m (£534,000) were above the £1.4m for the whole of the previous year.

Turnover was split between £38.85m (£21.47m) for the UK and US £30.72m (£23.78m), giving UK trading profits of £10.52m (£6.85m) and £5.52m (£1.65m) in the US. The fibres contribution was added to that.

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Of the period under review

Buoyant motor trade lifts TKM by 72% to £12m

At a time when demand for its two main profit earners, bricks and wood pulp, is buoyant the company is also reaping the rewards for doubling its stake in Eucalyptus Pulp Mills and for persevering in the US after several years of losses there.

The market had expected pre-tax profits to double but when its expectations were exceeded it seemed reluctant to react, marking the shares up just 2p to 189p. But if Ibstock produces £3m this year the prospective p/e will be about 12, leaving room for some growth at least. The company may never repeat the expansion of the first half of this year but it still has plenty to go at in the US, where margins are still only around 11 per cent compared with 28 per cent in the UK and where the popularity of Ibstock's specialty bricks is growing.

With gearing expected to be nil by the end of the year, there is also scope for paper-free acquisitions.

● comment

New managing director Peter Woodward could hardly have hoped to present a better set of figures; his problem will be to produce an encore. This is the year when everything is

Budgen lifts Barker to £7m

BARKER & DORSON'S interim results reflect the acquisition last year of the Budgen supermarket chain with group pre-tax profits up from £241,000 to £7.2m for the 26 weeks to July 11.

Budgen contributed £5.75m to the trading results compared with nil for the same period last year with the original confectionery sector contributing £1.06m, up from £286,000. Property contributed £957,000, including the disposal of under-used sites.

Group turnover was up from £15.85m to £143.55m with the bulk of turnover — £125.87m (£nil) — coming from food retailing and £18.45m (£15.35m) from confectionery (the group figure takes in inter-company sales of £812,000).

The directors announced yesterday that 11 major store refits were planned before the year-end, together with three new stores. Budgen expects to open at least 12 new stores next year.

They were encouraged by the progress in all major areas of activity and were confident that this would be reflected in results for the full year.

"Current trading," they said, "remains strong with the added progressive favourable effects of revised product ranges being introduced."

Noting the contribution of the Budgen supermarket chain to the results, the directors said the company had an operating margin of 4.5 per cent, a substantial rise from the 4 per cent achieved for the final 20 weeks of the 1986 year.

They are paying an interim dividend of 1.5p (£nil).

After tax of £1.52m (£nil) earnings per 10p share rose from 0.5p to 6.65p.

● comment

John Fletcher, chairman of Barker & Dobson, has a smile on his face and well he might after yesterday's figures. The turnaround in Budgen has acquisitions.

John D. Wood advances 54% to £1.16m

All-round growth boosts Lopex by 35% to £2m

ALL-ROUND GROWTH, including awarding the contract for the French government's AIDS prevention campaign, helped Lopex, advertising and marketing group, report interim pre-tax profits up by 36 per cent.

On a pre-form basis turnover moved 29 per cent ahead to £55.05m (£3.95m) and the pre-tax result came out at £1.16m (£754,000).

Mr George Pope, joint chairman, said that since the flotation a higher profile had been achieved. The London residential side of the group had been operating in favourable conditions and continued to flourish. The number of sales and, he believed, the company's market share, had increased.

The directors had been particularly encouraged by the improvement in the agricultural and country residential business, acquired in September 1986. They intended to increase the country departments' presence in the south of England.

In addition, they hoped to expand the existing networks of offices in the London residential department.

As indicated in the prospectus, a special 1.5p dividend is proposed. Earnings worked through at 9.6p (5.7p) per 10p share.

BOARD MEETINGS

TODAY		London United Investment		Sept 10	
Interim	Abbott Mead Vickers	Manders	Crusible	Sept 17	
Agency	Amex, BT, British Vts, P&G	Next	Scandinavian Trust	Sept 15	
—	Mass Bros, James Nair, New Darien	Oct	Scandinavian Trust	Sept 16	
—	Gill, Nurdia and Peacock, Panalpina	Sept 10	Scandinavian Trust	Sept 17	
—	and Oriental Steam Navigation, Prudential, Turner and Newall, James Wilkes, First Alumac, First Alumac	Oct 10	Scandinavian Trust	Sept 18	
—	—	Sept 20	CALA	Sept 15	
—	—	Sept 25	Casket (8)	Sept 22	
—	—	Sept 25	Chivers, Farnell, Mawson (A and B)	Sept 15	
—	—	Sept 25	Mechanics (A and B)	Sept 15	
—	—	Sept 25	Northern Industrial Improvement Trust	Sept 18	
—	—	Sept 25	West Yorkshire Independent Hospital	Sept 14	
—	—	Sept 25	Wespoon Investors Trust	Sept 17	

FUTURE DATES

Interim		London United Investment		Sept 10	
Autofastex	Bank of Wales	Sept 17	Sept 22	Sept 15	
—	Denitis (5)	Sept 14	Sept 18	Sept 18	
—	Estates and Gen. Investments	Sept 25	Sept 28	Sept 17	

Provident Financial Group

INTERIM RESULTS

RESULTS AT A GLANCE

for the half-year ended 30th June 1987

	Unaudited	Half-year to June 1987	Audited Full Year 1986
	£'000	£'000	£'000
Turnover	177,300	180,283	409,684
Group profit pre-tax	6,607	5,670	22,259
Ordinary dividend per share	4.50p	4.00p	13.00p
Earnings per share	8.71p	7.33p	29.07p

As stated to a corporate host.

The Interim Report 1987 will be posted to shareholders on 16th September 1987. Copies may be obtained from the Secretary.



Provident
Financial
Group
PLC

Colonnade, Sunbridge Road, Bradford BD1 2LQ. Tel: 0274 733321

TPS increases profits by 42%

Technology Project Services, supplier of engineering and technical support staff, increased pre-tax profits by 42 per cent from £26.600 to £37.600 for the six months to June 22.

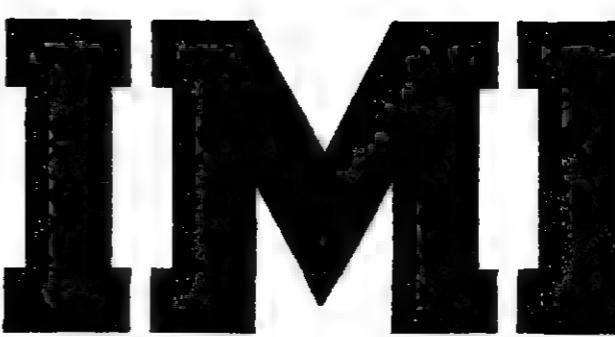
Turnover increased by 27 per cent to £4.64m (£3.65m).

Referring yesterday to the record turnover and profit, Mr Richard Avery, chairman, said that the planned restructuring of the company's operations was already producing results.

"An encouraging number of new international clients and contracts have been won," he said. "The board considers the outlook for 1987 to be very positive."

After tax of £22.600 (£15.000) earnings per 10p share increased to 7.3p.

A dividend of 1.8p (0.65p) was declared.



A MAJOR INTERNATIONAL GROUP

The Directors of IMI plc announce the following unaudited results of the Group for the first half of 1987 with comparative figures for 1986. The results for the full year 1986 are abridged from the audited accounts which have been delivered to the Registrar of Companies.

	1987		1986
	FIRST SIX MONTHS £ million	SIX MONTHS £ million	YEAR £ million
Turnover	421	383	780
Trading profit	40.7	31.9	75.3
after charging depreciation	11.7	10.2	22.5
Income from fixed asset investments	1.4	1.3	3.2
Net interest payable	(2.0)	(2.7)	(5.2)
Profit on ordinary activities before taxation	40.1	30.5	73.3
Tax on profit on ordinary activities	(12.9)	(8.6)	(20.6)
Profit on ordinary activities after taxation	27.2	21.9	52.7
Applicable to minority shareholders of subsidiaries	(0.3)	(0.2)	(0.5)
Profit applicable to shareholders of IMI plc before extraordinary items	26.9	21.7	52.2
Extraordinary loss after taxation	—	—	(3.2)
Profit applicable to shareholders of IMI plc after extraordinary items	26.9	21.7	49.0
Earnings per share (excluding extraordinary items)	8.4p	7.5p	17.1p

ORDINARY DIVIDEND

The Directors have declared an interim ordinary dividend for the current year at the rate of 2.75p per share (1986: 2.5p per share). This dividend will absorb £8.8 million (1986: £7.9 million) and will be paid on 19 October 1987 to shareholders on the Register on 24 September 1987.

BRIEF REVIEW OF ACTIVITIES

First half pre-tax profits of £40.1 million were £9.6 million (31 per cent) higher than those reported last year. This includes six months profit from companies acquired last year whereas the first half of 1986 included only two and half months of Martonair profits. The additional benefit in 1987 is estimated at £2.6 million.

The analysis of turnover and profit by class of business is set out below:

	1987		1986
FIRST SIX MONTHS £ million	SIX MONTHS £ million	YEAR £ million	

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Central banks help dollar

THE DOLLAR finished little changed from Monday's closing levels as investors kept on the sidelines ahead of Friday's release of US trade figures. Central banks were active supporters of the dollar but only on a modest scale and this was seen as a follow up to comments by Mr Karl Otto Poehl, president of the West German Bundesbank, suggesting that the Louvre accord still intended to keep the dollar steady.

The West German Bundesbank gave some assistance to the dollar in the open market, followed by Dutch and Swiss central banks as well as the Bank of Japan. The Bank of England bought dollars but sold D-marks instead of sterling.

The Bank of France was also active but sold francs and francs in an attempt to relieve some of the pressure on the weak members of the EMS while yesterday's general election in Denmark showed signs of being a cliff hanger.

As far as the US dollar was concerned many speculators were sceptical, suggesting that it was relatively easy to control the US and as the demand because no one was really willing to sell it. If the next set of US trade figures prove to be a disappointment, then token efforts made by central banks today would, if repeated, be swept aside.

Ahead of Friday's figures most traders were content to remain on the sidelines. The dollar closed at DM1.7025 from DM1.7020 and Y141.70 compared with Y141.60. Elsewhere it finished at SF1.4820 from SF1.4850 and FF1.9850, unchanged from Monday. On Bank of England figures, the dollar's

& IN NEW YORK

Sept. 8	Latest	Previous Close
1-month	1.6450-1.6460	1.6454-1.6455
3-month	1.64-1.6450	1.6450-1.6455
6-month	1.6450-1.6455	1.6450-1.6455
12-month	1.6450-1.6455	1.6450-1.6455

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

Sept. 8	Latest	Previous Close
8.00 am	73.3	73.1
9.00 am	73.3	73.1
11.00 am	73.2	73.1
Noon	73.1	73.1
1.00 pm	73.1	73.2
2.00 pm	73.1	73.2
3.00 pm	73.2	73.2
4.00 pm	73.2	73.3

CURRENCY RATES

Sept. 8	Days forward	Closes	One month	2 months	Three months	6 months	1 year
U.S. Dollar	1.6450-1.6460	1.6454-1.6455	1.6450-1.6460	1.6450-1.6460	1.6450-1.6460	1.6450-1.6460	1.6450-1.6460
Canadian	1.3540-1.3550	1.3544-1.3550	1.3540-1.3550	1.3540-1.3550	1.3540-1.3550	1.3540-1.3550	1.3540-1.3550
British	1.6145-1.6147	1.6145-1.6148	1.6145-1.6147	1.6145-1.6147	1.6145-1.6147	1.6145-1.6147	1.6145-1.6147
Swiss	1.1145-1.1146	1.1147-1.1148	1.1145-1.1146	1.1145-1.1146	1.1145-1.1146	1.1145-1.1146	1.1145-1.1146
Austrian	1.7140-1.7145	1.7140-1.7145	1.7140-1.7145	1.7140-1.7145	1.7140-1.7145	1.7140-1.7145	1.7140-1.7145
Dutch	1.4745-1.4747	1.4745-1.4747	1.4745-1.4747	1.4745-1.4747	1.4745-1.4747	1.4745-1.4747	1.4745-1.4747
Irish	1.4845-1.4847	1.4845-1.4847	1.4845-1.4847	1.4845-1.4847	1.4845-1.4847	1.4845-1.4847	1.4845-1.4847
Italian	1.4035-1.4038	1.4035-1.4038	1.4035-1.4038	1.4035-1.4038	1.4035-1.4038	1.4035-1.4038	1.4035-1.4038

*SFDR rate for Sept. 7, N.Y.

CURRENCY MOVEMENTS

Sept. 8	Best of	Worst of	Average	Change %
Sept. 8	1.6450-1.6460	1.6454-1.6455	1.6452-1.6455	-0.02
1 month	1.64-1.6450	1.6450-1.6455	1.6450-1.6455	-0.02
3 months	1.6450-1.6455	1.6454-1.6455	1.6452-1.6455	-0.02
6 months	1.6450-1.6455	1.6454-1.6455	1.6452-1.6455	-0.02
1 year	1.6450-1.6455	1.6454-1.6455	1.6452-1.6455	-0.02

* UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currencies. Belgian rate is for convertible francs. French rate 37.40-37.50.

OTHER CURRENCIES

Sept. 8	£	\$
Argentina	3.9425-3.9525	1.3762-1.3840
Australia	2.2715-2.2775	1.3710-1.3720
Brazil	60.7900-61.4300	45.7900-45.9400
Finland	7.2200-7.2250	4.3510-4.3540
France	10.2500-10.2575	1.3500-1.3525
Germany	12.9400-12.9530	1.7700-1.7710
Ireland	11.7250	1.7040
Italy	1.3715-1.3720	1.2150-1.2155
Japan	1.4745-1.4747	1.4745-1.4747
Malta	1.4075-1.4077	1.4075-1.4077
Norway	1.4745-1.4747	1.4745-1.4747
Portugal	1.2075-1.2077	1.2075-1.2077
Spain	1.4075-1.4077	1.4075-1.4077
Sweden	1.4075-1.4077	1.4075-1.4077
Switzerland	1.4075-1.4077	1.4075-1.4077
UK	1.4075-1.4077	1.4075-1.4077
USA	1.6450-1.6460	1.6454-1.6455
Yugoslavia	1.4075-1.4077	1.4075-1.4077

MONEY MARKETS

Softer tone

THEY WAS a slightly easier tone to interest rates on the London money markets yesterday, with three-month interbank falling to 10.10-10.14 per cent from 10.14-10.16 per cent. One-year money declined to 10.10-10.12 per cent from 10.11-10.12 per cent, as sterling held steady on the foreign exchanges, and dealers were uncertain about the implications for London rates of last Friday's rise in the US Federal Reserve's discount rate.

UK clearing bank base lending rate 10 per cent since August 7.

There is unlikely to be any economic news to move the market, until publication of the UK retail prices index on Friday.

The Bank of England forecast an initial money market shortage of £200m, but revised this to £250m at noon. Total help of £31m was provided.

The central bank did not operate in the market during the morning, but after lunch bought £61m bills outright, by way of £35m Treasury bills in band 1 at 9% per cent; £10m local authority bills in band 1 at 9% per cent; and £7m bank bills in band 9% per cent.

Later assistance of around £20m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £180m, with Exchange transaction absorbing £25m. These out-weighed a fall in the note circula-

tion adding 270m to liquidity and bank balances above target of 225m.

In Frankfurt call money rose to 3.80 per cent from 3.75 per cent, as dealers feared the Bundesbank would not fully replace DM1.5bn draining from the banking system today, as securities repurchase agreements expire, leading to a tightening of credit conditions.

Upward pressure on rates was capped by the announcement the Bundesbank had to hold a tender for a new 35-day securities repurchase agreement, at a fixed rate of 10.10 per cent. The scale of the allocation will be made known.

Dealers commented that if the Bundesbank had reverted to taking bids at the tender from a minimum rate, this would have led to higher money market rates, putting increased pressure on the dollar.

But at the same time dealers indicated the authorities remain concerned about money supply growth. This rose in August at an annual rate of 7.4 per cent, and still outside the Bundesbank's 3 to 6 per cent target range.

In Zurich the four largest Swiss banks increased rates on customer time deposit rates, with a maturity of six to 12 months to 3.4 per cent from 3.3 per cent.

Rates on three to five month deposits remain at 3.4 per cent.

The four banks involved are Credit Suisse; Swiss Bank Corp; Union Bank of Switzerland; and Swiss Vollsbank.

what many dealers saw as an exercise to show central banks' resolve to adhere to the Louvre accord of February.

There was no intervention at the fixing when the dollar was quoted at DM1.750 on Monday. The Bundesbank's intervention was part of a package involving several European central banks but there was lack of enthusiasm to view the whole episode in a rather half hearted light.

Once again sentiment remained fixed on Friday's release of US trade figures.

JAPANESE YEN--Trading range against the dollar in 1987 is 139.45 to 131.25. August average 147.57.

Exchange rate index finished at 209.11 from 100.2.

STERLING--Trading range against the dollar in 1987 is 1.6450-1.6460. It was unchanged against the D-Mark at DM2.9725 and Yen 1.3525 against the US dollar.

D-MARK--Trading range against the dollar in 1987 is 1.3085 to 1.3100. August average 1.3085.

YEN--Trading range against the dollar in 1987 is 1.3525 to 1.3545. August average 1.3525.

EUROPEAN CURRENCY UNIT RATES

Source: Bank of International Settlements

Figures in parentheses are forward rates.

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UNIT TRUST INFORMATION SERVICE

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

BRITISH FUNDS										BRITISH FUNDS—Contd										FOREIGN BONDS & RAILS									
1987	High	Stock	Price	Int.	Yield	1987	High	Stock	Price	Int.	Yield	1987	High	Stock	Price	Int.	Yield	1987	High	Stock	Price	Int.	Yield						

LONDON STOCK EXCHANGE

Equity market advance reversed late by sharp setback in early Wall Street trade

Account Dealing Dates
Option
*First Declara. Last Account
Dealing Date
Aug 24 Sept 10 Sept 11 Sept 21
Sept 14 Sept 24 Sept 25 Oct 5
Sept 22 Oct 8 Oct 19
*New deals may take place
from 9.00 am two business days earlier.

The better tone established by UK equities since the beginning of the current trading Account showed little sign of faltering until Wall Street resumed weekly from the Labor Day holiday yesterday. Fresh futures-related sell programmes knocked the Dow Jones average down over 40 points shortly after the opening and leading shares in London lost a total of 1.7 per cent. The FTSE 100 share index lost a gain, which at best was 1.17, to close 1.6 down on the day at 2275.0.

Awaiting the US market's reaction to Friday's discount rate hike—described by Chase Manhattan Securities as little more than a token gesture in recognition of the growing inflationary pressures associated with recent chronic currency weakness—UK and US central bankers' solidarity on the dollar, the scene was one of quiet confidence.

Broking sources reported a slight improvement in domestic retail interest, although volume overall was still affected by seasonal considerations and by a tendency to reserve funds for future flotations, mainly the large British Petroleum issue.

Comprehensive statement documents and audited reports surprised with a cash call of £80m net via a rights issue to shareholders. The news overshadowed the group's interim results. British Aerospace later reported first-half profits much in line with predictions, analysts having downgraded their estimates over the past few months. Neither announcement influenced market sentiment generally.

Cable & Wireless attracted a big trade and more than 19m shares changed hands. Dealers experienced a major two-way pull in the shares with London houses said to be large sellers of the stock—Philips and Drew recently labelled C & W as sell stock of the month. But Far Eastern sources were substantial buyers and they gained the upper hand as the shares settled a 10 per cent higher at 155p.

One view being circulated was that the far eastern buyer, from either Hong Kong or Japan, had been accumulating the shares for around the last two weeks and had built up a stake approaching the 5 per cent mark. But bid rumours were being discounted—the Government holds a golden share in C & W and there is a restriction on foreign shareholdings of over 15 per cent.

Government bonds also experienced an early flush, tracking the tick in gilt futures, before reaction on currency induced. Comex call to the European central banks, including the Bank of England, selling marks for dollars was not taken too seriously in currency markets and sterling regained most of a midday fall.

Prospective investors in Gilts edged were deterred, however, and the longs settled slightly easier, after having been 1/4 or so higher.

Lucas Industries provided one of the session's brighter features and rose 8 to 730p, after 734p, as investors were encouraged by persistent talk that the group was set to dispose of its loss-making starter and alterator business. Magneti Marelli—a subsidiary of Fiat of Italy—was mentioned as a likely purchaser, although a spokesman for Lucas stated that there was "no substance" in the sale.

It is not secret that Lucas is prepared to listen to offers for some of its operations and talks to this end were "ongoing" according to the group's spokesman.

Poor interim results from British Aerospace appeared to have been discounted following a recent downgrading of profits forecasts from a number of analysts. The Baa 200 price advanced to 320p, before settling at 319p, helped by the view taken in some quarters that the worst may now be over for the group. Some 7.5m shares changed hands.

Dunhill, the luxury consumer products group, dipped to 233p before closing only 4 off on balance at 230p as BZW issued a rights issue to shareholders. The news overshadowed the group's interim results. British Aerospace later reported first-half profits much in line with predictions, analysts having downgraded their estimates over the past few months. Neither announcement influenced market sentiment generally.

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FINANCIAL TIMES STOCK INDICES										
	Sep. 8	Sep. 7	Sep. 4	Sep. 3	Sep. 2	Year ago	1987	Since Completion		
	High	Low	High	Low	High	Low	High	Low		
Government Secs	95.86	95.82	95.72	95.00	95.66	97.76	93.32	94.93	127.4	49.18
Fixed Interest	91.60	92.35	92.18	92.20	92.24	94.25	91.12	91.25	105.4	50.75
Ordinary	1775.2	1788.5	1782.1	1774.5	1763.2	1732.7	1756.2	1720.2	1726.2	99.4
Gold Mines	454.2	458.5	451.2	452.8	444.9	515.4	477.5	488.2	734.7	43.5
Ord. Div. Yield	3.33	3.26	3.27	3.26	3.28	4.17	3.05	3.06	4.17	—
Earnings Yield (40c)	14.94	15.25	15.21	15.23	15.25	12.79	15.64	15.64	15.64	—
SEAC Exchange (5 per cent)	33,427	33,533	33,432	33,561	33,206	33,427	33,720	33,443	33,620	42.25
Equity Turnover (5 per cent)	—	—	1,057.39	933.31	1,020.40	922.95	—	—	—	—
Equity Bargains	—	35.72	35.70	34.43	35.00	32.25	—	—	—	—
Shares Traded (m)	—	—	506.5	446.5	—	194.2	—	—	—	—
	Opening	1792.3	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9	
	10 a.m.	1792.1	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9	
	11 a.m.	1792.1	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9	
	Noon	1792.1	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9	
	1 p.m.	1792.1	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9	
	2 p.m.	1792.1	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9	
	3 p.m.	1792.1	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9	
	4 p.m.	1792.1	1791.1	1793.1	1791.0	1791.4	1790.5	1785.3	1779.9	

London Report and Latest Share Index: Tel: 01-246 8226

closing a net 8 firmer at 358p but NatWest drifted back on lack of interest to close 4 cheaper at 351p. Midland were much quieter after the excitement caused by the disclosure of Hanson Trust's 5.5 per cent stake in the group, the main block of 7.4m shares having been passed on to a possible predator along with the rump of the rights issue. Midland slipped 5 to 50p with turnover running at 2.8m shares. Royal Bank of Scotland burst into prominence and spurted 15 to 359p, after 403p, with a number of substantial trades contributing to a total turnover of 2.2m shares. Scrimgeour Vickers were said to be persistent buyers of the stock which responded to vague takeover rumours. Merchant bank showed Hanson Trust's 5.5 per cent stake in the group, the main block of 7.4m shares having been passed on to a possible predator along with the rump of the rights issue. Midland slipped 5 to 50p with turnover running at 2.8m shares. 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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High												12 Month High												12 Month High											
Stock	Div.	Yld.	P	Stk.	Div.	Yld.	P	Stk.	Div.	Yld.	P	Stk.	Div.	Yld.	P	Stk.	Div.	Yld.	P	Stk.	Div.	Yld.	P	Stk.	Div.	Yld.	P	Stk.	Div.	Yld.	P				
AAAR	20	15.22	322	341	337	333	13	AAAR	20	15.22	322	341	AAAR	20	15.22	322	341	AAAR	20	15.22	322	341	AAAR	20	15.22	322	341	AAAR	20	15.22	322	341			
ADT	20	50.18	240	240	240	240	13	ADT	20	50.18	240	240	ADT	20	50.18	240	240	ADT	20	50.18	240	240	ADT	20	50.18	240	240	ADT	20	50.18	240	240			
AMCA	15	16.29	195	195	195	195	13	AMCA	15	16.29	195	195	AMCA	15	16.29	195	195	AMCA	15	16.29	195	195	AMCA	15	16.29	195	195	AMCA	15	16.29	195	195			
ANR	12	9.4	12	21	21	21	13	ANR	12	9.4	12	21	ANR	12	9.4	12	21	ANR	12	9.4	12	21	ANR	12	9.4	12	21	ANR	12	9.4	12	21			
APX	8	26.35	224	224	224	224	13	APX	8	26.35	224	224	APX	8	26.35	224	224	APX	8	26.35	224	224	APX	8	26.35	224	224	APX	8	26.35	224	224			
AVT	22	16.34	303	303	303	303	13	AVT	22	16.34	303	303	AVT	22	16.34	303	303	AVT	22	16.34	303	303	AVT	22	16.34	303	303	AVT	22	16.34	303	303			
AutLab	1	1.6	5760	5760	5760	5760	13	AutLab	1	1.6	5760	5760	AutLab	1	1.6	5760	5760	AutLab	1	1.6	5760	5760	AutLab	1	1.6	5760	5760	AutLab	1	1.6	5760	5760			
Avon	24	1.13	313	313	313	313	13	Avon	24	1.13	313	313	Avon	24	1.13	313	313	Avon	24	1.13	313	313	Avon	24	1.13	313	313	Avon	24	1.13	313	313			
Axon	41	1.33	240	240	240	240	13	Axon	41	1.33	240	240	Axon	41	1.33	240	240	Axon	41	1.33	240	240	Axon	41	1.33	240	240	Axon	41	1.33	240	240			
Acme	32	1.37	458	458	458	458	13	Acme	32	1.37	458	458	Acme	32	1.37	458	458	Acme	32	1.37	458	458	Acme	32	1.37	458	458	Acme	32	1.37	458	458			
AcmeCo	32	1.37	458	458	458	458	13	AcmeCo	32	1.37	458	458	AcmeCo	32	1.37	458	458	AcmeCo	32	1.37	458	458	AcmeCo	32	1.37	458	458	AcmeCo	32	1.37	458	458			
AcmeEx	24	1.24	240	240	240	240	13	AcmeEx	24	1.24	240	240	AcmeEx	24	1.24	240	240	AcmeEx	24	1.24	240	240	AcmeEx	24	1.24	240	240	AcmeEx	24	1.24	240	240			
AcmeEx2	24	1.24	240	240	240	240	13	AcmeEx2	24	1.24	240	240	AcmeEx2	24	1.24	240	240	AcmeEx2	24	1.24	240	240	AcmeEx2	24	1.24	240	240	AcmeEx2	24	1.24	240	240			
AcmeEx3	24	1.24	240	240	240	240	13	AcmeEx3	24	1.24	240	240	AcmeEx3	24	1.24	240	240	AcmeEx3	24	1.24	240	240	AcmeEx3	24	1.24	240	240	AcmeEx3	24	1.24	240	240			
AcmeEx4	24	1.24	240	240	240	240	13	AcmeEx4	24	1.24	240	240	AcmeEx4	24	1.24	240	240	AcmeEx4	24	1.24	240	240	AcmeEx4	24	1.24	240	240	AcmeEx4	24	1.24	240	240			
AcmeEx5	24	1.24	240	240	240	240	13	AcmeEx5	24	1.24	240	240	AcmeEx5	24	1.24	240	240	AcmeEx5	24	1.24	240	240	AcmeEx5	24	1.24	240	240	AcmeEx5	24	1.24	240	240			
AcmeEx6	24	1.24	240	240	240	240	13	AcmeEx6	24	1.24	240	240	AcmeEx6	24	1.24	240	240	AcmeEx6	24	1.24	240	240	AcmeEx6	24	1.24	240	240	AcmeEx6	24	1.24	240	240			
AcmeEx7	24	1.24	240	240	240	240	13	AcmeEx7	24	1.24	240	240	AcmeEx7	24	1.24	240	240	AcmeEx7	24	1.24	240	240	AcmeEx7	24	1.24	240	240	AcmeEx7	24	1.24	240	240			
AcmeEx8	24	1.24	240	240	240	240	13	AcmeEx8	24	1.24	240	240	AcmeEx8	24	1.24	240	240	AcmeEx8	24	1.24	240	240	AcmeEx8	24	1.24	240	240	AcmeEx8	24	1.24	240	240			
AcmeEx9	24	1.24	240	240	240	240	13	AcmeEx9	24	1.24	240	240	AcmeEx9	24	1.24	240	240	AcmeEx9	24	1.24	240	240	AcmeEx9	24	1.24	240	240	AcmeEx9	24	1.24	240	240			
AcmeEx10	24	1.24	240	240	240	240	13	AcmeEx10	24	1.24	240	240	AcmeEx10	24	1.24	240	240	AcmeEx10	24	1.24	240	240	AcmeEx10	24	1.24	240	240	AcmeEx10	24	1.24	240	240			
AcmeEx11	24	1.24	240	240	240	240	13	AcmeEx11	24	1.24	240	240	AcmeEx11	24	1.24	240	240	AcmeEx11	24	1.24	240	240	AcmeEx11	24	1.24	240	240	AcmeEx11	24	1.24	240	240			
AcmeEx12	24	1.24	240	240	240	240	13	AcmeEx12	24	1.24	240	240	AcmeEx12	24	1.24	240	240	AcmeEx12	24	1.24	240	240	AcmeEx12	24	1.24	240	240	AcmeEx12	24	1.24	240	240			
AcmeEx13	24	1.24	240	240	240	240	13	AcmeEx13	24	1.24	240	240	AcmeEx13	24	1.24	240	240	AcmeEx13	24	1.24	240	240	AcmeEx13	24	1.24	240	240	AcmeEx13	24	1.24	240	240			
AcmeEx14	24	1.24	240	240	240	240	13	AcmeEx14	24	1.24	240	240	AcmeEx14	24	1.24	240	240	AcmeEx14	24	1.24	240	240	AcmeEx14	24	1										

NYSE COMPOSITE CLOSING PRICES

Continued from Page 46

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounts to 25

per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. cl-called. d-new yearly low. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. i-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading. nd-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begin with date of split. s/s -sales. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halted. w-in bankruptcy or receivership or being reorganised under the Bankruptcy Act, or securities assumed by such companies. wd-distributed. wi-when issued. ww-with warrants. x-ex-dividend or ex-rights. xds-ex-distribution. zw-without warrants. y-ex-dividend and sales in full. yd-yield. z-cents in full.

AMEX COMPOSITE CLOSING PRICES

P/	S/	P/ S/						P/ S/						P/ S/						P/ S/												
		E	100s	High	Low	Close	Change	E	100s	High	Low	Close	Change	E	100s	High	Low	Close	Change	E	100s	High	Low	Close	Change							
PE		236	174	185	154			Damson	1110	10	7-16	7-15	-1		InsSyst	1	28	29	28		PredA	10	152	71	67	67	-1					
PEP		5	34	34	31			DatsPd	16	34	325	114	111		Indgdy	75	12	230	234	72	72	13	367	13	123	123	123	-1				
Per		9	20	20	19	19		Delmed	4923	13	13-18	15-18	+3-1		IndCyg	80	24	6	14	14	14		R	R	R	R	R					
Peru		226	340	411	41	411	-1	Dillard	16	20	201	504	475		IndInt	10	25	23	124	122	-2		RBW	10	100	5	7	7	-1			
Phm		12	37	36	57	57	-1	Diodes	26	26	25	31	31	-1		IndBld	563	54	54	5	516	-2		Ragan	12	138	11	111	111	-1		
Phm		141	94	94	87	87	-1	DomeP	289	13	13-18	13-18			IndPer	17	74	74	74	+4		Raneby	38	408	107	101	101	-1				
Phm		154	107	35	34	34	-1	Domin	.50	2045	15	147	15	-1		J							Reart A	15	150	58	57	57	-1			
Phm		20	22	2541	41	354	-1	Dosom	20	11	75	15	142	-1		Jacobs	43	53	141	14	141	-1		Ropers	12	22	47	191	191	-1		
Phm		30	9	26	26	26	-1		E	E	E	E			Jeron	24	21	51	51	50	-1		Rudick	32a	13	47	191	191	-1			
Phm		52	11	361	25	245	-1	EAC		8	75	75	75	-1		Johnind	6	21	215	215	215	-1		S	S	S	S	S				
Phm		77	37	36	37	37	-1	EngCl	140	2	17	17	17			KayCap	.12	6	153	132	151	-1		Sage	24	64	65	58	58	-1		
Phm		15	17	85	85	85	-1	EntCo	1	15	5	304	242	-1		Klark	10	51	45	45	45	-1		SubGrDSe	101	62	18	171	171	-1		
Phm		20	67	14	14	14	-1	EntCo	2,000	10	6	256	256	-1		Kirby	167	47	47	47	47	-1		ScandF	129	53	53	89	89	-1		
Phm		45	565	51	51	51	-1	EntCo	68	3013	26	26	25	-1		KogorC	2,40	157	27	303	296	-1		Scheib	35	16	20	175	175	-1		
Phm		68	576	21	21	21	-1	EntCo	85	18	165	174	-7									SilCo	55	5	5	45	45	-1				
Phm		4	15	73	73	73	-1	EntCo	41	31	3	3	3	-1								SilCo	14	128	131	122	122	-1				
Phm		18	18	24	24	24	-1	EntCo	474	474	474	474	474	-1								SpecOP	63	53	53	45	45	-1				
Phm		2	24	24	24	24	-1	EntCo	27	580	51	75	6	-1								StHavn	23	45	45	45	45	-1				
Phm		40	17	17	22	22	-1	EntCo	40	17	17	22	22	-1								StarSel	20	35	35	122	122	-1				
Phm		7	17	27	27	27	-1		F	F	F	F										StarSel	14	111	63	50	50	-1				
Phm		20	2221	9	51	51	-1		F	F	F	F											StruW	195	5	5	75	75	-1			
Phm		381	1	7	7	7	-1		F	F	F	F											Synaloy	195	5	5	5	5	-1			
Phm		18	605	124	115	115	-1		F	F	F	F																				
Phm		940	2404	156	178	178	-1		F	F	F	F																				
Phm		B	B	B	B	B			G	G	G	G																				
Phm		14,2072	10	15-15	104	10	13-16		G	G	G	G																				
Phm		50	50	50	50	50	-1		G	G	G	G																				
Phm		11	22	51	75	75	-1		G	G	G	G																				
Phm		75	75	23	23	23	-1		G	G	G	G																				
Phm		12	22	22	20	20	-1		G	G	G	G																				
Phm		22	22	22	20	20	-1		G	G	G	G																				
Phm		1	13	2	57	53	-1		G	G	G	G																				
Phm		30	1584	52	52	52	-1		G	G	G	G																				
Phm		45	25	45	105	105	-1		G	G	G	G																				
Phm		25	25	15	15	15	-1		G	G	G	G																				
Phm		35	35	27	27	27	-1		G	G	G	G																				
Phm		25	15	211	192	20	-11		G	G	G	G																				
Phm		35	15	149	301	254	-29		G	G	G	G																				
Phm		C	C	C	C	C			G	G	G	G																				
Phm		20	42	20	20	20	-1		G	G	G	G																				
Phm		105	34	31	31	31	-1		G	G	G	G																				
Phm		13	17	8	8	8	-1		G	G	G	G																				
Phm		22	16	16	15	15	-1		G	G	G	G																				
Phm		30	31	9	20	20	-1		G	G	G	G																				
Phm		114	75	75	75	75	-1		G	G	G	G																				
Phm		19	128	245	312	312	-24		G	G	G	G																				
Phm		124	21	515	34	332	-32		G	G	G	G																				
Phm		54	54	10	10	10	-1		G	G	G	G																				
Phm		117	167	154	154	154	-1		G	G	G	G																				
Phm		15	380	61	56	56	-1		G	G	G	G																				
Phm		11	10	105	105	105	-1		G	G	G	G																				
Phm		20	20	20	20	20	-1		G	G	G	G																				
Phm		11	11	85	85	85	-1		G	G	G	G																				
Phm		11	11	45	45	45	-1		G	G	G	G																				
Phm		11	11	20	20	20	-1		G	G	G	G																				
Phm		11	11	45	45	45	-1		G	G	G	G																				
Phm		30	35	35	34	33	-1		G	G	G	G																				
Phm		88	23	56	34	33	-1		G	G	G	G																				
Phm		2	2	26	16	16	-1		G	G	G	G																				
Phm		2	2	15	15	14	-1		G	G	G	G																				
Phm		12	12	26	26	26	-1		G	G	G	G																				
Phm		3	3	35	35	35	-1		G	G	G	G																				
Phm		1	1	21	35	35	-1		G	G	G	G																				
Phm		10	10	21	21	21	-1		G	G	G	G																				
Phm		9	9	363	21	21	-1		G	G	G	G																				
Phm		D	D	D	D	D			G	G	G	G																				
Phm		10	10	21	21	21	-1		G	G	G	G																				
Phm		9	9	363	21	21	-1		G	G	G	G																				
Phm		ICH		11	1246	124	13		ICH		11	1246	124	13		ICH		1	28	29	29	28										
Phm		ISS		16	22	23	21		ISS		16	22	23	21		ISS		12	23													

OVER-THE-COUNTER Nasdaq national market, closing price

Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg
DC	18	212	261	274	-1	Chemex	372	71	67	70	-2	FIAbk	40	652	12	117	12	KLA	52 1450	227	21	214	-1
DK	22	1028	14	132	-12	Cheroki	28	250	204	19	-2	FIAtr	110	10	620	31	KV	52 1450	227	204	214	-1	
DKS	15	873	171	174	-12	Chesapeake	65	174	128	17	+1	FIAtr	24	10	231	151	Kaman	52 15	730	251	29	214	
DKing6	168	167	16	16	-1	ChiChi	1032	81	8	84	-	FICabs	22	12	67	154	Kardon	52 822	210	202	202	-1	
DKM	124	45	174	174	-12	ChiDock30s	17	94	315	31	-1	FICabs	24	10	67	154	Kaydon	52 170	570	31	264	-1	
DKM	41	930	214	214	+1	ChiAuto	17	117	115	14	-2	FICexp12s	36	24	25	25	KaySva	52 26	172	67	64	-1	
DKM	36	1516	214	194	-20	ChiWild	17	126	173	16	-14	FICexp22s	31	-	1136	214	Kemps	52 7 1508	3114	287	304	-1	
DKM	16	267	157	154	-12	Chile	24	1403	226	226	-2	FICexpG	12	3	615	185	KiCnLs	52 9	257	181	174	-1	
DKM	30	29	28	28	-1	ChipsTe	23	778	234	224	-1	FICfC	12	3	700	254	Kinder	52 18 1817	181	174	174	-1	
DKM	55	1129	34	32	-14	Chiron	1	591	114	114	-1	FICfC48	7	7	172	251	Kruegers	52 17 1427	104	94	94	-1	
DKM	27	493	291	27	-12	Chrom	1	180	118	114	-14	FFDFR	48	54	94	94	Kulcke	52 569	14	13	13	-1	
DKM	10	425	105	10	-14	ChrmDv	22	30	866	165	-15	FFDFR	72	21	374	251	LAGear	52 930	164	154	154	-1	
DKM	15	137	143	142	-15	ChrmFn1.625	10	122	541	535	-11	FFDFR	72	11	157	227	LSI	52 773 3534	121	117	124	-1	
DKM	25	221	231	224	-12	Chinese	35	97	374	37	-1	FFDFR	72	17	444	17	LTX	52 781	181	184	184	-1	
DKM	10	264	265	265	-18	Cipher	35	1582	104	104	-15	FFDFR	72	17	444	17	Leaps	52 35 448	207	207	214	-1	
DKM	16	347	101	95	-12	CircleX	14	70	104	94	-10	FFDFR	72	17	444	17	LedFrs	52 16 467	220	214	214	-1	
DKM	103	77	145	134	-34	CizCoCo	1	11	3322	277	-27	FFDFR	72	17	444	17	LaidW	52 20 757	164	254	254	-1	
DKM	14	592	175	165	-78	CizGe	58	185	20	155	-19	FFDFR	72	14	257	214	LanDts	52 1757	757	774	774	-1	
DKM	11	1158	189	177	-23	CizSNY	1	183	95	92	-2	FFDFR	72	14	257	214	Lancs	52 518	111	11	11	-1	
DKM	14	2261	61	604	-1	CizTr	1	24	436	356	-14	FFDFR	72	13	233	42	LanDts	52 15 526	220	220	220	-1	
DKM	30	465	234	234	-12	CityFed	40	8	377	54	-14	FFDFR	72	13	233	42	LanDts	52 15 526	220	220	220	-1	
DKM	32	221	14	136	-12	CityNc	54	14	165	204	-25	FFDFR	72	13	233	42	LanDts	52 15 526	220	220	220	-1	
DKM	35	588	177	16	-12	CityScp1.12	10	124	54	53	-25	FFDFR	72	13	233	42	LanDts	52 15 526	220	220	220	-1	
DKM	105	65	55	55	-18	Claire	10	82	101	94	-24	FFDFR	72	13	233	42	LanDts	52 15 526	220	220	220	-1	
DKM	52	512	125	124	-24	Clari	96	14	134	33	-34	FFDFR	72	11	540	321	LanDts	52 15 526	220	220	220	-1	
DKM	14	153	13	124	-24	Cloth	9	15	228	184	-18	FFDFR	72	11	540	321	LanDts	52 15 526	220	220	220	-1	
DKM	50	501	8	7	-14	CoOpStk	50	6	43	154	-15	FFDFR	72	10	453	104	LanDts	52 15 526	220	220	220	-1	
DKM	132	208	54	61	-24	CoastF	9	438	174	165	-15	FFDFR	72	10	453	104	LanDts	52 15 526	220	220	220	-1	
DKM	7	170	7	6	-14	Cobalb	26	567	111	111	-14	FFDFR	72	10	453	104	LanDts	52 15 526	220	220	220	-1	
DKM	51	433	175	174	-26	Coeur	57	511	307	302	-25	FFDFR	72	9	718	224	LanDts	52 15 526	220	220	220	-1	
DKM	56	355	136	132	-27	Colagen	1	226	154	145	-14	FFDFR	72	9	807	44	LanDts	52 15 526	220	220	220	-1	
DKM	5	112	361	355	-11	ColPd	46	424	112	111	-11	FFDFR	72	9	807	44	LanDts	52 15 526	220	220	220	-1	
DKM	5	980	185	184	-26	ColTr	5	214	167	165	-24	FFDFR	72	9	807	44	LanDts	52 15 526	220	220	220	-1	
DKM	12	102	12	12	-12	ComCntr	12	1459	244	225	-23	FFDFR	72	9	807	44	LanDts	52 15 526	220	220	220	-1	
DKM	55	258	184	184	-14	ComCnsp	12	614	222	211	-14	FFDFR	72	9	807	44	LanDts	52 15 526	220	220	220	-1	
DKM	1	123 228	224	215	-20	ComCnsp1.0	11	656	70	70	-14	FFDFR	72	9	807	44	LanDts	52 15 526	220	220	220	-1	
DKM	5	434 937	31	30	-16	ComCr	24	350	70	87	-8	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	5	560	208	204	-14	ComCr1.26	24	416	32	314	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	10	512	57	55	-12	ComCnsp1.0	5	162	161	16	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	13	474	12	114	-14	ComCnsp1.05	5	571	168	159	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	5	189	151	149	-14	ComCnsp1.08	5	307	14	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	17	179	77	76	-14	ComCnsp1.12	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.16	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.20	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.24	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.28	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.32	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.36	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.40	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.44	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.48	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.52	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.56	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.60	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.64	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.68	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.72	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.76	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.80	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.84	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.88	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.92	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp1.96	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp2.00	14	320	134	134	-14	FFDFR	72	12	26	194	LanDts	52 15 526	220	220	220	-1	
DKM	11	31	224	214	-14	ComCnsp2.04	14	320	134	134</													

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FINANCIAL TIMES

WORLD STOCK MARKETS

Rate worries add to holiday hangover

WALL STREET

A WIDELY HELD view that US interest rates would continue an upward course was a pervasive depressant as Wall Street returned yesterday from its Labor Day weekend, writes Gordon Cramb in New York.

With many participants absent by the time the half-point rise in the discount rate was brought in on Friday, a hangover of retail profit-taking among blue chip stocks seemed evident. Cautious at the opening, this escalated as it became clear that no rally could be established.

At the close the Dow Jones industrial average was down 16.25 at 2,345.12.

Mr Newton Zinder at brokers E. F. Hutton warned that "any first rally is likely to be followed by a pull-back test phase. There has been enough damage inflicted on individual stocks over the past couple of weeks to suggest that several weeks of rebuilding will be needed before the market can do anything sustainable on the upside".

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Cray Research, the supercomputer developer which was badly hit last week in the stock market following its decision to abandon its most advanced project, lost \$4 to \$56.50.

Amid the general air of gloom, a few special situations prompted price rises against the trend. The most prominent of these was GAF, the specialty chemicals and building products maker which the management is seeking to take private. Its shares passed the \$65.50 cash and debenture offer level to trade at \$66.50 up \$1.25.

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Newmont Mining was \$1 better at \$89.40 as Mr T. Boone Pickens began his \$85-a-share tender offer. Homestake Mining was off \$7 at \$45.50.

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Merck dropped \$5 to \$208.40. It had been one of the best performers of the past fortnight because of the good industry response accorded to its new cholesterol agent.

In the consumer-related sectors, the Wisconsin-based brewer, G. Heileman was at \$41.40, relinquishing \$3 of Friday's upward bound, but it remained significantly above the \$38-a-share offer made by Bond Corporation Holdings.

Toymaker Tonks fell \$1 to \$16.00 on fears about the debt load involved in its agreed bid for Kenner

Parker Toys. Against an offer price of \$51, Kenner Parker dipped \$4 to \$50. New World Entertainment, the rival suitor pushed out by the deal, was down \$4 at \$83.

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Elsewhere among transport issues, Santa Fe Southern Pacific at \$31.50 was \$1 lower as it moved to comply with a federal ruling by seeking the divestment of its Southern Pacific railway. Burlington Northern, another rail network operator as well as natural resources group, fell \$1 to \$73.40.

Ford, which bought the Aston Martin Lagonda marque and which is to sell passenger vehicles in Sweden, dropped \$1 to \$104. Chrysler, also planning European sales, was off \$1 to \$42.40 while General Motors lost \$1 to \$86.40.

Bankers Trust, filling for clearance to sell 3.5m shares into the market, fell \$2 to \$44.00. As the new interest rate levels for the US appeared not to find favour, Citicorp lost \$1 to \$138.40 and Manufacturers Hanover was down \$5 to \$33.00.

The long end of the government bond market saw no chance of regaining poise. The bellwether 30-year issue, carrying an 8% per cent coupon, lost a further 1.2 points to 92.2% where it yielded a towering 9.2% per cent.

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